

Austria	Sch. 15	Indonesia	Rs 2600	Portugal	Ecs 65
Bahrain	Db. 0.55	Italy	£ 1100	S. Africa	Rs 0.01
Belgium	Db. 1.25	Japan	Y550	Singapore	S\$ 4.10
Canada	C\$ 0.85	Jordan	Db. 20	Spain	Pts 0.95
Caribbean	Db. 0.80	Kuwait	Db. 50	Sri Lanka	Rs 30
Denmark	Db. 1.20	Liberia	Db. 1.00	Sweden	Sw. 50
Egypt	Db. 1.20	Malta	Db. 1.25	Tunisia	Db. 0.25
Finland	Db. 5.50	Morocco	Db. 1.00	Turkey	Db. 1.00
France	Fr. 5.50	Norway	Fr. 2.25	U.S.A.	Db. 5.50
Greece	Dr. 0.00	Philippines	Db. 0.00	U.S.A.	\$1.50
Hong Kong	HK\$ 1.2	Norway	Fr. 6.00		
Iceland	Db. 1.25	Philippines	Fr. 2.00		
Ireland	Db. 1.25	Portugal	Fr. 2.00		
Italy	Db. 1.25	Spain	Fr. 2.00		
Japan	Y550	Sri Lanka	Rs 30		
Lebanon	Db. 1.00	Sweden	Sw. 50		
Malta	Db. 1.25	Tunisia	Db. 0.25		
Malta	Db. 1.25	Turkey	Db. 1.00		
Monaco	Db. 1.00	U.S.A.	Db. 5.50		
Montenegro	Db. 1.25	U.S.A.	Db. 5.50		
Norway	Fr. 6.00	U.S.A.	Db. 5.50		
Philippines	Fr. 2.00	U.S.A.	\$1.50		
Portugal	Fr. 2.00	U.S.A.	\$1.50		
Spain	Fr. 2.00	U.S.A.	\$1.50		
Sri Lanka	Rs 30	U.S.A.	\$1.50		
Tunisia	Db. 0.25	U.S.A.	\$1.50		
Turkey	Db. 1.00	U.S.A.	\$1.50		
U.S.A.	\$1.50	U.S.A.	\$1.50		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,196

Wednesday December 14 1983

D 8523 B

Nato: hint of hope for détente, Page 3

NEWS SUMMARY

GENERAL

American ships fire at Syrian positions

American warships fired at Syria's anti-aircraft positions to the east of Lebanon's capital Beirut after U.S. reconnaissance aircraft had been attacked from them by the U.S. embassy said.

Soon afterwards Israeli gunboats pounded the guerrilla camps of Palestine Liberation Organisation leader Yasser Arafat's supporters in the northern Lebanese port Tripoli.

Earlier, two Israeli soldiers on patrol in Sidon were wounded by a bomb.

Lebanese President Amin Gemayel was due in London late last night. Page 20

Gromyko may attend

Soviet Foreign Minister Andrei Gromyko said he was considering attending next month's disarmament conference in Stockholm, which U.S. Secretary of State George Shultz has said he will attend. Consultative stirrings, Page 3

London bomb scare

A bomb was found in a bag near the London shopping district of Kensington High Street, and detonated by experts. This has prompted fears of a pre-Christmas terrorist bombing campaign. Police said the IRA was suspected, but a Scottish terrorist group claimed responsibility. Page 3

Polish priest held

Polish authorities said Father Jerzy Popieluszko, an outspoken critic of the Government, had been detained after illegal documents were found at his secret Warsaw apartment. Church officials said the authorities had promised to release him last night. Meanwhile workers' leader Lech Walesa gave his Nobel Peace Prize medal to the Catholic shrine at Czestochowa. Gloom persists, visit, Page 3

New Azores deal

U.S. signed a \$1.2bn deal with Portugal to renew for seven years its base in the Azores in the mid-Atlantic. Page 3

New Turkish Cabinet

President Kenan Evren of Turkey accepted, after a day's delay, a 22-man Cabinet list submitted by Motherland Party leader Turgut Ozal, who took over as Premier. Page 3

Yugoslav sacking

Belgrade radio said Yugoslav Foreign Minister Jozef Florjancic was being dismissed, but would be found another government post. His replacement is Vlado Klemencic.

Libyan accusation

Libya said that U.S. and Sudanese forces had moved into eastern Chad as part of a plan to occupy and re-colonise the central African country.

Tanker capsizes

Greek tanker Paricles, carrying 45,000 tonnes of crude oil and ablaze for four days, finally capsized in the Gulf, off Qatar.

Great Wheel of China

Economic graduate Wang Qingshun, 27, cycled 10,000 km (6,200 miles) from Peking to Tibet to take up a job in the regional education department. It took him 82 days.

Briefly . . .

Mary Renault, 78, historical novelist, died in Cape Town.

Simone Roze, 63, was named as head of the Cour de Cassation, France's supreme court.

BUSINESS

Renault sells back Volvo holding

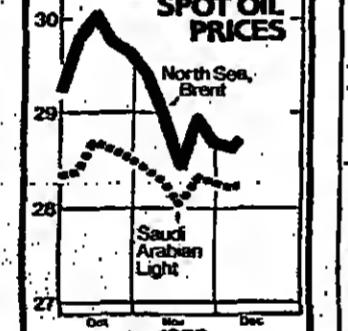
RENAULT, the French motor group, has sold back to Volvo for £18m (\$22.5m) the 5.8 per cent stake in the Swedish car maker it bought for \$R 80m. It still has 8.4 per cent. Page 20. Aid for French car makers, Page 21

DOLLARS Bank of England trade-weighted index rose from 130.4 to a record 130.8. It reached a 10-year high of DM 2,768 (Fr. 2,750), a record FF 4.45 (Fr. 3,925), Swfr 2.22 (SwFr 2,212), and a record £1.67 (L1.67) but eased to £1.65 (Y26.5). In New York it closed at DM 2,767.5; SwFr 2,217.5; FF 4.47; and Y25.50. Page 43

STERLING closed 1.15c down at a record low of \$1.4185. It also fell to DM 3,922.5, a record FF 4.45 (Fr. 3,925), Swfr 2.22 (SwFr 2,212.5), and a record £1.67 (L1.67) but eased to £1.65 (Y26.5). In New York it closed at DM 2,767.5; SwFr 2,217.5; FF 4.47; and Y25.50. Page 43

GOLD fell \$2.25 to \$388.375 in London, by \$1.5 in Frankfurt to \$380, and by \$2 in Zurich to \$380.75. In New York the Comex December settlement price was \$393.3 (\$380.4). Page 42

SPOT OIL PRICES



OIL spot prices improved, following the Opec conference. Brent Blend, the North Sea reference blend, rose \$1.07 to \$28.725, against the official \$30. Saudi Arabian Light gained \$0.82 to \$28.275. Prices, Page 42

LONDON FT Industrial Ordinaries index fell 3.1 to 750.5. Some Government securities showed marginal falls. Report, Page 37. FT Share Information Service, Pages 38, 39

WALL STREET Dow Jones industrial average closed down 5.70 at 1,255.89. Report, Page 33. Full share prices, Pages 34-36

AUSTRALIAN all-ordinates index, responding to the floating of the country's dollar, rose 7.4 to a record 751.2. Report, Page 33. Leading prices, Page 36

TOKYO Nikkei Dow index dropped 56.44 to 4,285.50. Stock Exchange index fell 4.17 to 653.2. Report, Page 33. Leading prices, other exchanges, Page 36

NORWAY foreign trade was Nkr 28.2bn (\$3.7bn) in surplus in the 11 months ended November.

DUTCH Government is to order eight M-type frigates worth £2.84bn (\$3.62bn) from the Schelde shipyard, Vlissingen. Page 33

MONEY MARKET FUNDS From today a table will be published showing interest rates, annual equivalent rates, interest payment frequency and withdrawal notice required. Page 49

GHH of West Germany, Europe's biggest mechanical engineering group, may have to cut its dividend again because of continuing difficulties at its MAN engines and trucks subsidiary. Page 21

SOUTH AFRICAN insurance group Anglo American Life and Southern Life Association are to merge from April in a R30bn (\$3.5bn) grouping. Page 22

CONTENTS

DOLLAR CLIMBS TO FRESH PEAKS

Sterling slides as concern over oil price grows

BY PHILIP STEPHENS IN LONDON

STERLING TUMBLED against the world's leading currencies yesterday as the dollar climbed to new all-time highs on foreign exchanges. The pound, depressed by fears of lower oil prices, fell below \$1.42 and, for the first time in recent weeks, also took a battering against the D-Mark and other European currencies.

It's trade-weighted index, which measures its value against a basket of currencies, fell to 82.0 at yesterday's London close, down from 82.5 on Monday.

The dollar's latest surge, fuelled by sentiment that the continuing boom in the U.S. economy will push interest rates higher, brought it to a 10-year high against the D-Mark and record levels against the French franc and Italian lira.

Foreign exchange managers said that the Bank of England's intervention currency market has been limited to what it calls smoothing operations, following the "minimalist" approach of Mr Nigel Lawson, the Chancellor of the Exchequer.

Officially acknowledged that the drop in the effective exchange rate index was large, but said it was by no means "catastrophic".

Sterling's fall put some upward pressure on UK interest rates, with three-month eligible bank bills at 8.75 per cent from 8.5 per cent.

But the authorities stressed that it was far too early to talk of any significant upward move in rates, which might jeopardise the Government's growth targets.

In London, the dollar's trade-weighted index closed at a record 130.4, up from 130.0 on Monday, with the US currency was 2.7800 D-Marks from 2.7530 and 2.2200 Swiss francs from 2.2125.

Starting closed at \$1.4195, down 1.15 cents on the day, before tumbling further to \$1.4155 at the close in New York.

Market reports, Page 33; Money Markets, Page 43

French industry sheds 30,000 jobs a month

BY DAVID HOUSEGO IN PARIS

REDUNDANCIES in French industry have exceeded 30,000 a month since July.

The new figures from the official statistics institute INSEE are the first confirmation of the accelerated pace at which French industry is now cutting back labour as companies restructure or go bankrupt. In the first six months of the year about 100,000 jobs were lost, according to INSEE, which includes in its calculations the hard-hit construction sector.

The sharp rise in redundancies comes at a time when trade unionists are responding to the floating of the country's dollar, against the number of industrial layoffs, and when the Government's claim to be holding unemployment steady at around 2m carries diminishing credibility.

An inner cabinet of senior ministers handling the economy and social affairs met M Pierre Mauroy, the British Prime Minister yesterday, to discuss the potentially explosive situation at the Pechiney-Talbot plant at Poissy outside Paris, where production has been paralysed by a strike for the last four days.

The strike, organised by the Communist-led CGT union, is against Talbot's plans to make 2,900 workers redundant. The Communists are making an issue of it because they believe it will be the prelude to other major layoffs in the car industry and in other industries in the Paris region.

INSEE warned yesterday that the unemployment figures should now be treated with caution as a guide to the domestic labour market. It said that the stabilisation of unemployment over the last year has been because more young people have been drawn into training programmes while more older

workers are taking early retirement.

INSEE said that a worrying feature of the unemployment figures was the continued growth in the number of men in the 25-49 age bracket seeking work, though the pace of increase had slowed.

The acceleration in industrial layoffs since July reflects both the slowdown in economic activity and the Government's easing of conditions under which companies can declare workers redundant.

An increasing number of companies have of late been announcing cuts in their labour force. These include the engineering concern Poitiers-Mouscron (1,000), the BSN food and glass group (722), Massey Ferguson (305), the Fonderies Montupet de Nanterre (994) and a large number of small textile concerns. Most of these layoffs have yet to show up on the labour force figures.

Bankruptcy proceedings start for IBH

By James Buchan in Bonn

IBH HOLDING, the West German group at the heart of the building machinery empire created by Herr Horst Esch, yesterday went into bankruptcy proceedings after efforts to reach a settlement with creditors were declared a failure.

The district court in Mainz yesterday launched proceedings after Herr Wolfgang Peteretz, the court-appointed debt-administrator, was unable to reach a settlement that would secure the future of the world's third largest building machinery group.

Mr Tony Mayer, managing director at Morgan Guaranty, said yesterday: "We're sad to see them go, but it was totally friendly and we wish them luck."

A senior executive at a competing Eurobond house said of Mr Craig: "He is respected in the market as a number one guy, and there aren't that many around."

Continued on Page 20

Fed curbs feared as U.S. retail sales beat forecasts

By Stewart Fleming in Washington

U.S. consumers went on another bout of heavy spending in November, the Commerce Department reported yesterday. Retail sales hopped last month by 1.9 per cent from their October level

EUROPEAN NEWS

French employers call for freer prices

BY PAUL BETTS IN PARIS

THE FRENCH PATRONAT, the country's employer's confederation, yesterday called for the deregulation of French industry as the most practical way of ensuring the competitiveness of French enterprises next year.

In a strongly worded attack on government price controls, M Yves Gattaz, head of the Patronat, argued at the confederation's annual meeting yesterday that French enterprises, faced with low to zero growth in France next year and continuing economic austerity, must be given greater freedom and flexibility to remain competitive.

The Patronat has a long list of demands for the Socialist Government, among them to honour earlier pledges to liberalise industrial prices, relax corporate taxation and introduce greater incentives for investment and free credit.

In particular, the Patronat yesterday condemned the Government's recent decision to hold down industrial price rises in France next year below 5 per cent, the Socialist's optimistic 1984 inflation-rate target.



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Most urgent was the need to get a grip on Common Agricultural Policy spending, said M Thorne.

Most urgent was the need to get a grip on Common Agricultural Policy spending, said M Thorne.

Governments blamed for EEC summit debacle

BY RUPERT CORNWELL IN BONN

THE EUROPEAN Parliament's formal inquest into last week's failure of the EEC summit in Athens was yesterday given two very similar explanations for the debacle by M Gaston Thorn, the president of the European Commission and Mr Andreas Papandreou, the Greek Prime Minister and summit host and chairman.

Both men blamed the summit's total inability to agree on major EEC reform issues on the absence of any real consensus between governments on how the Community should develop. The problem was compounded, they said, by the lack of technical detail which heads of government had to handle.

Much of this should have been eliminated in the Council of Ministers' preparatory work, but over the years governments have been leaving more and more issues to be settled at summits which are not up to the tasks in front of them.

M Thorne went further by by the Commission's view that the Ten's cavalier approach to procedures laid down by the Treaty of Rome had robbed the Athens negotiations of all possible coherence. The Commission president said that it was the special councils of foreign and finance ministers which had failed to prepare for agreements at Athens had ignored the treaty's requirements that decisions can only be taken on the basis of Commission proposals.

Governments had pressed their own proposals - particularly on the British budget problem and control of EEC spending - with the result that the summit became tangled up in "competitive formulas" biased in the direction of the specific interests of the countries which had authored them.

Implicitly, Mr Thorne's explanation was an acknowledgement that the Commission lost the initiative in the run-up to Athens. Explicitly, it was a declaration of determination to regain this initiative by insisting on treaty procedures and to ensure that the post-Athens malaise in the EEC should not block decisions which were vitally needed.

Most urgent was the need to get a grip on Common Agricultural Policy spending, said M Thorne.

MBB-Aerospatiale satellites plan

1.2-3 tonne range, with a meanwhile, has awarded a DM 815m (£206m) contract to a group of West German companies for the construction of a new satellite system for radio, TV, telephone and data transmission.

By pooling know-how and resources, the two companies aim to secure maximum cost efficiency benefits. They will also be able to offer potential customers ground control stations, operations support and training facilities.

MBB and Aerospatiale already employ 3,800 people on the space side, and have combined turnover of about \$260m in the sector. The Federal Post Office, man consortium led by Siemens.

The contract price contains an escalator clause to cover wage and material cost increases between now and the launch date.

Nor does the total DM 815m price include the cost of the actual firing of the satellite into orbit.

The scheme gives West German industry the chance of a smooth 42-year-old political "whizz kid" chosen by the departing Herr Richard von Weizsaecker and a stern woman of 55 whom Berliners have nicknamed "Hanna" (Grenade).

Frau Hanna-Renate Lauren has a good chance of becoming the first woman in the post in spite of her abrasive manner, or perhaps because of it.

A large number ofborough delegates in the meeting have come out for her, in rebellion against the CDU's so-called "concrete" faction in the legislature consisting of devoted but faceless political managers.

Herr von Weizsaecker is to become Federal President next spring after a highly successful two-and-a-half years in office. His chosen successor is Herr Eberhard Diepgen, the energetic CDU floor-leader in West Berlin.

Many party members, however, were angered by Herr von Weizsaecker's abrupt decision to leave the city where he had promised he would end his political career. This may explain the sharp reaction against his choice as successor.

Equally important was the recognition that the party will have to field a strong candidate to win elections in April 1985. Herr Diepgen is widely felt to be too bland. Frau Lauren appeals to many in overaged West Berlin precisely because she has what is known as a sharp "Berlin lip."

East Germany is refusing entry to some 100 members of West Berlin's peace movement for fear they will establish contact with the independent East German peace movement and East Berlin members of the small "Women for Peace" movement were arrested this week for urging East German women not to register for obligatory civil defence and army support activities.

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West Berlin woman in challenge for mayor

By Leslie Cottin in Berlin

WEST BERLIN'S ruling Christian Democrats (CDU) will decide on Friday whether the next Governing Mayor is to be a smooth 42-year-old political "whizz kid" chosen by the departing Herr Richard von Weizsaecker or a stern woman of 55 whom Berliners have nicknamed "Hanna" (Grenade).

Frau Hanna-Renate Lauren has a good chance of becoming the first woman in the post in spite of her abrasive manner, or perhaps because of it.

A large number ofborough delegates in the meeting have come out for her, in rebellion against the CDU's so-called "concrete" faction in the legislature consisting of devoted but faceless political managers.

Herr von Weizsaecker is to

become Federal President next spring after a highly successful two-and-a-half years in office.

His chosen successor is Herr Eberhard Diepgen, the energetic CDU floor-leader in West Berlin.

Many party members, however, were angered by Herr von Weizsaecker's abrupt decision to leave the city where he had promised he would end his political career.

The party has been in crisis since its 1981 congress owing partly to Sr Carrillo's authoritarian rule and partly to its more general difficulty in finding its feet since emerging from clandestine existence under Franco.

Equally important was the recognition that the party will have to field a strong candidate to win elections in April 1985.

Herr Diepgen is widely felt to be too bland. Frau Lauren appeals to many in overaged West Berlin precisely because she has what is known as a sharp "Berlin lip."

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EUROPEAN NEWS

Ozal becomes Turkish Premier as Evren approves cabinet list

BY DAVID BARCHARD IN ANKARA

MR TURGUT OZAL became Turkey's forty-sixth Prime Minister yesterday after President Kenan Evren approved a modified cabinet list. The President said yesterday that he had delayed ratifying the cabinet list for 24 hours because he had a constitutional duty to scrutinise the appointments.

He had approved Mr Ozal's list of names but did not deny reports that at least three of the ministers were second choice names, originally submitted by Mr Ozal as alternatives to his

original preferences. The cabinet in its present form will be shrivelled. Mr Ozal hopes that the 22 ministers will be able to rush through legislation making it possible for him to restructure his cabinet along the lines he wants.

This will involve merging several of the traditional ministries in Turkey and setting up a "kitchen cabinet" of seven ministers of state. These will function inside the prime ministry setting out guidelines on economic policy and other

essential matters. Mr Ozal has caused some surprise by making his former Finance Minister, Mr Kaya Erdem, Deputy Prime Minister and Minister of State. He it was who took decisions between 1980 and July 1982 which precipitated two finance crashes culminating in Mr Ozal's resignation as Deputy Prime Minister.

Mr Erdem is probably the sole member of Mr Ozal's entourage who is regarded as intellectually strong by the Istanbul business community. Nevertheless, he

will now be handling most long-term economic decisions.

There was general disappointment that Mr Yildirim Akturk, until July head of the State Planning Organisation, has not been included in the Cabinet. Mr Akturk was widely regarded as Mr Ozal's heir apparent. He is thought to have declined a Cabinet post in favour of going into business in Istanbul. His omission severely weakens Mr Ozal's hand.

Mr Huseyin Dogan, the head of the Foreign Investment Depart-

ment and a principal Ozal sador in Moscow. This choice appears to reflect the prevalent view inside Turkey that foreign policy is too important a subject to be left to anyone except career diplomats. It will relieve those who thought that Mr Ozal might pursue anti-European policies or lean too far toward radical Islamic regimes in the Middle East.

The new Prime Minister has now to prepare a government programme and win a vote of confidence on it in Parliament. Neither of these hurdles looks

particularly difficult to clear. By the end of the month, Mr Ozal should be fully in the saddle.

He is likely to concentrate on stabilising the economy during his first few months in office and there is already speculation that he may unveil a large package of austerity measures early in the new year comparable to his famous "January 24" reforms. Not everyone is sure, however, that a massive devaluation of the Turkish lira will be as immediately effective as it was then.

Glemp puts off trip after priest is detained

By Christopher Bobinski in Warsaw

CARDINAL Jozef Glemp, Poland's Roman Catholic Primate, yesterday postponed a two-day trip away from Warsaw following the detention of one of his diocesan priests, Father Jerzy Popieluszko on Monday.

The priest was due to say Mass yesterday evening—the second anniversary of the imposition of martial law—at his church in northern Warsaw where congregations of several thousand attend his monthly masses "for the fatherland."

Mr Jerzy Urban, the government spokesman, said yesterday that a decision was pending on the arrest of the 36-year-old priest. Fr Popieluszko has made no secret in his sermons of his sympathy for the banned Solidarnosc movement and he has a following among workers at the nearby giant Warsaw steelworks.

A search at the priest's flat on Monday, according to Mr Urban, had revealed "things a priest ought not to have" and this had led to the detention.

Senior churchmen yesterday held talks with government officials in an effort to unravel the case which could bring a sharp deterioration in church-state relations and lead to social tension. Were the authorities to free Fr Popieluszko, they would be likely to expect the church hierarchy to persuade him to tone down his sermons and to adopt a low profile for a while at least.

Meanwhile, the government has adopted a wait-and-see attitude after free elections last week to a workers' self-management council at the Warsaw steelworks which employs 8,500 people.

The first round of elections has brought former Solidarnosc officials on to the 37-man council which has a say in most important management decisions. A second round of voting this week threatens to leave Communist party members with a mere 10 per cent of the seats.

The election represented a breakthrough for the workforce which views with deep suspicion anything tolerated by the authorities. Some 72 per cent of employees took part.

Bridget Bloom tracks some hints of hope for East-West detente
Conciliatory stirrings in Nato depths

ACCORD REACHED ON PORTUGAL'S AZORES AIR BASE

NATO may be at a turning point. Last week's ministerial meetings in Brussels showed signs of change which suggest that the Western alliance is increasingly concerned about the deterioration in its relations with the Soviet bloc and may now be intending to do something about it.

The organisation, formed nearly 25 years ago and comprising 14 European countries and the U.S. and Canada, moves ponderously. Its deliberations are held behind closed doors while its communiques directed both at its own publics and at the Soviet bloc, are often very opaque.

The possible changes were heralded last week by:

• A unique "Declaration of Brussels," signed by all 16 Foreign Ministers and issued separately from the communiqué, which called on the Warsaw Pact to "seize the opportunities we offer for a balanced and constructive relationship and genuine detente." The Ministers offered the Warsaw Pact "a long-term constructive and realistic relationship" and advocated "an open, comprehensive political dialogue as well as co-operation based on mutual advantage."

• A decision to undertake a new and "thorough reappraisal of East-West relations with a view to achieving a more constructive East-West dialogue" — and to report that appraisal to Ministers when they meet in Washington next May.

• A decision by all the Foreign Ministers to go to Stockholm next month, where 35 countries of the alliance and the Warsaw Pact are due to meet in the next phase of the long running

European security conference.

The Conference on Security and Co-operation in Europe (CSCE) — which has now spawned the Conference on Disarmament in Europe (CDE) — was set up under the Helsinki Agreement of 1975 and has met in Belgrade and in Madrid to discuss confidence-building measures, including human rights, between East and West.

• The appointment as Nato's new Secretary General, of Lord Carrington, Britain's former Foreign Secretary — who recently criticised the tendency of the West to conduct its relations with the Soviet Union by "megaphone diplomacy" — to take over from Dr Joseph Luns next June.

Mounting concern

The background to the new moves centre on mounting concern in Europe, in particular, that the channels of political communication with the Soviet bloc have been gradually closed

following the advent of the Reagan administration in 1980 and exacerbated by events like the Soviet invasion of Afghanistan, military rule in Poland and most recently the Korean jetliner incident.

The breakdown of the Euro-missile talks in Geneva last month, and Moscow's refusal to confirm that it will attend the strategic arms (Start) talks next year have added to public unease about the state of East-West relations.

Key Nato governments, including Britain and West Germany, have long been concerned that the West had become dangerously dependent on arms negotiations as its main channel of communication with Moscow and have been urging a indexing of contracts. Officials note that during the detente period of the early 1970s there were many forums for East-West contact: these were used to the full to provide a fruitful

climate for the achievement of the Salt arms agreements.

But if last week's moves do suggest a new emphasis from Nato it is still too early to tell whether new policies are on the way. Initially much will depend on the U.S., now entering an election year. Last Friday Mr George Shultz, the U.S. Secretary of State, spoke of Nato's "outstanding unity and cohesion" and signed the Brussels Declaration endorsing detente, a concept anathema to early Reagans.

Even Caspar Weinberger, the U.S. Defence Secretary, agreed to the use of somewhat more temperate language in the Defence Ministers' communiqué earlier in the week, though much of the tougher rhetoric also remained.

"One swallow does not make a summer — nor a breath of fresh air bring a sea change," noted one European official, adding that the uncertainties

of a U.S. election campaign could undermine any small progress so far made.

There is even more uncertainty about the Soviet reaction. Western arms control officials believe Moscow will stay out of major arms talks with the U.S. for several months, both to maximise discomfort in the West and to win time to reassess its own future strategy. To this end it may fail to agree today to a date for the resumption of MBFR talks on reducing troops in Europe.

Only assume

Moscow has almost certainly not decided how it will play the U.S. election, but such is the shorter term uncertainty within Nato that Mr Shultz could say at his Press conference that he could only assume his Soviet counterpart, Mr Andrei Gromyko, would also be in Stockholm next month.

Nor are the Nato allies quite as confident privately of their

new-found unity and cohesion. Last week's communiques verged on the masterly smoothing over real differences — whether on the U.S. drive to get Europe to accept new high technology weapons on the imbalance in defence trade between Europe and the U.S. on the failure of Europe to increase defence spending at levels the U.S. thinks appropriate, or on measures which Europe might take to compensate for likely U.S. decisions to dedicate more forces to non-Nato operations.

"We achieved a fairly effective anchoring operation before we sail into the squalls of the coming year — no more, no less," said the official who did not accept that Nato was on the verge of a sea change. On the other hand, one Nato strategist noted that all the alliance's changes of direction in the past had been barely discernible at first. "We need at least five years before we can be sure," he said, not entirely facetiously.

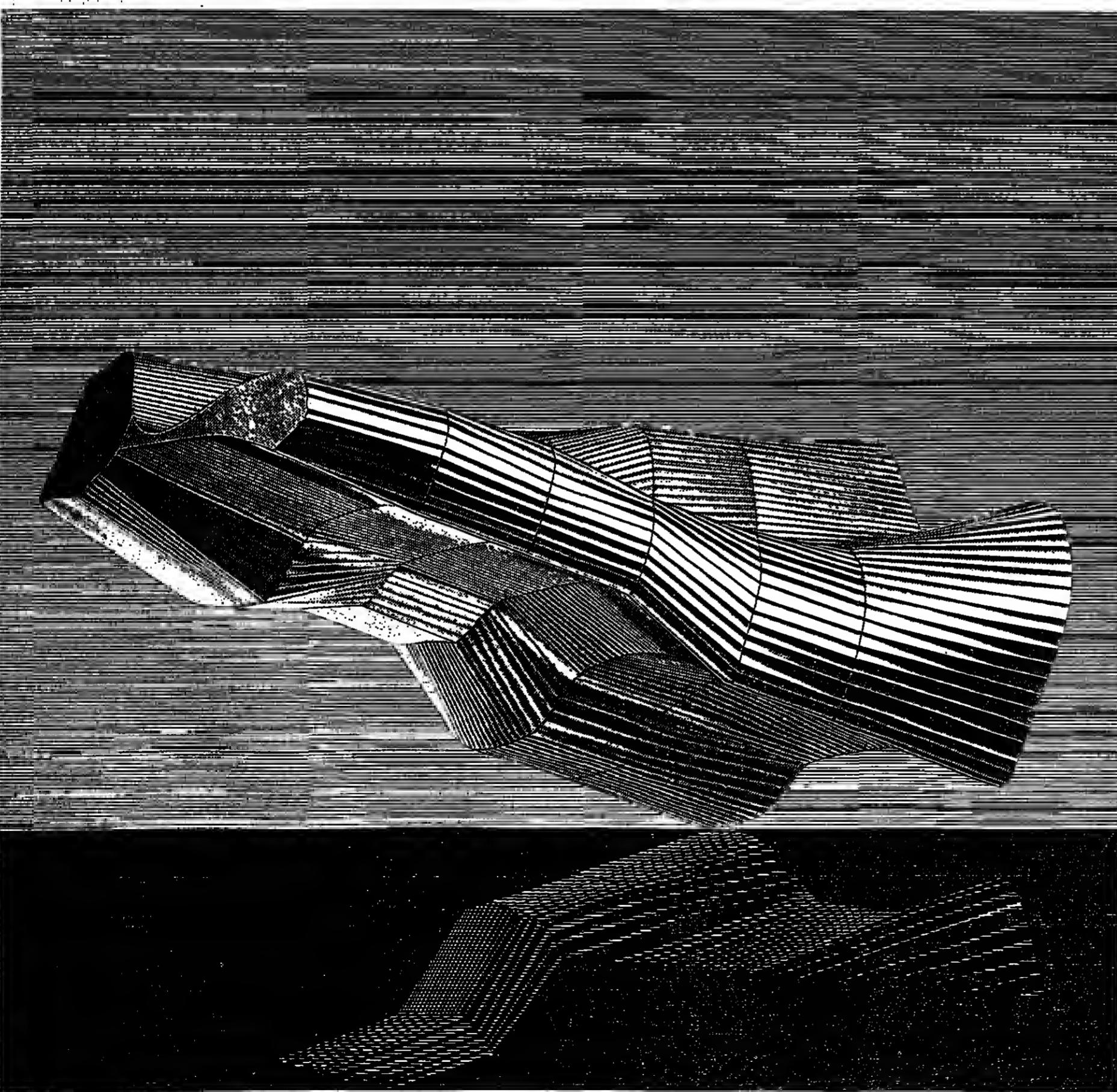
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Argentina announces price controls

By Jimmy Burns in Buenos Aires

ARGENTINA'S new civilian government has announced sweeping price controls in its first major initiative to reduce the country's 400 per cent inflation to two-digit figures by the end of 1984.

The controls, in force from today for an initial period of 40 days, will cover consumer prices in the family "shopping basket" of essential foodstuffs, medicines and wholesale prices on goods produced by some 400 leading companies.

The Government has also asked retailers to limit their mark-ups to no more than 60 per cent above the factory price on consumer goods. Producers who have put up their prices by more than 100 per cent in the last six months will have to justify the rises in writing to the Trade Secretariat.

Prices could be lowered if the increases since June are found by the Government to be unviable in terms of the individual companies' overall costs. In recent weeks, prices have increased by as much as 200 per cent on some items, because of the general uncertainty surrounding the elections and the expectation that the new civilian government would announce major salary increases, thus boosting consumption.

Local business analysts predicted that, given the popularity of the new regime, the new set of price controls had a better chance of being honoured than in the past, when a combination of a complex marketing system and negative political expectations has created a no-luck market.

However, the government is convinced that its anti-inflation drive will work only if its measures are applied in the context of a social contract with both sides of industry.

A forthcoming reform of the banking system will include a lowering of interest rates and the creation of selective credit lines for job-creation, and regional and export-orientated projects.

The future relationship of the Radical administration with the trade unions, however, may prove more problematic. Government officials admit privately that dialogue with the General Confederation of Labour is proving difficult, given the major divisions which have developed inside the Peronist-led main trade union organisation.

Jamaica's non-election: Why the winner may lose in the long term

BY CANUTE JAMES IN KINGSTON

WHEN Mr Edward Seaga, Jamaica's Prime Minister, said during the country's election campaign that he wanted "no Cubans for Christmas", it was in the full knowledge that the promise of the Opposition party to renew links with Havana had no chance of being kept.

For Mr Michael Manley, the Opposition leader, has refused to consider the election handing Mr Seaga a second five year term. Only six of the 60 constituencies will be contested during tomorrow's poll, where several small parties have put up candidates to stand against Mr Seaga's Jamaica Labour Party.

Mr Seaga called the election two years before it was due because he said he needed a new mandate to make further agreements with the International Monetary Fund to prop up Jamaica's ailing economy, and to give foreign investors the prospect of further years of stable government.

His timing allows him to make capital of an increase in popular support following Jamaica's participation in the October invasion of Grenada by U.S. troops. Although Mr Seaga has said that Mr Manley's People's National Party would turn Jamaica into "another Grenada" if elected, public opinion polls suggest that the PNP would cut into Mr Seaga's representation significantly if it were to contest the election. In the old parliament the JLP had 51 of the 60 seats.

Mr Manley boycotting the election in protest at the violation of an agreement that elections would not be held until a programme of electoral reform agreed between the parties and a revised voters list are ready. The new system will not be completed until February. Under the old list over 150,000 potential voters are being disenfranchised, Mr Manley says, and Mr Seaga does not dispute this claim.

Mr Manley has agreed to continue opposing the Government from outside parliament while pressing for an election as soon as the reformed system is ready. Mr Seaga is hardly likely to bow to pressure from Mr Manley, however, who now seems destined to spend several years in the political wilderness.

Mr Seaga will anyway have his hands full dealing with the continued deterioration in the Jamaican economy. Although the election was called partly in response to a demand from the PNP for Mr Seaga to give



up the finance portfolio, its timing was influenced more by the need to secure another term before the effects are felt of last month's 43 per cent devaluation of the Jamaican dollar.

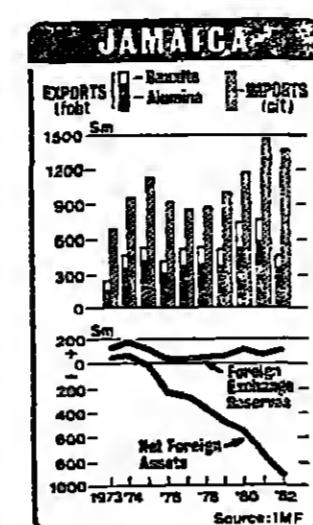
The devaluation paved the way for Jamaica to get standby credits of \$180m from the IMF and followed a year of failure to meet performance criteria agreed with the Fund. The last failure in September scuttled a previous pact for an extended fund facility of \$650m.

The Prime Minister has yet to announce the extent of price rises in sensitive areas such as food, petrol and fuel following the devaluation and the outlook is bleak in almost all areas of the economy. International bankers are reluctant to lend to Jamaica and a request for \$50m was refused early this year. In May European banks rejected a request for \$50m.

Mr Seaga has asked several creditor banks to roll over payments on debt of about \$160m, due over the next 18 months. Following the new IMF agreement, the banks are expected to give a favourable response.

Jamaica's deficit on the current account of the balance of payments reached \$150m in March and the falling demand for bauxite, the island's main export signals little hope of any improvement. Export earnings from bauxite fell \$200m last year and are likely to fall \$120m this year.

Exports of sugar and bananas have fallen victim to low production and low prices. Tourism, the second largest hard currency earner, has improved significantly, with earnings this year anticipated



Sources: IMF

at about \$350m.

Mr Seaga's anti-Communist stand has pleased Washington, bringing an increase in official U.S. aid expected to reach about \$150m this year. According to U.S. officials, this makes Jamaica the second highest per capita recipient of direct U.S. aid, after Israel, but it has been a drop in the bucket overall.

After he came to office three years ago, Mr Seaga scoured the three-tiered exchange rate, with the central bank using a 72-peso "preferential dollar" for the repayment of dollar-denominated loans, an official rate offered by banks and exchange houses currently at about 87 pesos to the dollar, and a legal "parallel market rate" in which dollars may be sold and purchased freely.

This parallel market rate, which had been running about 10 pesos higher than the official rate, has recently undergone a dramatic rise up to as much as 105 pesos to the dollar as speculation continued of a sharp devaluation in the official exchange rate.

The International Monetary Fund, with which Chile signed a stand-by accord early this year, is believed to be pushing for a unified exchange rate. Chile has declared a moratorium on repayment of \$3.6bn in foreign debt due this year and in 1984 while it seeks to reschedule these obligations.

According to estimates by private economists, Chile will need to borrow an additional \$1.1bn next year in order to relaunch its economy, which contracted by 7 per cent during the first half of this year, after a 13 per cent drop in GDP last year.

● Four bombs exploded and two empty buses were burnt yesterday in the course of a day of "national indignation" called by left-wing opposition groups to protest against new mining legislation introduced by Chile's military government, AP reports from Santiago.

If these are frustrated and if further austerity becomes too strong, the violence in Jamaica's highly tribalised politics could come to the surface again.

Exports of sugar and bananas have fallen victim to low production and low prices. Tourism, the second largest hard currency earner, has improved significantly, with earnings this year anticipated

Chile to announce five-year plan soon

By Mary Helen Spooher in Santiago

CHILE'S Finance Ministry plans to announce a package of economic measures within the next few days. The announcement will include a five-year plan for the economy, currently under study by officials of General Augusto Pinochet's military regime, and possibly a further devaluation of the Chilean peso.

The Finance Minister, Sr Carlos Caceres, has decided to divulge any details of the new measures, but rumours of an impending devaluation have been circulating in the capital for weeks.

At present Chile maintains a three-tiered exchange rate, with the central bank using a 72-peso "preferential dollar" for the repayment of dollar-denominated loans, an official rate offered by banks and exchange houses currently at about 87 pesos to the dollar, and a legal "parallel market rate" in which dollars may be sold and purchased freely.

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Indian oil production 'will meet 70% of demand next year'

By JOHN ELLIOTT IN NEW DELHI

INDIA IS expected to attain 70 per cent oil self-sufficiency during the financial year starting next March, when a big increase in domestic production is being forecast by the Ministry of Petroleum.

Domestic production in 1984-85 is projected by the Ministry to rise to 29.5m tonnes from 26.4m tonnes this year, according to a statement in the Delhi Parliament yesterday.

This is a bigger increase than expected and means that the country will reach the 70 per cent oil self-sufficiency mark earlier than envisaged against 60 per cent currently.

Both the Ministry and the Oil and Natural Gas Commission are aiming for full self-sufficiency in oil by the end of the decade. But this is regarded as unrealistic by many observers, partly because the country's demand for oil is soaring, and partly because of limitations in industrialisation increases, and partly because of limitations in the amount of capital investment which the Government can make available.

The improved output is economically significant because of its impact on balance of payments. Oil imports fell from 17m tonnes last year to 15.5m tonnes this year. The import bill, including oil products, has dropped from \$4.4bn to \$3.6bn.

But the economy is being hit at the same time in the energy sector by major problems in electricity generation.

Many power shortages and the Government announced yesterday that the country's overall power generation would only

reach 142.5bn units, instead of a targeted 146bn in the current year, leaving a shortfall of about 3.5bn units.

India's main oil fields in production are the Bombay High

and

Assam.

Bombay High produced 12.5m tonnes in 1982 and is expected to approach 20m within two or three years.

Finds in the other major off-

shore field of the Godavari Basin

of the east coast have not been

as significant as had been hoped,

although both oil and gas

were found last week in a new well 25 km from the Andhra Pradesh coast.

The Government is also optimistic about making significant finds in the Rajasthan desert.

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Japanese Election '83

By Jurek Martin in Tokyo

IT IS probably easier for a camel to pass through the eye of a needle than for a Japanese political candidate to obey the election laws of the land. It is often said that the reason why most politicians hire campaign managers, like managers of companies, is not to manage campaigns, but so that they are charged with breaking the law once the election is over, rather than the politicians.

Most of the laws, especially those relating to putting up posters before a campaign officially starts are widely disregarded. Nowhere is this more true than in the election finance rules, which, on paper are the toughest regulations of all.

There are, for example, ceilings on institutional political contributions, (a corporation capitalised at more than Y100m (\$33,000) may not

have more than Y100m to a party and Y50m to a political faction or individual, far less

little in the opinion of the Japanese, equivalent of the CBI.

One favourite way round the rules is the political "hot stock" game. This works quite simply: a politician (or his nominee) will be "advised" by a would-be benefactor to put up \$1.65bn in fresh funds as well as to reschedule medium-term debt and roll over trade credits giving a telex giving the details shortly thereafter.

● Discussions on another \$1.65bn package with the U.S. and multilateral donors such as the World Bank and the Asian Development Bank are progressing according to Mr Ongpin.

● The Philippines is still a hospitable investment area, Mr Ongpin said. "We expect assistance from those doing business with this country. There is a need for investors to take the longer view, to look beyond the present difficulties and lend support."

Of the proposed \$3.9bn lending programme under negotiation, Mr Ongpin said:

● Discussions with the International Monetary Fund on an SDR 615m (\$446m) facility will resume on January 4 following the gathering of additional statistical data by the IMF. The data related to the

composition of the country's reserve and a detailed breakdown of the assets and liabilities of the Philippine National Bank, a local bank with foreign branches which have borrowed abroad on an unknown large scale.

Mr Roberto Ongpin, Trade and Industry Minister, was speaking to a closed meeting of the American Chamber of Commerce in Manila.

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WORLD TRADE NEWS

Export tax credit plan likely to spark row in U.S. Congress

BY NANCY DUNNE IN WASHINGTON

ROUBLE is brewing in the select revenue measures subcommittee, which is likely to be assigned consideration of the Administration's proposed "Foreign Sales Corporation" export tax credit plan, designed to replace the controversial Domestic International Sales Corporation (Dics) programme.

The Administration proposed the scheme in March to pacify its major trading partners, particularly the EEC which complained that the Dics programme violated Gatt rules limiting Government export subsidies. Dics are export selling divisions of domestic U.S. companies which are able to take a tax break on the basis of their export performance.

Under the Administration's substitute proposal, U.S. companies would set up foreign corporations to handle export transactions, and the earnings from such sales would be allocated between the parent company and the foreign subsidiary on an "arms length" basis. The subsidiaries could then get special U.S. tax advantages.

Both schemes have drawn the ire of Mr Peter Stark, chairman of the House of Representatives

Egypt lifts ban on 'luxury' goods to limit inflation

BY CHARLES RICHARDS IN CAIRO

EGYPT is to resume the import of eggs and bananas in an effort to limit inflation in a shift in policy.

Imports of these and other "luxury" goods were restricted or banned last year to reduce Egypt's trade deficit and encourage local production and, as a political measure, to reduce the conspicuous consumption that was a characteristic of the Sadat era.

Local production proved incapable of meeting demand and prices have become higher than imports. Fighting inflation, especially in the lead up to the general elections in April, appears to be the prime consideration of the government. Inflation is officially set at 12-15 per cent, but for middle class families it is over 30 per cent.

Egypt which imports over half its food is committed to trying to achieve self-sufficiency.

Lorne Barling explains why some companies' overseas sales efforts are flagging

W. Midlands finds small profit in exporting

MANUFACTURING companies in the West Midlands, which make a vital contribution to Britain's visible exports, are increasingly concerned at their recent failure to increase the real value of their sales abroad.

According to the Confederation of British Industry, low volume and small margins on export contracts, which have often been won at considerable cost to the companies concerned, are now a major problem for some of them.

This applied particularly to European markets, where local competition had forced British companies to offer low prices, while the strength of sterling had eroded profits.

"Any tax programme this inconclusive and fuzzy should be terminated," Mr Stark said.

"The Cans has declared Dics programme illegal. We should scrap the turkey and use the money we save to reduce the nation's deficits."

Mr Stark favours scrapping the programme and probably will oppose its substitute as well, aides say.

While the new programme has significant support in the Senate, it must move through the Senate finance committee, where the Chairman, Mr Bob Dole, is disturbed about EEC proposals which could limit U.S. farm exports to Europe.



Exports to the U.S. had risen considerably this year as a result of its economic recovery and a favourable currency ratio, particularly assisting consumer goods manufacturers such as the tableware industry at Stoke.

"In Europe we have neither

of these factors to help us, but

there is reason to believe that

tain their activities. "Companies like Lucas and GKN have invested heavily abroad and I believe there will be an upsurge of outward investment from the UK as retained profit rises and companies look for new opportunities," he said.

Mr Brian Varley, regional

director of the British Overseas

Trade Board, said that the

motor components industry's

exports had suffered severely in

recent years due to changes in

structure of the motor industry

with increased imports from

high volume producers abroad.

"An increasing number of

component companies are not

increasing abroad because of lack

of volume in the UK," he said,

adding that engineering compa-

nies in general had suffered

badly in foreign markets, with

little sign of improvement.

"They are at a 10 to 20 per

cent price disadvantage when

competing in Europe, partly as

a result of currencies, but also

because of higher interest rates

in Britain," he said.

Despite the problems, Dr

Hawkins did not believe that

many exporters in the Midlands

would pull out of foreign mar-

ket and concentrate their

activities on the slightly im-

proved home demand, mainly

because domestic volume in

many sectors was too low to sus-

tain their activities.

Within 24 hours of the

Oshkosh announcement Dr

Dawie de Villiers, the Minister

of Industries and Trade, said

that Pretoria was preparing to

dismantle import controls on

textiles in favour of more selec-

tive customs tariffs. In the past

few weeks, the Government has

also abolished import controls

on fertiliser and cement.

The softening in official

policy towards imports is a

relief to distributors of imported

products and manufacturers

which have complained bitterly

in the past about having to buy

raw materials from over-

protected local industries.

Mr Michael Getz, president

of the National Clothing

Federation, said he hoped the

decision to phase out controls

on textile imports will make

South African producers more

competitive. "South Africa has

been able to compete with

foreign goods on variety and, in

many cases quality.

To make matters worse, South

Africa's double-digit infla-

tion rate over the past decade has

forced them to keep applying

for even more protection

against imports. Even this has

proved inadequate in recent

years when foreign suppliers have

offered their products at

cutthroat prices.

Local manufacturers are

openly critical of the Govern-

ment for not responding more

quickly and effectively to their

plight. Mr Mike Rosbott, chair-

man of Barlow Rand, said in his

annual review recently that

indications of a move away from

tight protection of local in-

industry "have led to consider-

able uncertainty in business

circles."

These sectors have relied on

stiff customs duties to ensure

their viability. Not only are

their production runs generally

small, and thus unit costs high,

but they have generally not

been able to compete with

foreign goods on variety and, in

many cases quality.

He warned that decisions to

invest in strategic import

replacement industries "will

certainly not be taken in the

future if the current ambivalent

attitude of Government per-

sists."

While the authorities are

wary of giving any clear guide-

lines, the Government has

begun to realise the costs of

import replacement.

Dr De Villiers told the Financial Times that import control

"tends to limit competition and

leads to inflexible prices."

But he pointed out that "it

can be disruptive if import con-

trol is removed all at once in

respect of certain products. In-

dustry will not be left in the

lurch."

The assurance is cold com-

fort for companies which have

recently felt the full brunt of

foreign competition for the first

time. With the Government

anxious to bring down inflation

and import the only source of

competition to the monopolies

and cartels which dominate

South African business, the

days of molly-coddling local in-

dustry appear to be ending.

Indonesia receives 110 orders for aircraft

The Indonesian Nurtanio Aircraft Company has received 110 confirmed orders for its new CN-235 passenger airplane for delivery from 1985, its commercial director, Mr Paramayuda, said, according to Renter in Jakarta.

The CN-235, capable of carrying up to 38 passengers, is being developed jointly by Construcciones Aeronauticas of Spain and Nurtanio and was test flown in Spain last week.

Local companies have ordered 86 aircraft and buyers in Spain have ordered 24. Negotiations are going on for the sale of 20 more to Thailand, Mr Paramayuda said.

Oil rig contract

Hyundai Heavy Industries, part of South Korea's Hyundai Business Group, has won contracts worth \$250m to build offshore oil production platforms for India's Oil and Natural Gas Commission (ONGC), Renter reports from Seoul.

The platforms, capable of processing 100,000 barrels of oil and gas per day, will operate off Bombay on completion by the first half of 1983.

Assam gas turbine

Mitsubishi Heavy Industries said yesterday it had signed a Y1.2bn (\$3.5m) contract to supply a gas turbine to Assam State Electricity Board in India, AP/DJ reports from Tokyo. The turbine, developed with Westinghouse electric of the U.S., would have a generating capacity of 15,000 kilowatts, officials said.

French ship purchase

Societe Navale Chargeurs Delmas-Vieljeux, a leading French shipper, confirmed Monday that it had chosen a Yugoslav company over a competing French shipyard to build four cargo ships, AP/DJ reports from Paris. Rijeka Shipyards have won a tentative agreement to build the ships because the Yugoslav prices were more competitive.

Baoshan steel deal

A Japanese consortium of steel mills and trading houses has concluded a contract to sell 150,000 tonnes of steel products for shipment in the first quarter of 1984 to China's Baoshan steel mill project near Shanghai, Renter reports from Tokyo.

IT REPRESENTS A SIGNIFICANT STRENGTHENING OF THE PAPER AND PACKAGING INTERESTS OF ST. REGIS IN THE UNITED KINGDOM.

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With the merger of Tillotsons and Ashton, St

APPOINTMENTS

News International managing director

Mr Bruce Matthews has been appointed managing director of NEWS INTERNATIONAL, owners of *The Times*, *The Sunday Times*, *The Sun* and the *News of the World*. He takes over the managing directorship from Mr Rupert Murdoch, who remains chairman and chief executive. Mr Matthews, who is also managing director of News Group Newspapers, has been a director of News International since 1972. He was deputy managing director from 1977. Previously, in Australia, Mr Matthews was chairman of the Argus and Australasian and manager of the Melbourne Herald. *

Mr John H. Churchill has been appointed chief executive of SHELVOKE AND DREWRY, principal subsidiary of Butterfield-Harvey, from January 3. He joins after nine years with Sperry Vickers, latterly as director of operations. UK and France. Mr T. L. Lewis will continue as chairman for a short hand-over period. Internal appointments are: Mr G. J. Eades, spares and service director; Mr S. J. Gill, production director; and Mr D. C. Headon, home sales director. *

IN TOUCH BUSINESS CENTRES has appointed as chairman Mr Albert Rose who continues as international director of Air Call Holdings in addition to his new responsibilities. Managing director is Mr Roger Penlington. He joined from Air Call where he was regional director for the south east. Mr Maurice Mitchell, the deputy managing director of Air Call (substantial shareholders of In Touch Business Centres) also joins the board of the Heathrow-based company. *

THE INSTITUTION OF GAS ENGINEERS has appointed Mr Derek J. Chapman as secretary designate from January 1. He is a transmission engineer with Eastern Gas. *

THAMES TELEVISION has appointed Mr Mike Phillips, managing director of Thames Television International, as an executive director of Thames Television Ltd, from January 1. *

THAMES TELEVISION has appointed Ms Marjorie Sigley as controller of children's programmes in place of Julian Mounter, who has resigned from both Thames and Cosgrove Hall Productions to return to active programme-making. Ms Sigley will join Thames in January. Her career in television spans nearly 20 years both here and in America, and this year she produced Thames drama series for

children's *Marmalade at Work*, which will be transmitted next year. *

Mr Christopher R. P. Carver has been appointed marketing director of ELEY, subsidiary of IML. He was with Unilever. *

Mr T. A. Robertson has been appointed a director of JOHN PLUMER AND PARTNERS from January 1. *

Mr David D. Green has been appointed deputy chairman of the oil and gas division of THE RECENT UK from January 1. He will also be executive director of industrial division I, which includes the chemicals, plastics, Kalle Informatics, Kalle Films, Sigri and Goldbach product sectors. He succeeds Mr Dietrich, who is taking the oil and gas sector appointed to the plastics division of Hoechst in Frankfurt. Mr Green has been with ICI for 28 years and was recently a director of the Mond division in Cheshire. Mr Andrew Donald has been promoted to group treasurer of Hoechst UK from January 1. He was previously group treasurer of Laporte Industries (Holdings). *

Mr Alan Ogden and Mr Tim Mitchell have been appointed directors of CHARLES BARKER CITY from January 1. Mr Ogden joined Charles Barker in June this year from the Lopex group where he was development director of St James's Corporate Communications and its associated companies. He was previously with the advertisement department of the Financial Times. Mr Mitchell joined Charles Barker in 1974. *

Mr P. E. Hammond, deputy chairman, will retire from the HONGKONG AND SHANGHAI BANKING CORPORATION, at the annual meeting on May 8. He joined the bank in 1948, has been an executive director since March 1980 and was appointed deputy chairman in October 1981. Mr William Purves, an present executive director banking, will succeed Mr Hammond as deputy chairman. Mr John Farrell, a present group staff controller, will join the board in May as an executive director. Mr Purves has been executive director banking since August 1982. He is also chairman of Wardley, Hongkong Bank Group's merchant banking subsidiary. He has been with the bank since 1982. Mr Farrell has been group staff controller since January 1982. *

Mr Anthony J. Miles has been appointed operational audit manager at BRITISH GAS headquarters. *

"NATURAL GAS is showing itself to be Italy's only substantial alternative energy source," said an observer of the Italian energy scene recently.

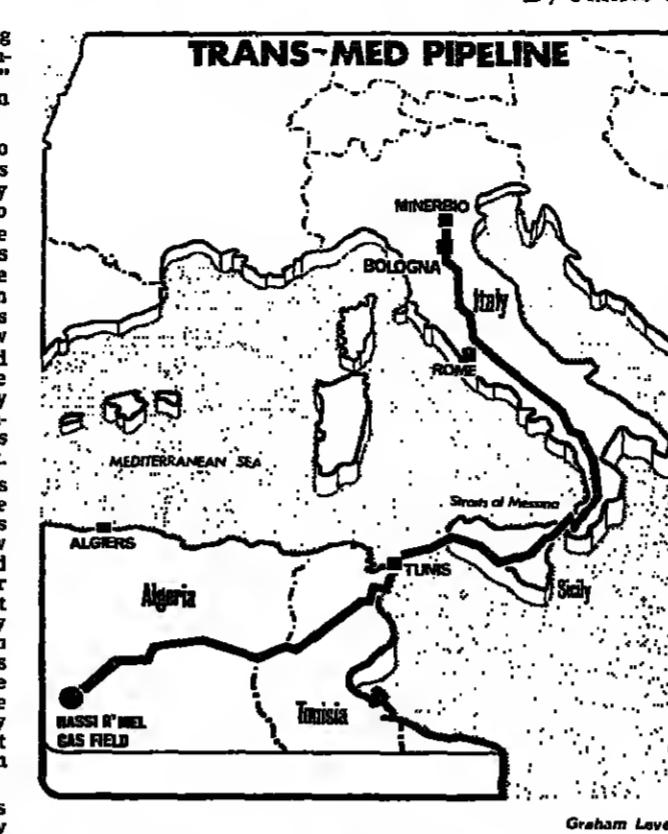
While little progress has so far been made on most aspects of the 1981 National Energy Plan, whose primary aim was to reduce Italy's acute dependence on imported oil, the country is suddenly facing an abundance of gas, thanks to the coming on stream of the Algerian gas pipeline. Though the new nuclear power stations promised by the plan have yet to be started, Enel, the electricity authority, is converting all burning power stations to take gas in order to cope with the glut.

What is more, official plans for the use of natural gas are so conservative that Italy intends to take gas from the new Siberian gas pipeline and envisages consuming 40 per cent more gas in 1990 than it did in 1982. If other energy sectors, such as nuclear, fail to meet their targets, as seems certain, natural gas may be meeting rather more than the 19.5 per cent of national energy needs predicted for 1990. It accounted for 16 per cent in 1981.

In a country where progress on anything to do with energy is agonisingly slow, the gas programme could be regarded as a potential success. But it is not short of critics. They point to the high price Italy is paying to Algeria and question the increased return to the "noble" fuel like gas in power stations. Italy's basic problem is its shortage of indigenous energy resources, apart from its 17.4bn cu metres of gas, mainly under the Po Valley. It has little oil and it mines no coal.

Yet, though the dependence on oil for two-thirds of energy needs became embarrassing in the 1970s, diversification was difficult. A programme of converting some power stations from oil to coal went ahead, but the building of new power stations — whether coal or nuclear — was largely blocked by local opposition groups which successive governments dared not offend.

Attitudes have changed dramatically in the last few years, and opposition to nuclear power has greatly declined. One 2000 MW station is being built, and construction of two or three more should get under way by 1985. Some regional governments are even asking Enel to site nuclear power stations in their territory.



Nevertheless, the authorisation procedures are so slow and construction times so long that there is no chance of getting much nuclear capacity on stream before the mid-1990s.

Meanwhile, earlier enthusiasm for the programme of building combined power stations is waning, because of the cost of the transport infrastructure and environmental opposition. But luckily the slower rise in energy consumption has taken some of the pressure off. That makes gas currently Italy's only real alternative energy source, the only thing permitting diversification away from oil.

Last year Italy had gas supplies of 26.7bn cu metres. Of this, 13.2bn cu metres came from its own production and a further 13.5bn from the Soviet Union (8.6bn) and Holland (4.9bn). But in the last few months the first gas has been flowing from Algeria through the trans-Mediterranean pipeline. Although only about 20m cu metres a day is arriving at the moment, Italy has contracted to take 7bn cu metres by next September and a further 9bn cu metres by September 1985. The contract is for 25 years but price and quantities will be reviewed in 1985.

The story of the Algerian gas pipeline is a tortuous one. Italy originally agreed to buy the gas in 1977 and undertook the entire construction and financing of the 1,500 mile pipeline at a cost of \$3bn, which is considered a technical masterpiece by Saipem, the pipelaying subsidiary of ENI, the state energy company. Because Algeria had not contributed to the building of the pipeline, Italy was in a weak bargaining position when the Algerians insisted on renegotiating the original price.

The Italian position was further undermined by the decision of President Mitterrand to pay Algeria above the market price for France's own gas supplies. Algeria also wielded pressure by withholding contracts with Italian companies.

Political pressures for a settlement mounted and the Italian Government in September 1982

agreed to pay Algeria \$5.40 per million BTU (British Thermal Unit) — 50 cents more per mBTU

of gas than Snam, the gas subsidiary of ENI, was prepared to accept. Italy acceded to Algeria's

demand that the price be indexed to a basket of crude oils, rather than linked to petroleum products.

There followed a further delay while Snam obliged the government to pass an act of parliament guaranteeing it the difference between the economic and the political price, which will amount to £540m (£200m) over the initial three year period.

Even though the arrival of the first gas was held up for a year and a half because of the haggling, little was done to make sure that there would be new consumers for the when it arrived. The pipeline will eventually go all the way to Minerbio, near Bologna, where it will join the main north Italian pipeline network. Work on it is now going on north of Rome. But though one of the objects of the gas pipeline was to benefit southern Italy, the subsidiary distribution networks for domestic consumers have barely been started in Sicily, the first recipient of the gas. Those involved blame bureaucratic muddling and inertia.

However, the Sicilian regional government had been promised 3.6bn cubic metres of gas a year by law and was determined to make use of it. For this the idea of Enel, the electricity authority, should burn the gas in two oil-burning power stations on the island.

The Sicilian embarrassment was only part of a wider problem: What should Snam do with the extra gas until local networks had been built and consumers connected up, especially at a time of lower demand from big industrial users in the north due to recession?

Snam's answer was to offer Enel a three year contract under which it would burn an extra 1.5bn cubic metres of gas a year, taking its consumption up to 4.2bn cubic metres, and convert five or more power stations to take gas as well as fuel oil.

Since gas is normally more expensive than the combustible equivalent of fuel oil, Snam offered Enel the gas on very attractive terms, charging a price equivalent to 5.40 per mBTU, plus an extra 50 cents for the low-sulphur fuel oil which it will actually replace. As a result, Enel may actually be able to cut its fuel costs. The contract is likely to be renewed in three years time: indeed Snam's projections envisage Enel taking up to 5.5bn cubic metres of gas by 1990.

The critics say that Snam should not sell a "noble" fuel

Financial Times Wednesday December 14 1983

ENERGY REVIEW

Italy makes a big switch to gas

By James Buxton in Rome

NATURAL GAS SOURCES

	Domestic	(Bn cu m)	Holland	USSR	Total
1978	12.9	2.5	4.1	5.6	27.1
1979	12.8	2.1	6.7	5.8	27.5
1980	13.0	1.4	6.6	5.4	27.4
1981	12.7	—	5.3	7.1	26.6
1982	13.2	—	4.9	5.5	24.7

therefore expected to reopen negotiations with the Soviet Union on taking gas from the new Siberian pipeline, now being completed. A technical agreement under which Italy would take up to 8.5bn cubic metres a year was signed in early 1982 but never ratified, partly because of pressure from the U.S. Government and partly because of domestic political difficulties.

But when the talks will be reopened depends on both domestic and international considerations.

The Siberian gas pipeline now appears an attractive option for Italy, not least because it could pave the way to a revival in the country's traditionally strong exports to the USSR and because it is thought that the gas would be cheaper than that from Algeria, a price of \$4.75 per million BTU was in the original agreement, against the starting price for Algerian gas — which indexation has subsequently brought down to \$5.40. However, it is unlikely that Italy would at this stage commit itself to taking as much gas as it originally agreed.

Though no one confirms it openly, there are strong suggestions that one of the attractions of an early contract for Soviet gas would be that this would put Italy in a strong position to get the price of Algerian gas down when the three-year contract comes up for renewal in late 1985.

Nevertheless Italy is also considering an eventual increase in Algerian gas supplies above the 12.8bn cu m a year on which the pipeline is capable of delivering and which may be reached after 1985. It is discussing increasing the capacity of the pipeline, either by doubling the stretch of it in Algeria or by installing more pumping stations, or by a combination of the two. The maximum that capacity could go up to is about 24bn cu m a year.

Part of this is aimed at fulfilling Algeria's long-term objective of using the pipeline through Italy to sell its gas to other European countries.

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Whatever one may say about the relationship between man and machine, Renault technology has a human face.

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UK NEWS

Thatcher dismisses Euro report on Ulster

By Kevin Brown

THE EUROPEAN Parliament's report on Northern Ireland was firmly dismissed by Margaret Thatcher, Prime Minister, in the House of Commons yesterday.

The report, which was the result of an 11-month inquiry, by Mr Nils Haagerup, a Danish liberal European MP, says Irish unity is not possible in the foreseeable future.

Mr Haagerup says, however, for the involvement of the EEC and the Republic of Ireland in political and financial moves to end violence in the province.

Mr David Steel, the Liberal leader, asked Mrs Thatcher whether she would now consider a parliamentary forum of Irish and Westminster MPs.

Mrs Thatcher told him: "I take the view that the European Assembly is not entitled to discuss the political affairs of a member state. It is a view I believe every state in the European Community must continue to adhere to." She said an Anglo-Irish parliamentary body was a matter for both parliaments and not for the Government.

Her reply reflects continuing British annoyance over the report, which was compiled without co-operation from the Government. It was bitterly condemned by Ulster Unionists as an interference in Britain's internal affairs.

Aid for regions falls under Government cost-saving scrutiny

By ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

REGIONAL AID policy in the UK is to become much more selective. The Government intends to get better value for money from its spending, which reached a record £917m in 1982-83.

The Government is also attempting to cut the amount spent, which is expected to fall at current prices to £843m, this year, according to a White Paper (policy document) which was published yesterday.

More service industries will be brought within the scope of regional policy, and a cost-per-job ceiling imposed on the amount given. Mr Tebbit told the House of Commons that the new policy would "end the present unjustified payment of expensive aid to projects which create few jobs in the assisted areas".

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It seems certain that the map of assisted areas will also be redrawn, partly to take into account the 1981 census and partly to allow for new factors such as the industrial structure of an area, or its distance from markets.

Editorial comment, Page 18

£ 650m property merger

By MICHAEL CASSELL, PROPERTY CORRESPONDENT

SLough Estates, the UK's largest industrial property group is merging with Allnatt London Properties and Guildhall Property. It will create a Group with a market capitalisation of nearly £330m and a property portfolio worth £850m.

The agreement, which follows the earlier breakdown of talks between

Candidates spent £6m on path to Parliament

By Peter Riddell, Political Editor

MEMBERS of Parliament learned yesterday what it had cost to have them elected at last June's general election. Mr Leon Brittan, the Home Secretary, disclosed that the 2,578 candidates for the 650 seats in the House of Commons had spent a total of £6.1m in election expenses.

This sum is less than half that spent by a single candidate for the governorship of Texas last year. Mr Walter Mondale and Mr John Glenn have both raised more than twice as much in their bids to become the U.S. Democratic presidential nominee next year.

The British figures admittedly exclude money spent outside a constituency by the national political parties and associated organisations. While no precise figures have been released, total spending by the major parties was probably somewhat over £15m, the greater part by the Conservatives. None the less, this sum was still much less than any U.S. presidential candidate will spend next year even to be selected by his party.

The June 1983 total was an increase of 73 per cent on the figure for May 1979 with virtually the same number of candidates. This is an increase of 11 per cent in real terms.

The maximum amount which a candidate and his local party can spend, excluding personal hotel and travelling expenses, is fixed by law and was raised earlier this year. For June, it was a basic sum of £2,700 per constituency plus an additional 3.1p per elector in an urban constituency and 2.3p in a county constituency.

About one third of the candidates spent 80 per cent or more of the legal maximum to which they are entitled, while about a fifth - generally those representing fringe parties - spent less than 20 per cent of the maximum.

Not surprisingly, the highest spending was in the biggest constituency, the Isle of Wight, with 95,000 electors. Mrs Virginia Bottomley spent £5,800 but lost by 3,500 votes to Mr Stephan Ross, for the Liberals, who spent £3,500.

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Anti-arthritis drug withdrawn

By CARLA RAPORT

THE PRODUCT licence for Flosint, an anti-arthritis drug marketed by Farmitalia Carlo Erba, part of the Italian Montedison group, has been suspended by the Health Department on grounds of safety.

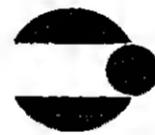
The move comes as a heavy blow to those pharmaceutical companies aiming to introduce new products into the \$2.5bn worldwide market for anti-arthritis.

Flosint's suspension, marks the fourth withdrawal of a drug in this category in just over a year. Other anti-arthritis on the market may now be subject to re-labelling or suspension following renewed scrutiny of these drugs by international licensing agencies.

countries have been reviewing the category of non-steroidal, anti-inflammatory drugs in recent months with a view to re-labelling or withdrawing those products which cause side-effects of an unacceptable level.

Flosint, a propionic acid derivative, is also on sale in West Germany, Italy, Greece and Latin America.

A broader view on non-steroidal drugs by the UK Committee on Safety of Medicines is not expected to be completed until January. It is not known yet whether the results of this investigation will be made public.



TransCanada PipeLines Limited

IMPORTANT MESSAGE TO SHAREHOLDERS OF TRANSCANADA PIPELINES LIMITED

in connection with an offer by Bell Canada Enterprises Inc. to purchase all the Common Shares of TransCanada PipeLines Limited through the facilities of the Toronto, Montreal, Alberta and Vancouver Stock Exchanges on Tuesday, December 20, 1983. The following letters to shareholders have been mailed to you.

December 7, 1983

To our Shareholders:

On Monday, December 5, Bell Canada Enterprises Inc. (BCE) offered to purchase all shares of TransCanada PipeLines at a price of \$31.50 per common share. This offer by BCE of approximately 11.8% of TransCanada's outstanding common shares from Dome Canada Limited.

TransCanada's Board of Directors has carefully considered the BCE offer and draws the following points to our shareholders' attention:

A fair price for a controlling block of shares normally reflects a substantial premium over current trading prices. According to Neabitt Thomaon Bongard, Inc., the company's financial advisor, the premiums paid in virtually all takeover bids which they reviewed significantly exceeded the premium contained in the BCE offer.

TransCanada's common shares closed at \$28.75 on October 2, 1983, the last trading day prior to the announcement of the offer. The offer of \$31.50 is \$2.825 above the last sale, or a 9.1% premium over market.

The Board shares the opinion of Nasbitt Thomaon that the offer of \$31.50 is not fair and reasonable from a financial point of view. This offering price may be affected by a number of factors. First, the offer provides that any holder of TransCanada shares will not be entitled to any dividend or distribution declared by TransCanada on its common shares on or after December 5. Second, shareholders will also be required to pay a sales commission on any shares they tender. Third, the December 20 closing date of BCE's offer means that shareholders may attract capital gains tax on a 1983 basis.

TransCanada is in excellent financial condition with a strong cash flow. Our future projections lead us to expect healthy growth in both the utility and non-utility parts of our business.

TransCanada's earnings attributable to common shares are forecast to be \$4.2B per share for 1983, with higher earnings anticipated for 1984.

Heavy investment in new pipeline facilities coupled with a period of restraint led to payout ratios below traditional levels. As a result, market prices have not reflected the true value of TransCanada shares. The Board took steps to return to higher payout levels earlier this year when it raised the common share dividend. As another step in this direction, the Board has increased TransCanada's dividend to \$1.92 per annum or 45% of 1983 earnings. This payout ratio returns the company's dividend practice to that followed in the ten year period 1973 through 1982.

The market has absorbed more than 16 million shares of TransCanada stock over this past year, and had expected to absorb an additional 5.3 million shares held by Dome Canada. In spite of this distribution, TransCanada stock has performed well. The effect of the BCE offer is to reduce substantially the TransCanada shares available and the liquidity of the stock. To improve the liquidity and marketability of our shares, the directors have authorized for submission to a special meeting of shareholders on February 8, 1984, a proposal for a two for one split of TransCanada's shares.

In view of these facts, no directors (aside from Mr. de Grandpré and Mr. Kerr whose positions have not been ascertained) and no senior management will be tendering their stock to BCE. Neither Mr. de Grandpré nor Mr. Kerr, both of whom are BCE directors and directors of TransCanada, participated in the Board's consideration of the offer.

R. R. Latimer
President and Chief Executive Officer

NESBITT THOMSON

December 7, 1983

The Board of Directors
TransCanada PipeLines Limited
P.O. Box 100
Commerce Court West
Toronto, Ontario
M5L 1C2

Dear Sirs:

On December 5, 1983, Bell Canada Enterprises Inc. ("Bell") purchased from Dome Canada Limited its block of 5,306,856 common shares of TransCanada PipeLines Limited ("TransCanada") for \$31.50 per share. By a notice dated December 5, 1983, Bell made a take-over bid (the "Offer") through the facilities of the Toronto Stock Exchange to purchase up to 100% of the common shares of TransCanada not owned by Bell at \$31.50 per share. You have asked us to provide an opinion respecting the fairness of the Offer from a financial point of view.

In arriving at our opinion, we have reviewed and relied upon publicly available information relating to TransCanada and its business and on the information contained in the Offer bid document and any independent information to verify the accuracy or completeness thereof. We have also conducted the usual tests employed by financial analysts, such as price earnings multiples, dividend yields, rates of return, market to book ratios and market trading prices of TransCanada's shares. These tests, however, may not have been affected during the last three years for the shares of Canadian companies where a control block was involved.

TransCanada's common shares closed at \$28.75 on December 2, 1983, the last trading day prior to the announcement of the Offer. The Offer of \$31.50 is \$2.825 above the last sale, or a 9.1% premium over market. The Offer represents a 37% premium over the average trading price of TransCanada's common shares in the last 30 days up to and including December 2, 1983. The premium received will be reduced by the sales commission required to be paid by the tendering shareholder. The premium paid in virtually all take-over bids which we reviewed significantly exceeded the premium contained in the Offer.

You have announced a dividend increase to an annual level of \$1.92 per share compared to the current level of \$1.40 per share. This represents an increase of 37%. A dividend of \$1.92 per annum yields 6.1% based on the Offer of \$31.50 and results in a dividend payout ratio which in our opinion is appropriate. As a condition of the Offer, however, tendering shareholders will not receive such dividend.

In 1983, 1.3 million TransCanada common shares were sold publicly in the Canadian public market, representing an increase of approximately 63% in the year. The offerings were two of the largest common equity offerings completed in Canada, for a total consideration of approximately \$690 million. Since the completion of the last secondary offer, there has been an expectation that Dome Canada Limited will divest its remaining interest in TransCanada. These two offerings, combined with a third potential offering have had a dampening effect on the price of TransCanada's shares.

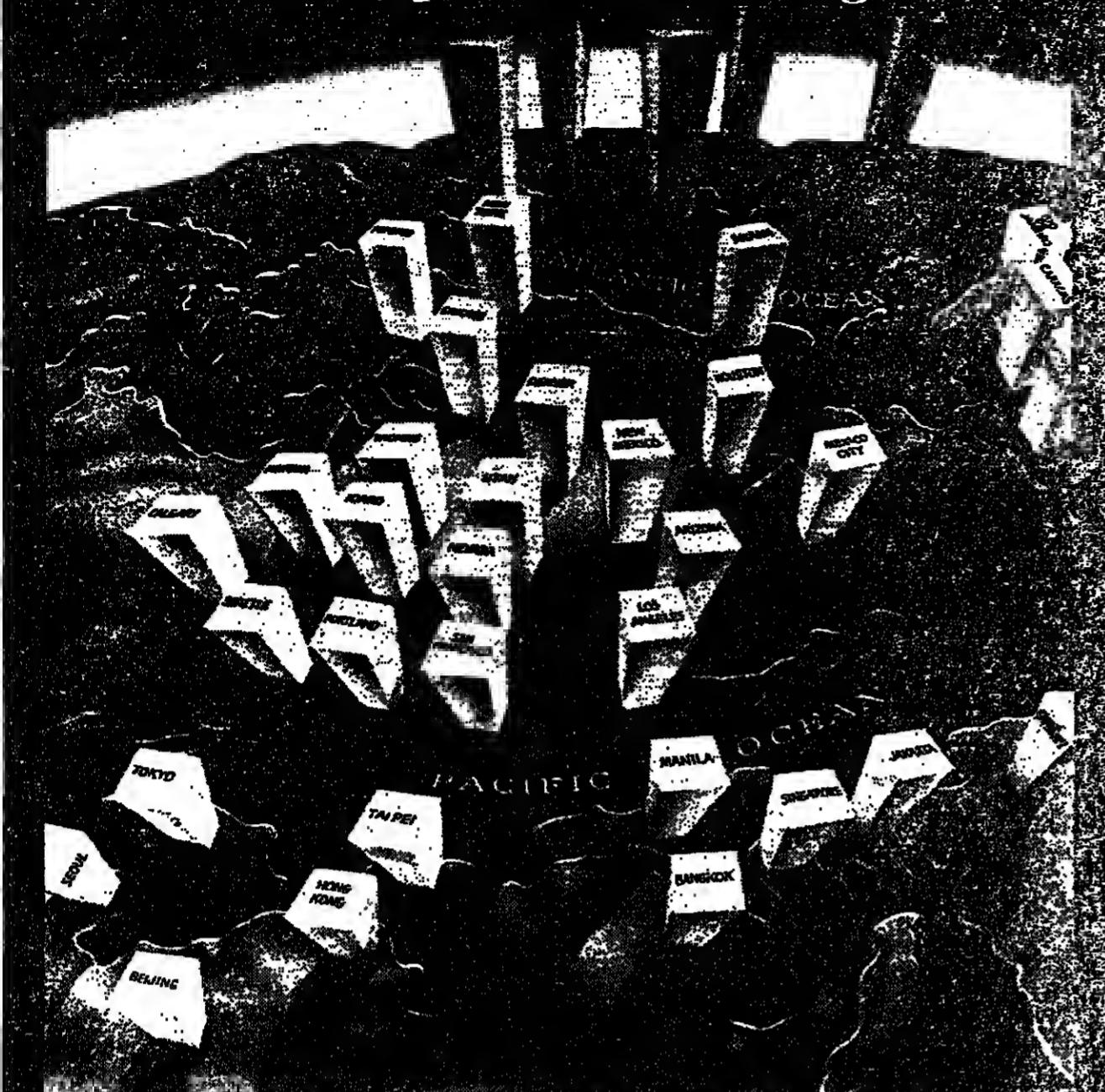
The Offer at \$31.50 is 7.4 times TransCanada's estimated earnings per share of \$4.2B for 1983. TransCanada's price earnings multiple has averaged 8.6 times over the previous five years. The Offer therefore is at a price earnings multiple significantly below the historical average.

Based on the foregoing, it is our opinion that the Offer to purchase up to 100% of the outstanding TransCanada common shares at a price of \$31.50 is not fair and reasonable from a financial point of view.

Yours very truly,

Nesbitt Thomaon Bongard Inc.

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FT2

UK NEWS

Rhône-Poulenc plans stronger British base

BY LISA WOOD

RHÔNE-POULENC, the nationalised French chemicals group, aims to establish a stronger marketing and industrial base in the UK with a rationalisation of its businesses in Britain, it announced yesterday.

The group has combined its UK chemicals activities into a new international operating division of May & Baker, which was bought by Rhône-Poulenc in 1972.

The new May & Baker chemical division is made up of May & Baker Fine Chemicals, Rhône-Poulenc Systems (UK) and Rhône-Poulenc Systems. It spans ten different UK-based businesses handling some 5,000 products covering 65 industrial markets and turnover is expected to be some £150m (£214.5m) this year.

No new jobs are expected to be created by the rationalisation in the short-term but expansion of the division's activities in the longer-term should lead to an increase of the current 600 workforce.

New product developments are expected to include additional added value chemicals such as additives for the food industry.

Mr Alain Coine, general manager of the new chemical division said:

"This rationalisation of the chemical activities within the group in the UK gives us all the elements to establish a strong marketing and industrial base to adapt to the changing needs of the numerous industries we serve, both in the UK and overseas, and to expand our chemical production in this country by way of investment in our existing sites and by acquisition and joint ventures."

"This new structure will allow us to modify our driving force, which

until now has been primarily 'product offer' and which will become 'market needs'."

A new market approach is being implemented which includes a reorganised sales force, a new distribution and trading department and a complete reassessment of manufacturing capabilities.

Dr Keith Humphries, managing director of May & Baker said a significant amount of the company's annual £15m-£20m investment would be diverted into the new chemical division. May & Baker's two other divisions are agro-chemicals and pharmaceuticals.

The major activities of the three companies in the new division are the manufacturing and marketing of laboratory and photographic processing chemicals and organic and inorganic chemicals.

UK seeks Chinese oil orders

By Ian Hargreaves

BRITAIN has presented the Chinese Government with an outline proposal which, it is hoped, will play a key role for the British Offshore Supplies Office in the development of China's offshore Council.

In a report on the effects of Government financial assistance, the council said 137,000 jobs were created between 1945 and 1982. Only

45,000 of those jobs still existed in June last year, but they represented 40 per cent of all the manufacturing employment in the province.

"Although this survival rate may appear low, it is broadly similar to the experience in the Irish Republic," the report said.

The council, which advises the Northern Ireland Office on economic policy, examined 673 projects assisted under Government schemes.

The study was restricted to what is termed selective assistance, which takes the form of grants and loans linked to employment targets.

Newer and larger projects had created more durable employment, but the cost of grants suggested it might be more cost-effective to create employment in small and medium-sized firms and in the expansion of existing companies.

Grants had helped to diversify Ulster's industrial base by developing new industries (man-made fibres, consumer electronics, car components and rubber products) and by the introduction of new processes and products to existing companies.

Much of this change was achieved by attracting investment from abroad, often in large projects from Western Europe and North America.

The report looked closely at Northern Ireland's synthetic fibre companies which, at one stage, accounted for a quarter of total UK employment in the industry and about 7 per cent of manufacturing jobs in the province.

Jobs in this sector were relatively costly to create and, when recession hit the industry in the late 1970s, the impact was severe on the local economy. The report said this underlined the need for the Government to maintain a balance between different industrial sectors in the application of its policy.

Today, new companies in Northern Ireland can negotiate aid which includes capital grants of up to 50 per cent of buildings, machinery and equipment, as well as employment grants linked to job targets and relief from Corporation Tax.

Ulster loses two thirds of newly created jobs

BY OUR BELFAST CORRESPONDENT

TWO THIRDS of the jobs created in Northern Ireland by government industrial development grants since the Second World War had disappeared by last year, according to the Northern Ireland Economic Council.

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Today, new companies in Northern Ireland can negotiate aid which includes capital grants of up to 50 per cent of buildings, machinery and equipment, as well as employment grants linked to job targets and relief from Corporation Tax.

Systime chief resigns

BY GUY DE JONQUIERES

MR JOHN GOW has resigned as deputy chairman of Systime, the fast-growing Leeds-based minicomputer company which he helped found in 1972.

The company has appointed Mr Rod Attwooll as managing director. Mr Attwooll was previously managing director of the British subsidiary of Texas Instruments, the large U.S. electronics manufacturer.

Systime said yesterday that Mr Gow, who is 39, had decided to follow other business interests but would retain commercial links with the company. His co-founder, Mr John Parkinson, resigned last May, when Systime announced a major financial restructuring.

As part of that reorganisation the UK subsidiary of Control Data

(CDC), the large U.S. computer manufacturer, acquired 41 per cent of Systime for £8m. Mr Vernon Sieling, an executive of CDC, was made chairman and joint managing director of Systime.

Systime said that Mr Gow's departure was amicable but that he had found his entrepreneurial talents were not being fully exploited since CDC made its investment.

He will retain his shareholding in Systime, about 1 per cent of the total equity. Arrangements are being made for him to supply components to the company and to market its equipment in Britain. Systime is also considering a proposal by Mr Gow under which he would take over the company's subsidiary in South Africa.

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For us, to optimise the yield of a portfolio means to achieve the best possible result while keeping the risk exposure commensurate with the client's intentions, to achieve a certain result with the smallest unavoidable risk. Ultimately, it is not just the result that counts. So are the means and ways we use to attain it.

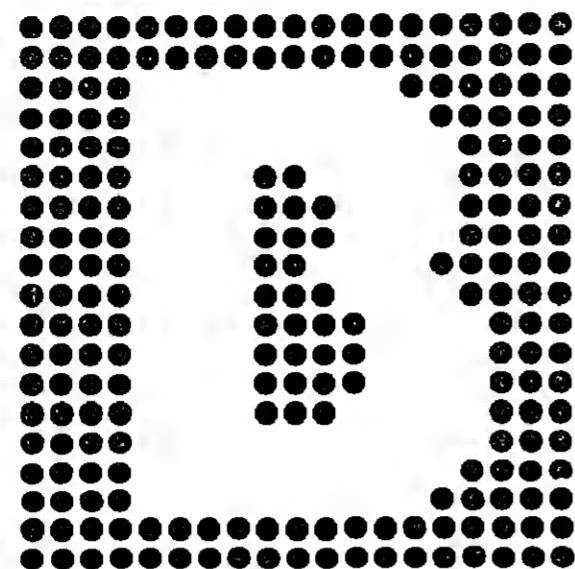
What is your opinion on this topic? If risk is immaterial... good luck. But if you share our view that in the long-term perspective, the success of an investment is always determined by two factors, we would very much like to meet you.

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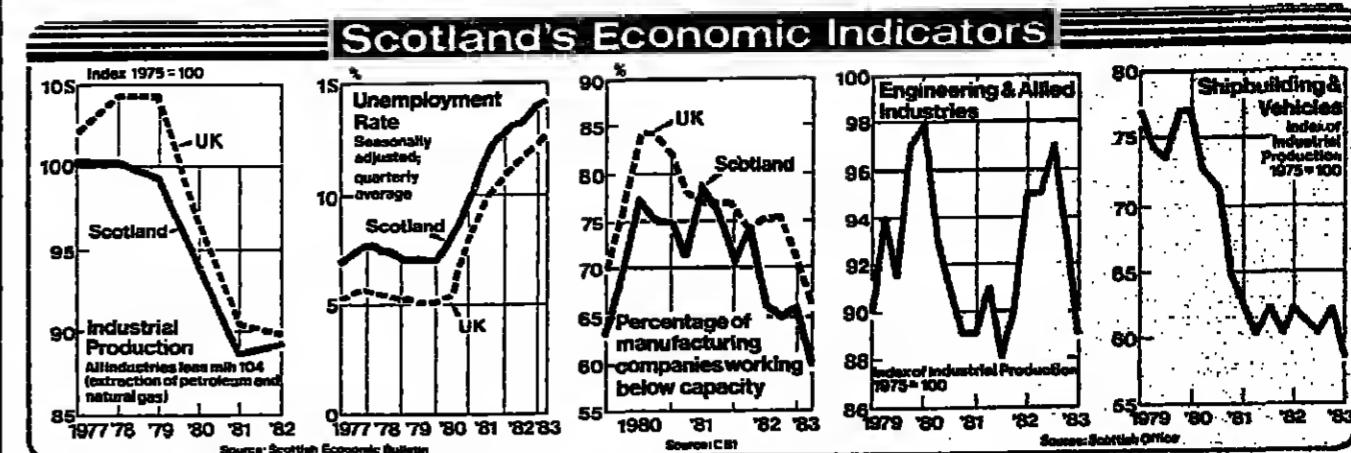
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Devolution re-emerges as Labour's cause

SCOTLAND PRESENTS a political paradox. It is an area where the British Government is beginning to claim some success for its economic policies, yet in terms of seats in Parliament the country remains solidly Labour.

As Mr George Younger, the Secretary of State, put it in the House of Commons last month: "In 1971 Scotland was ranked eighth among the United Kingdom planning regions in terms of GDP per head of population. Scotland has now risen to second place in that list."

Even in the unemployment tables the old differential between Scotland and England has almost disappeared. Last month seasonally-adjusted unemployment in Scotland, excluding school leavers, was 13.9 per cent. The comparable figure for the West Midlands was 14.5 per cent, for the North West 15 per cent and for the North 16.2 per cent. The UK average was 13.3 per cent.

None of this, however, seems to rub off on to Scotland's politics. In the general election last June Labour won 41 out of the 72 Scottish seats. True, the performance was not quite as good as in 1979 when it won 44 out of 71. This was due to a loss of some 220,000 Labour votes, mainly in areas outside the central belt and Clydeside. But compared to what happened to Labour in the rest of Britain, the losses were as nothing. In Scotland the Labour Party is entrenched.

There is every reason to believe that it will remain so for the foreseeable future. The Scottish Nationalist Party, which seemed such a force in the 1970s, has lost its fire and much of its support. It is now down to about 10 per cent in the opinion polls. The Conservative Party in Scotland, although it has 21 seats in Westminster (22 last time), always seems slightly dormant. The only new challenge last June came from the Liberal-SDP Alliance which won eight seats against the Liberals' previous three.

Contingent

The Tories hold five of the eight Scottish seats in the European Parliament, for which elections are due in June next year. Labour holds two and the Nationalists one. There could be some changes there, but they are unlikely to be in the Tories' favour.

This sustained support for Labour in Scotland could, in time, have a profound effect on the Labour Party in Westminster and indeed on Westminster politics as a whole. For the more the Labour vote in Scotland holds up, while it declines in the rest of Britain, the more potentially powerful the Scottish contingent becomes.

Already, however, there is a Scottish flavour to Labour's front bench. Mr John Smith, the Shadow Secretary for Trade and Industry, and Mr Robin Cook, who organised Mr Neil Kinnock's leadership campaign, are the outstanding examples.

Although outside the Shadow Cabinet, Mr Donald Dewar, is already proving a forceful Shadow Secretary of State for Scotland.

The question is what this rather large group of Scottish MPs is going to do with its potential influence. Over 300



Edinburgh, seat of power and commerce. Many still hope the city will also be home to a Scottish Assembly in the future

Party members met in Glasgow early this month to discuss the future. They concentrated on organisation, membership and tactics, bearing the coming district and European elections in mind.

It seems that a strategy is beginning gradually to emerge. Labour is the party of devolution in Scotland. The divisions of the past on this issue, which caused Labour so much trouble in the 1970s, seem to have been largely overcome. But it will not yet push devolution as such overboard. Instead it will deal with individual issues as they arise, while stressing the devolution element.

Controversy

There is no shortage of matters for political controversy. The future of the Ravenscraig steel plant is not without regard as assumed. There is a major question-mark over the future of the Scott Lithgow yards, and there are all the usual issues not confined to Scotland, of privatisation, the National Health Service, local government and local democ-

acy. The SNP, would like Labour to go further and faster. There is even talk of an anti-Government coalition, composed of the SNP, Labour and the Alliance, as being the only way of defeating Mrs Thatcher. But Labour is not ready for that. Understandably, it believes that it already provides the anti-Thatcher coalition by itself, and is waiting for others to come to it.

Thus the case for a Scottish Assembly is likely to be steadily but undramatically pushed. The Labour Party as a whole will almost certainly give the idea its full endorsement. Come the next general election, it will be one of the main items in the programme of the Labour Party in Scotland, though shorn of the nationalism and even separation that used to go with the claims of the SNP.

The economy apart, this renewed call for an Assembly is probably the most significant aspect of Scottish politics today. Other parties should watch it with interest. It is of course, the main issue that gains entry into the political hull, but it is also very possible that Labour will continue to hold its own in Scotland while declining elsewhere. There would then be a strong Scottish Labour, pro-Assembly rump in Westminster wondering what to do next.

Malcolm Rutherford

PROFILE: STANECastle ASSETS

Managers venture forth

Dynamism is being injected into Edinburgh's financial scene by the arrival of a number of new entrants offering a variety of products and services. Mark Meredith reports.

MANAGERIAL spin-off is an essential factor in the growth of Scotland's blossoming electronics industry. But the readiness of managers to peel off and start up new ventures is equally vital to the life of the Scottish financial community.

Again with both industries, the product must be new. Recently, Scotland has seen the arrival of one would-be merchant bank, another would-be private retail bank and a new financial go-between service marrying finance to industry.

Ian Smith and William Forsyth have also introduced a novelty in the field of the investment trust. They left their respective employers a year ago to set up a trust specialising in financial services.

Specialisation, such as Ivory and Sime's and Murray Johnstone's investments in high technology and Edinburgh Fund Managers' stake in Japanese companies, have given a new thrust to the investment trusts at a time when many of the 40 or so Scottish trusts have been under threat.

Several trusts have become the victims of buy-outs or "cross-border raids" as the Scots called them, of financial interests moving in and forcing investment trusts to become unit trusts, a move which allows the investors to take profits.

The investment trust in turn took over another, Young Cowan, a majority stake in a London-based financial services company, M & P, as well as a property developer and a chunk in a stockbroking firm.

The other arm from the central management group was a small company, Kinsman Assurance. The pair-hired Mr Alastair Robertson, former general manager of Scottish Equitable, to be actuary of Kinsman and explore new avenues of the assurance business for the group.

"An essential part of the group will be interaction between its various elements," according to Forsyth. Insurance, investment and stockbroking will feed each other expertise in pursuing new lines of financial services.

Smith and Forsyth presently have gross assets of £23m under management, through a fast accumulation of acquisitions and investments. And this from an initial £2m paid for York-

shire and Lancashire with £3m added on from acquisitions to beef up its portfolio.

Given that the average investment trust has about £2m in assets, this is still a small company and its backers will soon want to see how it performs.

But elsewhere in Charlotte Square, heart of Scotland's investment trust business, the development is seen as an imaginative one, restoring more of the venture capital spirit to Scottish trusts and showing a readiness to look for new areas of diversification.

The large discount on some of the investment trusts has been their undoing when it comes to predatory raids from financial groups wanting to turn investment trusts into unit trusts.

Yorkshire and Lancashire is currently trading at a premium which, its two young managers hope, will give it time to develop and specialise further. The effect of the assaults on investment trusts has been to shake up the managers of the trusts in Scotland, according to Forsyth. Managers have become more active and merit has become more the criterion for success in managerial terms. This has added a new sense of dynamism to the financial community.

SCOTLAND III

John Lloyd examines the movement as it faces rapid political and industrial change

Union leaders learning to adapt

THE LABOUR movement in Scotland is rightly proud of its traditions. A history of strong organisation, mutual support, an exceptionally strong cultural and intellectual interest and the establishment of a political hegemony over much of Scots life which still remains are all considerable achievements.

It is not, of course, immune from the rapid political and industrial shifts which the past five years have brought, shifts which have been largely unwelcome to the movement's leadership, but to which they are learning to adapt.

Two facts of Scottish life—labour militancy and the resilience of the economy in older industries—have given a specific character to recent events in the Labour movement. That is, closures or attempted closures of plants, yards and pits, often coupled with attempts of one kind or another to oppose the closure and to rally support for an "alternative strategy" both on the local and the national (Scots or UK) level.

Coal mining—among the oldest industries—faces a particularly difficult future in Scotland: the region is self-sufficient in energy *without any* coal production. Thus a programme of cost savings such as that now embarked on by the National Coal Board is bound to fall heavily on the Scottish miners—and the last year has

seen closures of Kinnell, Cardowan and Sorn collieries.

Closure of the first two of these was fiercely contested and they became national issues—proof of the enduring political leverage of the Scots miners. In the end, however, resistance crumbled and closure was accepted.

The threat of closure of all or part of the Ravenscraig steel complex has been fought on a different level. Mr George Younger, Secretary of State for Scotland, has made the issue a central concern of his own, and has argued strongly for the plant's retention—so far successfully.

Sit-in

Again, the plans to make 1,900 workers at Dundee's Timex plant redundant last spring—thus ending the history of watchmaking in Dundee—were met with a sit-in by the Timex unions which ran for six weeks. The vast majority of the redundancies called for—1,775—had been accepted through voluntary redundancies; the last 125 decided to fight.

By June, however, the fight was over, and the total of job losses increased by 300. The Sinclair flat-screen microvision, produced in the Timex plant, was delayed, though Sinclair did not—as Sir Clive Sinclair's inventor, the microvision's—lose production.

There was a message, of



Hugh Wypre: tempering exasperation with practical responses

This year, however, the event took place at a particularly tricky time for the Labour Party and the unions: the two wings were trying to reach agreement on a pact between them which was to provide the centrepiece to Labour's electoral strategy, and which in effect held out the prospect of pay moderation through a national economic assessment. The STUC provided a handy medium for securing agreement on it—though one which, because of its traditions and character, was likely to give a rough ride.

Unanimous

The barons of the Labour movement travelled up to Rothay to ensure the pact was voted in, unanimously, after the Scots miners withdrew a motion opposing the form of the pact.

This ensured that the pact passed through the wider labour movement—even though, on the day the STUC delegates voted to accept the national economic assessment, Mr Michael Foot, then Labour leader, was spelling out to delegates at the engineering workers' national conference that the ambiguously worded pact did mean "co-operation on day" with a future Labour Government.

Both the authorities hosting the CBI conference are Labour-controlled—yet their determination to woo and impress Britain's business captains could hardly have been greater. The event demonstrated that pragmatism—born, certainly, of many hard knocks—is now a dominant strand in the Labour movement's politics.

The other strand could be seen at a more conventional forum: the Scottish TUC, held in Rothay in April of this year. The event is Left-dominated, and tries to see itself as showing the radical way forward for the British movement—a boast which has had just enough truth in it to allow it to be repeated from year to year.

These changes are significant, though buried for the moment under the continuing avalanche of bad news. The received wisdom on the Scots labour movement is beginning to look anachronistic.

PROFILE: HUGH WYPER OF THE TGWU

A rearguard defence of jobs

THE RETREAT of heavy industry in Scotland has put its trade unions on the defensive. As the manufacturing base has dwindled, so too has union membership.

Current membership of unions affiliated to the Scottish TUC is 1,410,589, but about 20,000 members a year have been lost over the past four years, almost all of them through cutbacks in the manufacturing sector.

Hugh Wypre, former sheet metal worker, 40 years or more as a trade unionist and now regional secretary of the Transport and General Workers' Union, has watched this all happen. For him it has been a case of tempering exasperation with practical responses.

Today Mr Wypre, 52, is a key figure in the vociferous rearguard defending the jobs left in the heavy industries.

In one sense this is a whistling exercise to balance any euphoria setting in about Scotland's economic recovery based on the sparkle of its new technology industries.

Scotland is no longer the bottom of the heap when it comes to unemployment but this means more that the West Midlands has declined rather than that Scotland has improved. "It doesn't make it all that much better for Scotland," Mr Wypre says.

More important than attracting attention to the plight of Scotland's unemployed, however, has been the political resistance of which Wypre is part. This is drawn from the trade unions and the Labour Party which controls the

majority of Scottish seats in parliament.

Joint action involving the unions and Strathclyde region to study the real impact which the potential closure of the Ravenscraig steel works would have on the local economy did much to mobilise public opinion in defence of the big integrated mill—a defence which in the end even attracted the support of the Scottish Conservatives and their leader Mr George Younger, Secretary of State for Scotland.

Today's jobs in the electronics industry have in no way compensated for the losses in steel, coal and shipbuilding north of the border despite the fact that the 36,000 jobs in electronics now outnumber jobs in the older industries.

Inspire

He feels that a successful campaign to defend traditional industries will in turn inspire new investment in the industries which support them such as subcontracting. But inward investment into Scotland, in his view, requires government stimulus to expand the economy.

"There is no way that industry will come to Scotland without financial incentives and without assurances that as some industries are run down, investment will be directed to others to take up the slack."

Many of Hugh Wypre's demands are those of the Left: the need to leave the EEC because of the damage it has done to areas such as steel; the need for import controls to pro-

Mark Meredith

What and where: useful contacts

INDUSTRIAL PROMOTION BODIES IN SCOTLAND
Scottish Development Agency (SDA)—Chief Executive: Dr George Mathewson. Investments: Donald Paterson. Inward Investment (Locate in Scotland): Ian Robertson, Tel: 01-243 5000.

Scottish Development Agency Small Business Division—Director: Peter Carmichael, Tel: 031-541 1911. SDA TASK FORCES—Lith Project—Manager: Jim Macmillan, Tel: 051-554 8222. Garnock Valley Task Force—Manager: Peter Stott, Tel: (0565) 685447.

Motherwell Project—Manager: Edward McHugh, Tel: (0698) 54626.

Dundee Project—Manager: Geoff Lonsdale, Tel: (0382) 20961. Coatbridge Project—Manager: Bill Morton, Tel: (0238) 24371.

HIGHLANDS AND ISLANDS DEVELOPMENT BOARD—Inverness—Chairman: Robert Cowan, Tel: (0463) 224171.

REGIONS—Borders Regional Council—Industrial Development Officer: Eric Baynes, Tel: St Boswells (0838) 23801.

Central Regional Council—Industrial Development Manager: James T. Cameron, Tel: Stirling (0786) 3111. Dumfries & Galloway Regional Council—Industrial Development Officer: Alan J. Anderson, Tel: Dumfries (0387) 61769.

Fife Regional Council—Industrial Promotions Officer: David C. Ross, Tel: Glenrothes (0562) 754411.

Grampian Regional Council—Director of Development: Ronald Sampson, Tel: Aberdeen (0224) 643322.

Highland Regional Council—Director of Development: Peter Macintosh, Tel: Inverness (0463) 234121.

Lothian Regional Council—Industrial Development Manager: P. Richardson, Tel: Edinburgh 031-223 9222.

Strathclyde Regional Council—Chief Executive, Industrial Development Unit: Gareth Le Sueur, Tel: Glasgow 041-204 2900.

Tayside Regional Council—Trust (FEAT)—Director: John Jackson, Tel: Falkirk (0324) 22280.

Motherwell Enterprise Trust (MET)—Director: Andrew Christie, Tel: Motherwell (0698) 69333.

Western Islands Regional Council—Principal Development Officer: Ken Kennedy, Tel: Stornoway (0851) 3773.

Shetland Islands Council—Director of Research & Development: J. M. Burgess, Tel: Lerwick (0595) 3535.

Orkney Islands Council—Industrial Development Officer: Alan Ferguson, Tel: Kirkwall (0856) 3353.

NEW TOWNS—Cumbernauld Development Corporation—Industrial Advisor: William Riddell, Tel: Cumbernauld 023-57 21155.

East Kilbride Development Corporation—Director of Development: George Grainger, Tel: East Kilbride 035-52 41111.

Glenrothes Development Corporation—Industrial Development Officer: David Balfour, Tel: Glenrothes (0592) 754343.

Irvine Development Corporation—Industrial Development Officer: Peter Irvine, Tel: Irvine (0349) 214100.

Livingston Development Corporation—Commercial Director: James Pollock, Tel: Livingston (0506) 414177.

Tayside Enterprise Zone—Tayside Regional Council, Development Officer: Howard J. Moody, Tel: Dundee (0382) 23281.

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Ardrrossan—Saltcoats—Stevenston Enterprise Trust (ASSET)—Director: Douglas Mairlyn, Tel: (0294) 602315.

Kilmarnock—Kilmarnock Venture—Director: Willie Michael, Tel: Kilmarnock (0563) 44602.

Glenrothes Enterprise Trust (GET)—Director: Brian Turnbull, Tel: Glenrothes (0592) 754008.

Falkirk Enterprise Action Trust (FEAT)—Director: John Jackson, Tel: Falkirk (0324) 22280.

Motherwell Enterprise Trust (MET)—Director: Andrew Christie, Tel: Motherwell (0698) 69333.

Ayr Local Enterprise Resources Trust (ALERT)—Director: Gerry Frew, Tel: Ayr (0292) 264181.

Bathgate Area Support for Enterprise (BASE)—Director: Michael Fass, Tel: Bathgate (05) 634024.

Glasgow Opportunities (GO)—Director: George Paterson, Tel: Glasgow 041-904 2121.

Edinburgh Venture Enterprise Trust (EVENT)—Chairman: Jack Macmillan, Tel: Edinburgh 031-223 5783/4/5.

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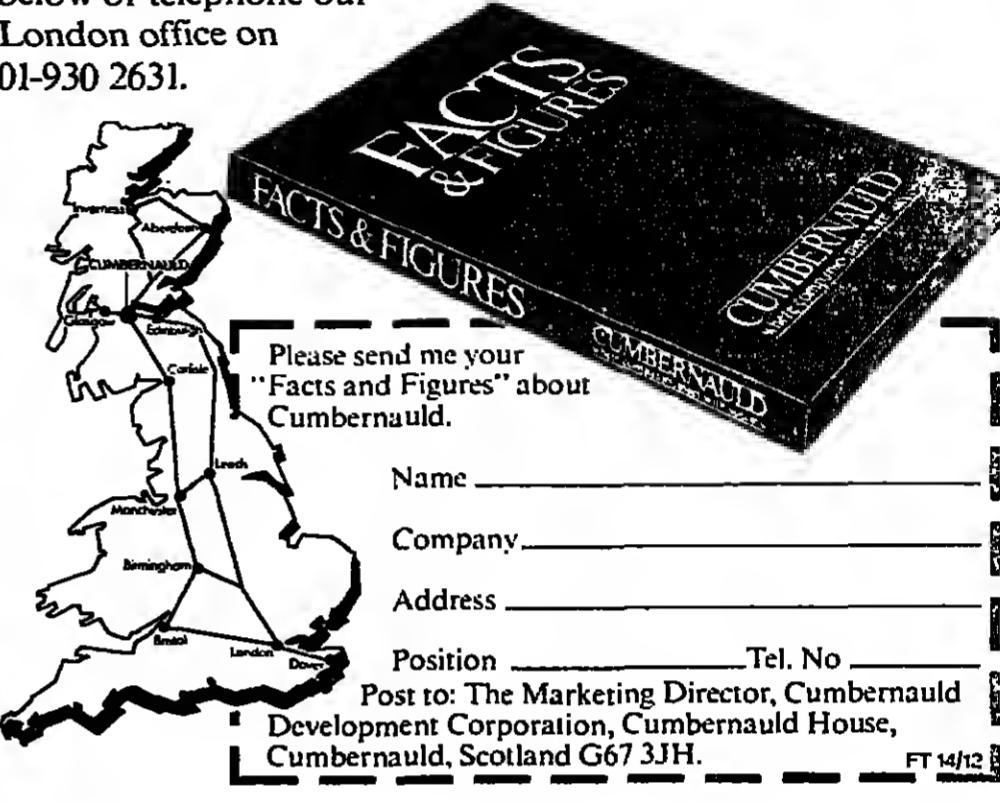
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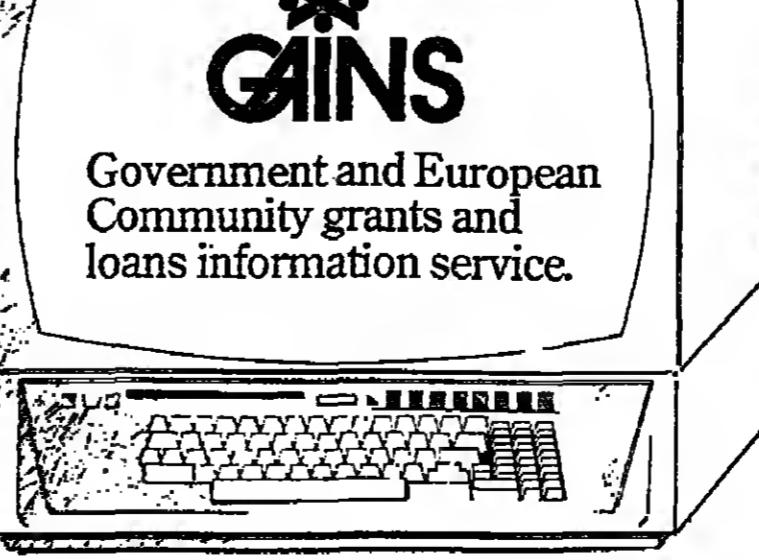
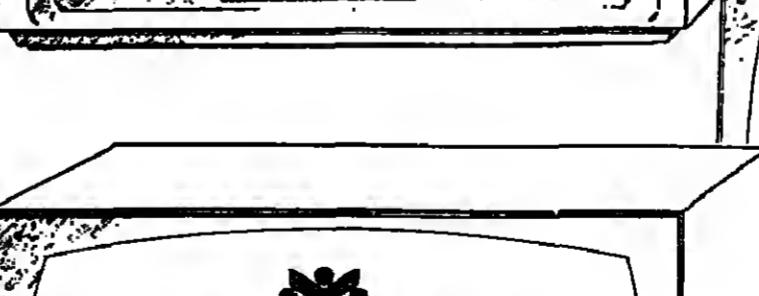
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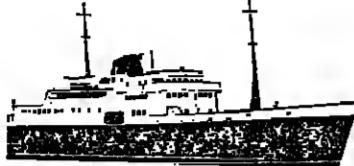
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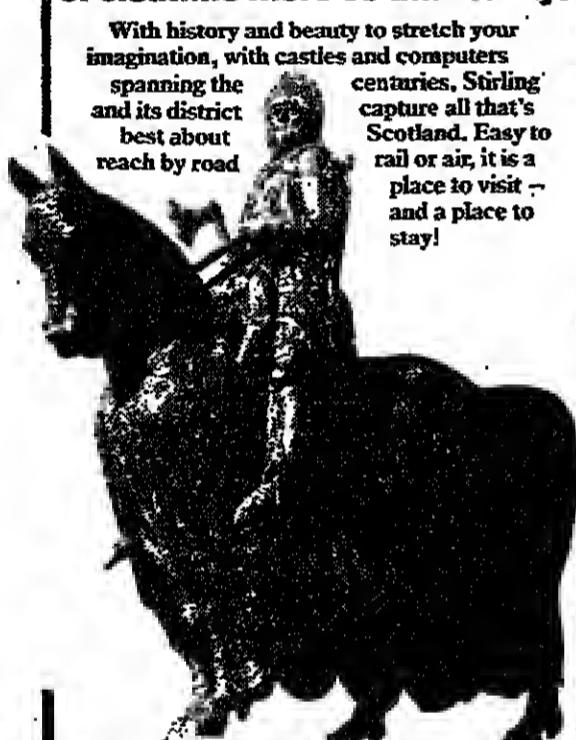
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Overseas visitors provide almost 30 per cent of receipts, as Andy McElroy reports

Boost to tourist income

THOUGH OVERSEAS visitors to Scotland account for only 9 per cent of the total number of holidaymakers in the country, they account for almost 30 per cent of the receipts. Last year foreign currency earnings totalled £210m, continuing the industry's remarkably good year in 1981, despite the recession.

North Americans form the largest single category of overseas visitors, not all of them trying to discover what their ancestors did at Bannockburn. Despite popular misconceptions about the country—put about by Scots rather than less culpable foreigners—there is far more to a Scottish holiday than Celtic Twilights or the Loch Ness Monster.

For its size, Scotland is an amazingly diverse country, in its history, topography, climate and the character of the people. Few outsiders realise that so many cultures went into the making of the Scots, and it surprises new visitors that within an hour's drive one can go from rolling farmland to awesome mountain scenery, or to beaches of amazing whiteness and of such a size that many of them could comfortably accommodate the population of a sizeable town.

There is really no such thing as the Scottish nation. Cliff Hanley, a well-known journalist and author, once remarked: 'Rather, it is the Disunited Kingdom of Scotland that we should refer to. Orcadians and Shetlanders, though lumped with the rest of the country for convenience, don't even call themselves Scots.'

Other regions are equally diverse, in scenery, culture, facilities and food. Along with accommodation and the weather, food is something of a self-deprecating jibe among Scots, and undeservedly.

Never what one would consider from the outside, to be a gourmet's paradise, the country has a strong culinary tradition which has been largely ignored by the natives, particularly in the large towns. Until about 15 years ago, the unsuccessful attempt at a fine-dishes or meals. Of course, one could choose a really good restaurant, at any price level, and eat very well.

It's still easy to get a poor meal in Scotland, as anywhere else, but the chances are far fewer than they were because of improvements resulting during the last few years, in high praise for the general level

of ingredients, preparation, cooking and presentation.

Poor presentation has been the bane of the industry. Cheekless hotels have deserved the worst invective than disappointed visitors could produce. The Scottish Tourist Board and the Highlands and Islands Development Board, which between them promote Scottish tourism with the help of the British Tourist Authority, have raised standards immeasurably in the last few years. Encouragement and chivvying rather than direct coercion have worked the change.

Value

Value for money is what the Scottish Tourist Board and Highlands and Islands Board are aiming at, whether the tourist wants simple bed and breakfast or the comforts of a top-line hotel. It is a campaign that has worked well, even in self-catering holiday homes in Britain as a whole.

There is a widening range of activities for the holidaymaker, depending on the time of year. Skiing facilities are excellent, and being constantly improved.

University departments linked with companies

Multi-nationals behind electronics success

THE ELECTRONICS industry in Scotland has been a success story and its successes are far from over. However, much of the industry is foreign, especially U.S.-owned, and while there are signs of an indigenous industry growing, it has some way to go before it justifies claims sometimes made for it that it is a Caledonian version of California's Silicon Valley.

The origins of the industry lie in the twin initiatives of UK companies, such as Ferranti and Marconi, establishing defence electronics plants after the 1939-45 war; and in the success of the then development authorities in attracting U.S. electronics multinationals, such as IBM, Burroughs and NCR, to set up plants in Scotland.

The continuing success of these companies still provides the backbone for the industry. For example, IBM's Greenock plant has now been switched to production of its successful personal computer, now establishing itself as a market leader while Ferranti's continued quiet success in defence and custom-made chips technology has secured it a major place in that highly specialised and growing market.

Scotland's New Towns—especially East Kilbride, Glenrothes, and Livingston—have become minor centres of the electronics industry. In East Kilbride, Motorola has established one of the biggest semiconductor plants in Western Europe. Other companies in the electronics field include Paladin (medical electronics) and Heraeus Quartz, a local company which has started to make glass for semi-conductors.

Edinburgh, with its Wolfson Institute and its research into artificial intelligence, is particularly well placed.

the National Engineering Laboratory is headquartered in the town, and academic research centres such as the Wolfson Institute, the Glasgow/Strathclyde University science park and Paisley College's micro-electronic educational development centre are relatively close.

In Glenrothes, one of the first of the New Towns, the electronics industry has taken deep roots: the development corporation is now attempting to build on the local skills by creating an electronics centre, aiming to be the country's first "fly-in" service base created from scratch.

Market leader

The town is clearly a healthy environment for electronics entrepreneurs: Rodime, established in 1970 by former employees of the Burroughs plant in Glenrothes (now closed) has become in three years a market leader in disc memories and has annual sales of £20m.

In Livingston, companies such as Marconi, Ferranti, Digital, Tektronix and Memorex have established plants; and the Kirkton Campus, one of its eight industrial estates, provides special research and development facilities and links with the nearby Heriot Watt and Edinburgh Universities.

The part played by Scotland's universities is an important one in this context. The older universities—Edinburgh, Aberdeen and Glasgow (though not St Andrews) have all built up departments or institutes of advanced electronics research.

Edinburgh, with its Wolfson Institute and its research into artificial intelligence, is particularly well placed.

PROFILE: FORTRONIC

Plugging into the banking market

HUGH SMEATON is one of a new breed of managers in Scotland's emerging electronics industry. But he is far from typical in the way he runs his company, Fortronic.

With a strong line from management about the importance of customer satisfaction and worker participation, Fortronic is now one of the leading manufacturers of banking terminals in the world. In October it signed a £21m contract to produce terminals for Burroughs to distribute worldwide.

Smeaton, 49, and a self-taught parent, sees job creation as a prime goal of his work, although he realises it is more as making the most of the job resources available in Scotland.

Using Fortronic Holdings as a central management pool, he oversees a chain of 14 subsidiaries, many of which have been formed locally to provide goods and services to the company and then to develop outside contracts.

The former big Singer works in Clydebank and the Timex works in Dundee, show that Scotland has considerable expertise in the field of light engineering which can be exploited.

Smeaton feels Scotland is doing well in electronics but could do much better. Much of the employment in this sector is with the big multinationals such as IBM, Burroughs and Honeywell and, slowly, a sub-strata of com-

panies servicing these big corporations has built up.

So too, has mobility of management. Top executives with new ideas are today more ready to go out on their own and start new businesses.

But it is here that Smeaton finds some of the shortcomings in this new industry, which is helping to free Scotland from its dependence on heavy industry.

The peel-off of management, Smeaton says, is still largely in the area of software rather than hardware. Little capital investment is required for the new software company compared to a new manufacturing base and only small numbers of jobs are created.

Then, too, the substrata serving the bigger electronics companies have some way to go. Smeaton sees weaknesses in the areas of tooling and the manufacture of casings for terminals, in aluminium castings and sophisticated metal processes.

Fortronic has a turnover of about £1m, a radically designed factory site in Fife and a lot of promising business, but Hugh Smeaton adds a note of caution about some of the intrinsic problems of the industry.

Electronics north of the border suffers from distance and the good working relationship needed with industry. It pays for electronics companies to be near their customers, working with them on perfecting products and developing new ones.

The breakthrough for Fortronic is a substantial contract with the Shell UK Exploration and Production for a real-time data link and telemetry system to be installed on the Shell/Eso North Cormorant offshore oil production platform.

SCOTLAND IV

Alan Devereux (right) is behind efforts by the Tourist Board, working with the Highlands and Islands Board, to make Scottish holidays value for money. The country's diversity lends itself to promotion but it has taken considerable efforts to improve what is generally offered by hotels and restaurants.



PROFILE: ALAN DEVEREUX OF THE SCOTTISH TOURIST BOARD

Improving standards

FEW SCOTS would have anticipated that the chairmanship of the Scottish Tourist Board would fall four years ago to a man who was an entrepreneur by training and is, above all, an Englishman.

Alan Devereux proved the doubters wrong and has been doing it ever since. From the beginning of his presence in Sporrans House (as the board's Edinburgh headquarters is jocularly known) was resented, partly because of his nationality, partly because there were some traditional grouse-moors Scots in the running. His immediate determination to improve the organisation's effectiveness earned him few friends and many enemies, but he has been doing it ever since.

The country has tried to provide something for every taste by investing money and real effort. It has produced results. Total tourist revenue is running at £760m, and the signs are that it will grow fairly rapidly.

Two changes will help. Recently, promotion was partly devolved from the Scottish Tourist Board's headquarters to local tourist committees. It will take a season for results to come through, but the early months have been encouraging.

In addition, when the Tourism (Overseas Promotion) (Scotland) Bill is enacted, the STB will be empowered to supplement the BTA's overseas sales promotion effort, helped by an additional annual grant of £200,000. It is not a great deal, but it is a start.

Tourism runs behind oil and whisky as Scotland's third largest earner of foreign currency, and while it will never rival either in the medium term, it provides the equivalent of 50,000 jobs which are much needed north of the Border.

It is very important to the Scottish economy that visitors should come in ever larger numbers. But as one hotelier pointed out: "They'll only come if we start by making the effort. We relied for too long on the kilt and haggis. Now it's the standard, and nothing less."

His public face became apparent through membership of the Confederation of

British Industries from 1972. Subsequently, he became a member of the Scottish Development Agency, chairman of the Small Industries Council for the Rural Areas of Scotland, and a member of the British Tourist Authority.

Drawing on this experience he has been able to see and infuse a new sense of purpose into the STB. Although he has been very effective in his term of office, especially in improving standards of food and accommodation, he believes that recent 'past successes' in mistakes and bring only deterioration.

From a 1982 overseas earnings base of £120m he wants to reach a level of at least £250m within five years. In the middle of a deep recession this may seem excessively optimistic but in 1981 and 1982 earnings rose, against the odds. Indications already at hand show that 1983 will be even better.

"We must keep improving standards. It's not enough to say that food and accommodation are better than they were last year. They have to be better than our competitors can offer. That's the standard," he says.

"If we try to compete with the Costa whatever or the Mediterranean, we'll fail. We can't offer what they have to offer but we can offer something better—much better."

Would that more Scots spoke like him.

A.M.



ADVERTISEMENT

NEWS REVIEW

Ferranti in Scotland

Industrial lasers

Ferranti plc has acquired the assets of Flexible Laser Systems Limited of Scunthorpe, England. The company will be integrated with the Laser Components Division of Ferranti's Professional Components Department, Dundee, to form the basis for a manufacturing facility to produce a series of robots incorporating the Ferranti MF400, 400 Watt or MFK, 12 kW, CO₂ industrial lasers.

Communication

In its first year of collaboration with GTE Telecommunications of Milan, Ferranti Communications Systems Group in Edinburgh announces orders for transmission products approaching film sterilising. Customers include British Telecom, Mercury Communications, the Ministry of Defence and a number of the major UK Public Utilities.

Electro-optics

In the face of strong U.S. competition, the Ferranti FLIR 117 Laser Rangefinder/Ranger developed by Electro-optics Department has been chosen by Ford Aerospace and Communications Corporation as part of the FLIR (Forward-Looking Infra-Red) pod for the U.S. Navy's F/A-18 Hornet aircraft.

Offshore

Ferranti Offshore Systems has been awarded a substantial contract by Shell UK Exploration and Production for a real-time data link and telemetry system to be installed on the Shell/Eso North Cormorant offshore oil production platform.

A multi-million pound contract, one of the largest for many years, has been won by Ferranti Scottish Group. The Radar Systems Department has been selected by the Ministry of Defence as the sole contractor for a major programme of work leading to the production of a new point-digested radar system for the Harrier aircraft. Demand for the radar has come about partly from the new role the Sea Harrier was

forced into playing during the Falklands conflict. The new system has a powerful air-to-air capability as well as a very good air-to-surface performance. It will be able to look down on the flying craft while the programmable signal processor will provide increased counter measures, resistance and track-and-scan capability.

The contract was won in the face of strong competition and is expected to create more jobs as the development comes on stream.

NAVIGATION

Leading the way

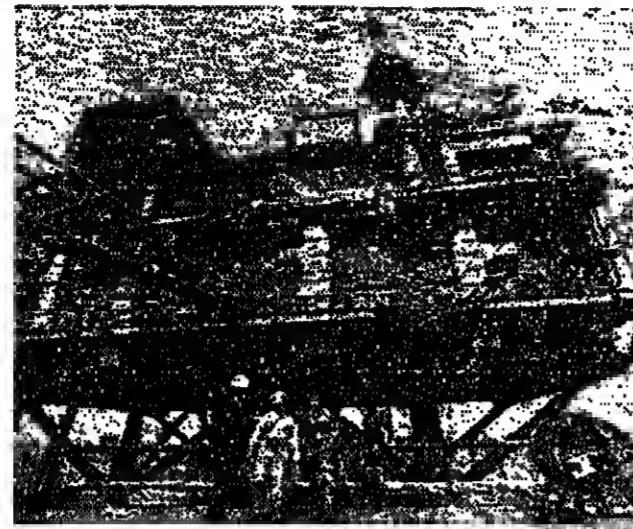
It is capable of determining its position to within 1.7m CEP after 24 hours operation following alignment. Apart from its high accuracy, one of its main design features is its high degree of reliability, with a mean time between failures of 4,000 hours.

Navigation Systems Department is well established as Europe's leader in designing and manufacturing inertial systems for aircraft, FERRANTI IN systems are fitted in the Harrier, Tornado, Jaguar, Nimrod, Phantom, Sea Harrier and Mitsubishi F1. It is from these systems that FERRANTI has been developed, using well proven components in the inertial platform.

The good news is
FERRANTI
Selling technology

SCOTLAND V

Concern that oil industry should thrive



Platform in the Tartan Field, 110 miles off Aberdeen. There is a need to market Scotland's oil expertise.

SCOTLAND HAS done well by North Sea oil, but there is a growing feeling that oil could do still better for Scotland. The Scots harbour some strong patriotic sentiments about oil north of the border and not just because the bulk of North Sea oil production is in Scottish waters. The world oil industry really got its start in Scotland when a Scottish Chemist James "Paraffin" Young produced oil from shale in Lothian and Lanarkshire in the last century.

Today this industry in Scotland directly provides about 5 per cent of the employment. About 60,000 jobs are provided directly and another 25,000 to 40,000 jobs benefit from a decade of development.

Oil has blessed Aberdeen, once mainly a fishing port, with undreamed of prosperity bringing an estimated 500 companies and some 40,000 jobs to the surrounding Grampian region. The city reflects the bustle of a thriving industry.

But behind the scenes within the industry itself and among the Government's industrial promotion bodies is a feeling that unless the onshore industry gears itself to an exportable offshore technology, very little will be left when the oil reserves run down.

Encourage

The Offshore Supplies Office of the Department of Energy actively encourages the development of oil technology in Britain by the oil companies. A big company may find it does not receive a licence to develop an offshore field if its past performance in handing down research and development work to UK companies does not pass muster.

Later this month events will move a step further. While on one track the government inceptors and explores industry to develop an oil industry with long-term prospects, a new move is afoot to encourage applications of Scotland's industrial resources in this field.

Public and private sector interests have formed an oil advisory group, which will examine an initial study of the potential for further industrial progress in offshore industries. Though the ideas are still in their early stages, a strategy could well evolve which co-ordinates private and public sector bodies and university resources to make greater inroads in areas which have often been dominated by American and other foreign companies.

The argument supporting this

strategy goes like this: new expansion is about to take place in the North Sea following the Government tax stimulus in the last Budget.

Mr Alick Buchanan-Smith, Minister of State for Energy, has predicted that about 30 oil and gas projects would be under consideration by the next year. Much of this exploration will be in even more unfriendly waters of the North Sea and eastern Atlantic than have been encountered so far.

This in turn will require new techniques and equipment which should be developed in Britain to meet these needs and which could be exported to other offshore developments in exposed waters such as the western Atlantic and South China Sea.

According to one estimate, £600m will need to be invested in exploration and development to keep the UK self-sufficient in oil until the turn of the century.

And with about 40 per cent of the world oil reserves thought to be offshore, experts in the North Sea believe give encouragement to participate in a worldwide market worth perhaps £4.5bn a year.

Government statistics show that over 70 per cent of the orders for oil and gas development on the UK Continental shelf go to companies in the UK. That is £1.6bn out of £2.26bn spent last year.

Much of this revenue must come to Scotland although it is hard to quantify owing to the number of subsidiary companies of both English and foreign companies based in the North-East.

The need to market Scotland better in offshore oil has also taken another step. A consultant study has underlined the usefulness of an oil trade centre in Aberdeen to act as a market place and showcase for British oil companies trying to penetrate this difficult field.

According to backers of the trade centre, the industry is too fragmented and often unaware of opportunities available or not even able to spot various restraints on growth.

An essential area for interaction in Scotland in the coming years will be the application of the region's electronics industry, another major employer, to offshore technology.

Here is a field that has developed very recently with hundreds of possible applications in micro-electronics, instrument control systems and monitoring equipment.

The Scottish Development

Agency, one of the main promoters of the research done by Scotland's universities, Aberdeen University is ideally located, Heriot-Watt in Edinburgh has its Institute of Offshore Engineering and the University of Glasgow's Marine Technology Centre has just received a grant from the Science and Engineering Research Council for work in naval architecture and ocean engineering.

Computer companies are now resident in Aberdeen and service a computer service market worth possibly £100m last year according to System Designers one of the companies with a base in Scotland. There will likely be more

Mark Meredith

WOOD PRODUCTS should be a natural for Scotland. Here is the last uncommitted forest resource in Western Europe with much of its woodland approaching maturity. Surely this would spell success for downstream activities such as pulp and paper and timber.

The supporting argument goes further. Britain imports 92 per cent of its timber. Some wood is even exported to be brought back again as pulp for papermaking. And timber values, according to one estimate, could increase by 150 per cent over the next 50 years.

In fact, the history of Scotland's forest products industry is a disappointing one. In 1980, Wiggins Teape, stilt its pulp mill at Fort William in the Highlands with the loss of 480 jobs — a heavy blow in employment terms for a sparsely populated area with few work alternatives.

Then came the closure of Scottboard, a chipboard manufacturer in Irvine, and the collapse of Scottish Timber Products, another chipboard producer at Cowie near Stirling. Since then, the West German Bison Werke has bought up the chipboard companies' assets and resumed

Like so many of the industrial initiatives in Scotland, it fell largely to the public sector to

look for ways of stimulating the development of the 857,000 hectares (nearly as much as the forests of England and Wales together).

The results of this new effort to market the forests and encourage their development started to come through last month. It was only one project but a key one. Highland Forest Products, a new company announced, it had found £12.5m it needed to finance a plant near Inverness to make structureboard. Not just the economy, but the producer was significant in this case. For the first time in the UK and perhaps for the first time in Europe, full production was planned for a plywood substitute.

Structureboard is claimed to be cheaper than plywood and stronger than chipboard. Over the past five years 26 plants making structureboard oriented strand board — or even waferboard as it is known — have grown up in North America.

The plants reduce timber to strands of wood fibre about three to five inches long. These are then orientated or lined in various directions so that when bonded with resin they will provide strength.

Chipboard, manufactured with tiny particles of wood, lacks this longitudinal and lateral

strength. At the same time, the use of the strand means that more of the tree can be used whereas with plywood whole strips are required to produce the necessary finish.

Mr John Godfrey, the 35-year-old American, who is managing director of Highland Forest Products, has as his principal target the estimated 1m cubic metres of plywood imported into Britain.

Anxiety

Structureboard has its main uses as a plywood substitute for building, concrete shuttering and crating. But Mr Godfrey hopes to take a 15 to 18 per cent share of the do-it-yourself market for this type of board.

The make-up of the finance for the new company reflected the anxiety felt by the Scottish institutions about the industry's future.

Apart from Ivory and Sime, the specialised fund managers in Edinburgh, there was little private sector interest in putting up funds.

Other key backers were Sir Mr Godfrey himself, and a 17.8 per cent held by Scottish Co-ordinating Investment and Britcom Investments, sub-subsidiaries of British and Commonwealth Shipping.

There could be competition for Highland Forest Products

from Caberboard near Stirling which is also trying to raise the funds to bring in structureboard equipment from the Continent where it had been used for demonstration purposes.

The project in the Highlands has delighted the Scottish Forest Products Group which combines the public sector industrial promotion bodies of the Scottish Development Agency and the Highlands and Islands Development Board with the Forestry Commission and the private sector woodland owners. There is also hope for more sawmills and more encouragement to the downstream industries of forestry equipment manufacturing in Scotland.

But the greatest hope is for a pulpmill to use the wood of the west Highlands.

The Wiggins Teape mill turned out to be of the wrong scale and using the wrong process for the type of paper produced at the adjacent mill.

It was a bitter lesson — one which many said showed pulp production should be left to the Scandinavians. But the in-depth study of the industry, the resource and its potential has helped provide a fuller picture for any new pulpmill proposals.

M.M.

Efforts to develop the forests have led to a key project

Fillip for wood products

Vernons and Restormel Borough used it carefully!

...and as a result, they're the winners of this year's Gas Energy Management Awards for industry and commerce.

Every year the gas people present these awards to those organisations which, working in partnership with the Technical Consultancy Service engineers of their Gas Region, are judged to have made the most significant contribution to energy conservation.

GEM Award for Industry.

Vernon & Company (Pulp Products) Ltd, of Bolton, produce a range of high quality disposable items for hospitals under the brand name of Vernaids.

They are made by an ingenious process using reclaimed cellulose fibre derived from newspapers!

Energy used for drying accounts for 20% of Vernon's product costs, so they are very energy-conscious and, working closely with the engineers from the North West Gas Technical Consultancy Service, have adopted a wide range of energy management ideas which have resulted in a 25% fuel saving.

A further TCS project is

being considered which could lead to even greater savings.

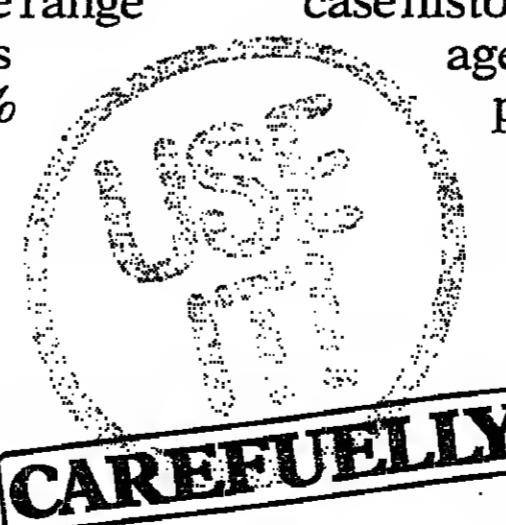
GEM Award for Commerce.

At St Austell, in Cornwall, in the Borough of Restormel is the Polkyth Leisure Centre. It is a multi-purpose sports complex built in 1974/75 and includes a swimming-pool, squash courts, general sports hall, sauna and solarium.

Naturally, a lot of energy is used here, and the Borough Council, being cost-conscious, consulted the Technical Consultancy Service Engineers at South West Gas about the recovery of waste heat. Several schemes were considered and a gas engine-driven heat pump was installed which, with other measures, has resulted in an overall saving of 72%.

Profit from our experience.

If these high efficiency achievements interest you, you owe it to yourself, and your shareholders or ratepayers, to find out more. For details of these and other case histories from the Gas Energy Management Awards, write to the gas people — British Gas, Technical Consultancy Service, 326 High Holborn, London WC1V 7PT.



WONDERFUEL GAS - FROM THE GAS PEOPLE

Coal orders cut worries miners

PITY THE Scottish miners. Nearly all his coal goes to Scotland's power stations and now the electricity board has cut its annual order by almost half.

This at a time when the miners nationwide are carrying out an overtime ban to press a wage claim and while the Scottish miners are feeling the sharp end of the National Coal Board's regional office drive on productivity. The miners union, traditionally one of the most militant and best organised, appears to be on the defensive. But so does the industry north of the border.

After a two-year period, a new rash of closures added to the worries of the miners. Kinnel, a development pit due to an extension of the Firth of Forth to the Longannet complex on the north side, was closed because of serious geological faults. This was followed by the closures of Highhouse and Sorn in Ayrshire and Cardowan colliery east of Glasgow.

The uncertain future of steel in Scotland also has a direct bearing on the miners for coal. Near the Polkemmet colliery in Lanarkshire is sent to the Ravenscraig works. The miners from the South of Scotland Electricity Board have added to the grave outlook. The board wants 4.2m tonnes of coal in 1983 for its four coal-fired power stations compared with 6.2m tonnes last year and 7.8m tonnes in 1981.

The deal followed the end of five-year government subsidy to encourage more use of coal for power generation. About 60 per cent of power requirements for the South of Scotland Electricity Board come from coal-powered stations and the remainder from the Hunterston nuclear complex on the Clyde coast.

Requirements for coal have been reduced by a drop in demand and a drop in the amount of power required by the North of Scotland Hydro Board, which last year imported over half its requirements from the South of Scotland Board but this year will be a net exporter of electricity.

M.M.

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

The perils of trying to change corporate culture

FOR almost two decades America's top management consultancies have hyped "scientific" analysis techniques as being critical to the businessman's universal quest for ideal combinations of products and markets. Now, all of a sudden, they and their European offshoots are clamouring about the altogether "softer" concepts of "culture," "change" and "implementation."

The language is frequently anthropological (rites, rituals and so on) and focuses no longer on the external market place but on what, if anything, managers can do to resolve the internal problems of their organisations.

This radical shift is welcome, and well overdue. But can the consulting firms deliver what more and more of them are starting to promise?

Implicit in their communal message is that:

• For a company, culture (having it, getting it, shaping it) is an important strategic matter.

• Diagnosing and understanding culture is scientifically and operationally possible.

• Consultants who possess this analytical and diagnostic competence can help companies become more strategically effective.

Given certain assumptions—the right consultants, the right problem, the right client, the right expectations, and the right time framework—all three implications could be right. Yet it is precisely these assumptions that give rise to doubt.

The first concern is the very nature of corporate culture and how difficult it is to change it.

Most companies which have been successful in the past, or still are, develop a strong "culture." Whether the folk tales, war stories or mythologies are about Honda, Marks and Spencer, or IBM, employees largely believe in the stories and the heroes.

These, and other less concrete values which emerge from a company's way of doing things, combine into a set of implicit power balances and shared understandings—the corporate culture. At Honda this reflects, among other things, a deep commitment to product quality and fast delivery, that of M and S an almost instinctive emphasis on rapid decision making and (again) quality, IBM's pre-eminence of customer service. But even in such excellent companies, strong cultures can obstruct strategic changes and contribute to corporate decline.

The most graphic evidence of the intransigence of a strong culture emerged from companies which are already

Strategic consultancies are rushing to join the fashion for changing company values. They may be over-reaching themselves, warns Dean Berry

Messrs. MacGregor, King and Edwards: all too aware that changing course is a Herculean task

well on the downward slope and where all the managers realise the need for major strategic change, but where forceful attempts to transform the culture find little success.

Three very acute European cases are BL, British Steel and British Airways. In each case a strong hero has been created (Michael Edwards at BL, Ian Lord King at BA). In each case he has taken all sorts of action to change performance and the shape of the business. In each case he has succeeded in creating a strong personal mythology, significant rationalisation and important results.

But it looks as if neither Edwards nor MacGregor has fully succeeded in transforming the centralised, production-orientated values of BL and BA into strong, outward-looking, marketing-oriented cultures. And despite some financial progress at BA, Lord King still has a long way to go if

he is to succeed in revolutionising its culture or making its staff as ultra-service conscious as competitors such as SAS.

While slimming and labour confrontation may be a precondition for significant cultural change, rationalisation frequently reinforces cultural norms in organisations even when they are territorially diverse. Cultural unification and development requires good people management and a planned commitment right down the organisation to new values, relationships and practices. In human terms, new

visions. For more successful enterprises such as Marks and Spencer and GEC, strong cultures are clearly a major strategic asset. A lot can be done internally both quickly and decisively and with little paper work, referral or cross-checking. There are commonly shared values and beliefs in

these companies about everything from "things we won't do and things we will" to "the way business is done around here." These internalised beliefs motivate people to unusual performance levels. But what if their strategies need to change? Their strong culture may be a serious constraint.

Even if an alert top management realises this in time and decides to do something about it, the odds are not in favour.

A lot may be known about culture, but the question of "how to get it" remains elusive. We know what "excellence" is in terms of a managerial culture and most chairman's designs are whetted for a similar set of binding, driving values to those found in the 60 odd companies studied by the authors of the bestseller *In Search of Excellence*.^{**} But such books are descriptive, not prescriptive.

Even the little advice that

they give is daunting. From the authors of "Corporate Culture" (another new U.S. best-seller)^{**} comes the warning that significant cultural change can take six to 15 years, that the costs originally allocated to achieving it will escalate sharply during that time, and that even then, one can expect a success rate of less than 50 per cent.

One of the reasons is that most managers have short time horizons. Their own impatience could not tolerate a major, indeed total, cultural change, even if it could be done.

Given such formidable obstacles, is an understanding of culture useful? And if so, can the consultancy world help?

If a chairman or senior executive

really understands his company's culture, he must, by definition, be better equipped to make wise decisions. He might even conclude that "cultural

PEOPLE IN India who drink milk may soon have a better way of judging the nutritional value of the liquid, thanks to the efforts of a small company in York.

Multispec, which makes

instruments that measure the amount of protein in milk by infrared analysis, is developing a new machine specifically for India. At about £5,000, the hardware is a quarter of the price of the equipment that Multispec sells at present.

Mr Claus Schubert, the company's marketing manager, says

the new machines are robust enough for people to take them between farms on lorries. The hardware, which is about the size of a small suitcase, works

of a 12-volt car battery.

Multispec says the equipment

should appeal to technicians in food-testing stations in India who have to cover large rural areas.

These people travel

between farms to measure the quality of milk in different places.

This determines how

much the farmer is paid for his production.

Conventional machines

are either too big and expensive or not rugged enough

for the job.

The company hopes to

arrange a joint venture with a company in India that would

turn out the devices.

According to Mr Schubert, Multispec will sell "several thousand" of the machines a year, starting in 1984.

Multispec has sold 350 of its

more expensive machines, which

take up about the space of a

desk.

In Multispec's hardware, a

small sample of milk is drawn

into the machine by a pipette. The sample enters a cell in

which the degree to which it

absorbs infrared light is analysed.

A display provides

information about the absorption profile, which indicates the nutritional quality of the milk.

Researchers at the laboratories in Richland, Washington, have harnessed a technique called kinetic phosphorimetry. A high-energy pulsed laser projects light into the sample. The uranium

absorbs the light and reflects it at a different wavelength.

The machine counts each

photon emitted by the sample

and a computer analyses the

data. The entire process

takes about five minutes.

In conventional techniques,

ultraviolet light illuminates

material in which uranium

is present. This produces

fluorescence, which indicates

the amount of the element in

the sample.

According to Battelle, this

process takes a long time

because the sample has to be

specifically prepared before

workers can take measure-

ments.

Bushaw says that Battelle

is trying to find companies

that will commercialise the

device. The 50,000 people who

work in the uranium industry

in the U.S. could be among

those who benefit from the

invention, says Battelle.

PETER MARSH



change will be so difficult in this situation that we had better be sure to select a business or strategy that our kind of company can handle well." That is a different (in fact, inverted) proposition which is just as valid and perhaps even more useful than the new wisdom of believing that one can readily accomplish cultural change in order to shift the firm towards a new strategy.

Whether one can find commonalities with both the knowledge and the requisite "feel" to handle these new social processes seems difficult but possible. What does seem clear is that these kinds of characteristics will be found with inexperienced, highly-educated and analysis-oriented consultants of the sort still employed (at breathtaking salaries) by the consultancy world itself, at least as it stands today.

Good business leadership demands not only the ability to analyse and co-ordinate strategies, but also an understanding of the company's beliefs, values and power structures.

The real "bottom line" is that good managers manage people, even inspire them. Without the commitment, loyalty and energy of managers and employees throughout the organisation, the company can never compete strategically, telling market responses, however good the analysis and planning may be.

Strategy must therefore be an integral part of a company's culture.

Whilst with ever-shortening product life cycles, intense global competition and unstable economies and currencies, the future is going to require organisations which are more ready to commit themselves to change. Companies may well have to "get back to basics" as current fashion rightly demands; but they also have to develop a more flexible capacity to change.

This has serious implications for both the manager and the consultant. Increasingly, strategy is going to be about intertwining analysis and adaptation. The skills of designing and socially engineering change will be as valuable as were expert product/market skills over the past 20 years. The challenge is to develop more effective organisations, not to develop more brilliant analyses.

This is the second of two

articles on strategic consulting.

The first appeared on Monday.

see this page, October 31 1983.

** Corporate cultures, by Deal and Kennedy, Addison-Wesley.

Dean Berry is chairman of the Centre for Business Strategy at the London Business School. He was previously Dean of INSEAD, and taught at Harvard and Yale. He is also an independent consultant.

Management abstracts

Information systems and the human organization. P. J. Mirvis and E. E. Lawler in *Accounting, Organisations and Society (UK)*, Vol 8 No 2/3 Reports on two research projects involving the creation of information systems— one designed to measure the quality of working life, the other linking measures of staff attitudes to performance indicators; explains why the attempts went wrong, in the first study because the results became unpalatable to top management, and in the second because staff and management were unwilling or unable to use the results.

Management and boards in large corporations. M. S. Mizuchi in *The Academy of Management Review (U.S.)*, July 1983. Reviews conflicting concepts of what real corporate power is exercised, arguing that although theoretically the board has formal powers over executives, the latter often have effective control. Concludes that the ability to hire and fire chief executives, the choice of board members and the number of non-executive directors are critical when reviewing top management's relationships and power structure.

Women and the managerial climb. D. Kaufman and M. L. Potters in *Journal of Business Ethics (U.S.)*, Aug 83. Argues that in major accounting firms two ingredients are essential for the climb to the top—interpersonal skills and an "executive presence." finds from empirical study that women and men perceive themselves similarly against these characteristics, but the male accountants' and clients are sceptical about women's ability to succeed. Suggests that women and men tend to have different job assignments along their career paths.

Mentorship. D. M. Hunt and C. Michael in *The Academy of Management Review (U.S.)*, July 1983.

Describes the concept of mentorship as a training/development tool, reviews the literature and examines its organisational context and outcomes; discusses mentor/protégé characteristics and relationship stages.

These abstracts are condensed from the abstracting journals published by Abingdon Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and P+P; cash with order) from Abingdon, PO Box 32, Wembley, Middlesex HA9 3DJ.

TECHNOLOGY

EDITED BY ALAN CANE

'ENERGY FROM THE SEA' PROJECTS CONTINUE DESPITE PROBLEMS

Wavepower ebbs and flows

BY ELAINE WILLIAMS

WAVEPOWER was dealt a severe blow in Britain earlier this year when the Department of Energy decided not to go ahead with the next major round of funding for the technology.

Despite this, most of the UK groups are still carrying on the search to produce viable wave power machines and competing against overseas researchers in Japan and Scandinavia.

One of these groups is the National Engineering Laboratory in East Kilbride. It hopes to set up a full scale version of its wavepower design as proof that there is a future for sea energy.

The National Engineering Laboratory, unwilling to wait until the UK changes its mind about wavepower when energy resources again become scarce, encouraged the formation of a consortium in May to build a large version of its breakwater design.

The consortium includes Rambor and Partners, project managers, Sir Robert McAlpine, NEI, Sulzer, the Swiss turbine maker, Morgan Grenfell, merchant bankers, British Electric International, an overseas arm of the Central Electricity Generating Board, North of Scotland Hydroelectric Board, Herrema Engineering Services UK, part of the Dutch offshore operators and the Scottish Development Agency.

NEI has already received about £55m in direct government funds and now is looking for about £12m to build a 5 MW breakwater to provide nearly 25

per cent of the power requirements of the Isle of Lewis in the Hebrides. The device uses an oscillating water column, rather like a piston. Air trapped by the wave action is forced through a turbine which then drives electrical alternators to supply electricity. It lies in the flow of water. The Department of Trade and Industry has agreed to put up one-third of the funds.

"We want Lewis to be the prototype and shop window for British wavepower," said George Elliott, head of the wavepower Project at NEI. "It is a

really practical location and will give us a chance to iron out all the bugs."

Our device is one at an acceptable level," he commented. Some of the other designs would cost around £50m to build a single, full-size demonstration generator.

The island now uses diesel for electricity generation and Mr Elliott said that wavepower could compete effectively on price with this fuel. Mr Elliott admits that the time for wavepower has not yet come but

the UK's water authorities are interested in its new system. Ultimately, the hardware could form part of many of the several hundred rural water-treatment plants and hardly noticed the absence of workers.

The company says its hardware can control several hundred different functions. These include the operation of valves which introduce water from a source such as a river. The equipment can also handle checks on various purification techniques; for example, it can ensure that filters are working properly.

Pendar says that several of

the UK's water authorities are interested in its new system. Ultimately, the hardware could form part of many of the several hundred rural water-treatment plants and hardly noticed the absence of workers.

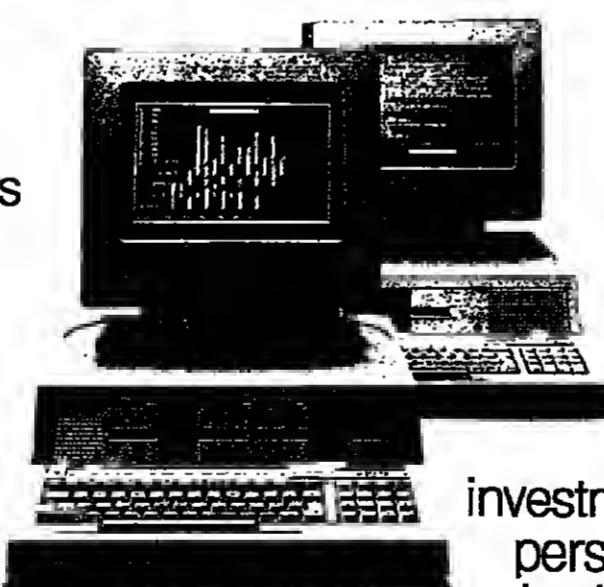
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THE ARTS

Raphael drawings/British Museum

David Piper

"Always imitating, always original"

An extraordinary radiance of Venice is now available in the display at the Royal Academy already acclaimed by Roy Strong to these columns recently to warm a grey London winter. Anyone in London though, however dazzled by the luminous colour of Venice transplanted, should not neglect the secretly less important showings of drawings by Raphael in the Print Room of the British Museum, a celebration of the quincentenary of Raphael's birth in 1483. It now enters its last weeks (till January 14).

Some 200 drawings are ranged for inspection, 185 of them ascribed to Raphael's own hand. That is nearer half than a third of those known to survive in the world, although the exhibition is drawn entirely from British sources, and amongst them, almost entirely from only two collections—Chatsworth, the Royal Collection, the British Museum itself, and the Ashmolean at Oxford. It is a formidable holding, its value incalculable, yet one that the "general public" can rarely glimpse owing to the fragility of the medium. Drawings cannot be shown in permanent exhibitions if they are to be preserved from decay, so that their normal condition is to be housed incommunicado in boxes. Never before, I think, has it been possible to see displayed together a selection in such quantity, such quality, such range of representation of the facets of Raphael's processes of invention and realisation. Theoretically, it would seem possible to assemble this show again, but I doubt very much that in practice the opportunity to see it again will occur in our lifetime.

It needs perhaps to be stressed that it is an opportunity not to be missed. Though Raphael's name is included inevitably amongst those of the four giants in art in 16th century Italy—Leonardo, Michelangelo, Raphael, Titian—for many it is the one that now least compels attention, is the least exciting. In a famous passage Sir Joshua Reynolds indicated a crucial quality in Raphael's strength: "it is from his having taken so many models, that he himself became a model for all succeeding persons; always imitating and always original."

The paradox may be difficult to accept. To begin with, it



A study of the heads and hands of two Apostles by Raphael.

conflicts with a prevalent stereotype of the artistic genius, towering above his contemporaries by virtue of his originality, owing nothing to anyone, almost expecting nothing from anyone, and almost by definition, a solitary, misunderstood. Raphael's near-contemporaries, Leonardo and especially Michelangelo, may seem to fit the image, but Raphael was entirely at home with his time and, even if his future brought him to die so young, a mere 37. Yet leaving behind a body of work that was to remain, for three centuries and more, the ideal exemplar of academic art.

The drawings are, besides being often of the most seductive beauty, stages in the development of paintings, or a new departure at the time of publication of his work in engravings. He was not only originating genius and practitioner of immaculate tech-

nique, but managing director of a thriving workshop. By the end of his life, the great exercises in the Vatican were being produced by meticulous team-work.

In the exhibition, the finished

paintings are represented by

photographs, and indeed a

comparable exhibition showing the actual paintings is no longer a possibility. It never was of course for the frescoes, and now no conservation would allow the use of easels, paintings to travel. Small photographs do not flatter Raphael's paintings; the surface finish and the seeming inevitability of his compositions tend to read in them as blandness, but it is by reproductions, whether in books or postcards, that one's conception of original Raphael can get too easily overlaid. The drawings will contradict any such residual memory sharply.

In this show, you can follow

the idea as it germinates, some-

times from an almost abstract

notation of form, but more often from a living model. A stagger or teetering posture of a naked child may stabilise, ultimately, within say the harmony of the *Madonna of the Meadows* in Vienna, as the infant John the Baptist, banding an embryonic cross to the Christ Child. You can observe Raphael moving towards solutions of a classic serenity in which he has no peer, in his power to fix form and content, abstract aesthetics, human subject matter, intimations of immortality and divinity, into an indissoluble and vital unity.

The drawings are all functional. Initially, the searching of pen or stylus across the blank paper, abductions of different possibilities in the human figure; the beginnings of compositions that can develop, like marshalling a staggering complexion as for the *Disputa*; the working cartoons, sometimes in two stages, the so-called "preparatory cartoons," and battered, darkened remnants of full-scale working cartoons. The former category contains some of the noblest drawings ever made, above all perhaps the study of head and hands of two apostles or disciples, one young, one old, reaching in rapt wonder to the miracle of the Transfiguration. But the exhibition ranges through the whole gamut of Raphael's production, from the sweet elegance of his precocious genius in his teens to the swift flowering in *Urbino*, through the swift flowering in *Florence* and, into full maturity, in Rome.

By the nature of the medium,

an exhibition of drawings tends

to be an occasion for close

perusal. I hesitate almost to

attempt to attract more visitors to this one, as the scale of the

exhibits means that not more

than one person can look at

any one of them at one

time. Go therefore, first thing,

at 10 am and with luck you will

be able to indulge for an hour

or so, in one of the most

civilised pleasures that life can

offer, to lean (on the rails so

exactly placed for your com-

fort) watching undisturbed a

major genius at work a few

inches away. It is perhaps the

extinction in *excess* of that

especially British pastime,

watching workmen on site.

Ravel-Varese Festival/Elizabeth Hall

Max Loppert

Nipping hard on the heels of the Webern cycle at the Barbican comes the great Ravel-Varese Festival, the main body of which opened with Monday night's London Sinfonietta concert conducted by David Atherton (September's *L'Enfant et les sortilèges* by one of the Sinfonietta's festival partners, the Royal Opera, had been an advance *fanfare*). Whereas most of the Webern concert have been played to small audiences, Monday night's showing for Ravel and Varese was handsomely indeed; but this phenomenon owes, I should guess, less to the relative popular standing of the composers in question than to the long-term success of the Sinfonietta's brilliant and enlightened string of thematically planned concert cycles over the last few years.

Apart from the not too inconvenient fact that there is more Ravel than Varese (and that therefore most of the concertos enclose the latter in substantial amounts of the former), the two afford a typically illuminating pairing, as a glance at the festival schedule of the next two

months makes clear: two of the century's most distinctive musical personalities, similar in the presentation of their mature music as "objects" of perfect clarity and finish, utterly dissimilar in the character of those objects. In this opening concert, it was not quite the time for clear confrontation of those two personalities (that may emerge later in the cycle); for the Varese selection—*Offrandes* (1921), the 1961 *Nocturnal fragment*, completed posthumously by other hands, and *Density 21.5* for solo flute—though intensely enjoyable, was not fully characteristic, while in the performance of the Ravel works there was a disconcerting uncertainty of style.

By this I mean that the complete *Mother Goose* score, though securely and accurately sounded, entirely missed the frankness of presentation that protects the in-quotations—marks of Ravel's invention from the equal but opposed dangers of heartlessness and sentimentalism. The times lacked genuine forwardness, flash, sharpness of cut. Mr Atherton's excess of *ritenuto* in

the outer parts and of serenity at the centre; Mr Crossley's delivery was brittle, edgy, too keen to "make an effect." These are questions of Ravel style that demand urgent consideration by all concerned before the next festival instal-

ment.

Awards for travel writers

Vikram Seth's account of his long hitchhike home from Nanjing University to Delhi, *From Heaven Lake* (Chatto & Windus £28.95), has won the Thomas Cook Travel Book Award. Thomas Cook and Seth's publishers few the winning author, a graduate of Stanford University, California, to London to receive the award of £1,000 at a reception at the Royal Geographical Society. Sir Donald Barron, of the Midland Bank, made the presentation. Vikram Seth, and also to Michael Leapman who won the best Guide Book Award of £500 for *The Com-*

panion Guide to New York (Collins £10.85).

The other two short-listed titles in the travel book section were *An African in Greenland* (Secker & Warburg £8.95) by Peter-Michael Koppassek, and *Among the Fossils* (Heinemann £8.95) by Colin Thubron. Both authors attended the reception, Koppassek baving flown from Paris to attend. The Thomas Cook Travel and Guide Book Awards were established in 1980 to encourage the art of travel writing and have been administered by the National Book League since their inception.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

December 9-15

Theatre

LONDON

Dancin' (Drury Lane): Bob Fosse's answer to *A Chorus Line* makes Wayne Sleep and his Dance Ensemble look like the real thing. At least the band is splendid. It is Julie Fisher's lighting, Anyone who has seen Alvin Ailey or even Fosse's own *All That Jazz* need not apply. (3287618).

Blondel (Old Vic): It is a real pleasure to visit Horne's Old Vic, full of light, space and pleasant stairways. Still, about the show, which no even Paul Nicholas's charm as a troubadour (rhyming with "fondle") in search of both Richard the Lionheart and a hit song can rescue. Blondel finds his king but not the rhapsody. (3287618).

Dear Anyone (Cambridge): Jane Lapotaire's Paul's songs, in still a very fine musical actress, but Jack Rosenthal's book to lyrics by Don Black and music by Geoff Stephens is nothing except a few Jewish jokes. Ralph Kolata's design for a newspaper office is an impressive steel installation. (3795299).

Hay Fever (Queen's): Penelope Keith is more "right" for Judith Bliss than were either Edith Evans or Celia Johnson. She is very funny, whimsically autistic, distractingly. The supporting actors roll over without protest. (7341166).

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid and overblown idea of theatricality.

La Cage aux Folles (Palace): Perhaps this season's outstanding musical comedy, like *Evita* and *Cats* before it, at the very beginning of the theatrical year. Despite stellar names such as Harvey Fierstein writing the book and Jerry Herman the music, the best parts of the show are not the boops, apart from the first-act finale a la *La Guerre des Femmes*, and the intimate moments borrowed direct from the film. (7572620).

12th Street (Majestic): An immodest celebration of the heyday of Broadway in the '60s. It incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy hoofing by a large chorus line. (7578246).

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DREAMGIRLS (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a diva. The show's pop group the Supremes, without the quality of their music. (3296200).

Nine (5th St): Two dozen women surround Sergio Franchi in this Tony-award winning musical version of the Fellini film *8½*, which like the original celebrates creativity, here as a series of Tommy Tune's exciting scenes. (3450246).

On Your Toes (Virginia): Galina Vassilieva with a generous Russian accent leads an ebullient cast in the remake of Rogers and Hart's 1936 sendup of Russian ballet tour, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (9773370).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences.

WICHITA (Forum): Moving into its second year parodying melodrama in a hospital setting, this emergency room continues its adventures among a young doctor, a receptionist and an authoritarian nurse. (4933003).

Washington (Lyceum): Beyond Therapy (Kreutzer): Christopher Durang's romantic comedy has now that the Netherlander organization generously decided to name the theatre after the generation's cut-throat *La Guerre des Femmes*. (7578246).

Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (2395230).

Saleroom

Antony Thornecroft

Two geyso censers from the Song Dynasty, which came to the notice of Sotheby's at one of its discovery events in Shaftesbury, Dorset, sold for £12,000 (£16,000) and £27,500 respectively at auction yesterday.

The discovery events are opportunities for members of the public to bring their domestic bits and pieces to Sotheby's experts for identification and valuation.

The sale of Chinese ceramics and works of art totalled £78,192, with a reasonable 17 per cent bought in. Other high prices were £2,500 for the Looze dealer Eskewazi for a rare three-handled archaic bronze vessel of around 1000 BC; £49,000 for R. Chang for a rare gilt-bronze figure of Buddha of the Sui dynasty; £44,000 for a pair of equestrian figures, Tang; and £31,000 for a Song Yuan globular jar.

The two-day Sotheby's antiquities sale totalled £178,824 with a relatively high 27 per cent bought in. The top price was the £20,800 paid for a large Roman sheet bronze panel, probably from the side of a chariot, and dating from around 100 AD.

A Dark and Ignored Painting resurfaced from a coal shed near Exeter in Devon has sold at Phillips for £40,000. It was recognised as a scene of a British army camp at Lake George, now in New York

State, painted in 1759 by Captain Thomas Davies.

There was a very unusual sale at Christie's South Kensington, on Monday night when 136 pictures by Tom Keating, the celebrated imitator of famous artists, came under the hammer. His version of Constable's "Hay Wain," with the artist's name on the canvas, painting the picture, sold for £5,500, while a work in the style of Degas, showing the artist painting dancers, realised £2,800. All told, Keating raised £7,500 from his pastiches.

The British Library has purchased a very important mid-thirteenth century manuscript, known as the Rulland Psalter, from the trustees of the Ninth Duke of Rutland's Will Trust. The sale was negotiated through Christie's, and the acquisition was made possible by grants of £400,000 from the National Heritage Memorial Fund, and lesser amounts from the National Art Collections Fund and the Friends of the National Libraries, as well as from the British Library's own resources.

The Rutland Psalter is one of the finest examples of English book painting and contains probably the earliest examples of marginal illustrations. The Psalter will be on show in the British Museum from tomorrow.

Television/Chris Dunkley

Why must dance stay earthbound?

In the world of television arts programmes, ballet is usually treated as a poor relation.

The first obvious point is that

all the *Dance International* pro-

grammes have been

earthbound. There have been none

of those electronic ballets using

the wizardry of Chromasound and

Quintel to send dancers somer-

gaiting through the darkness

of deep space. I do not oppose

such productions on principle;

indeed it seems both logical and

desirable that dancers and still

more, perhaps choreographers

should exploit the unique tech-

nology of television to free

themselves from the constraint

of the floor.

The trouble is that in all the

A CAT'S EYE VIEW OF HISTORY



5,000 years ago man invented the wheel.

THEN THERE WAS A BIT OF A GAP UNTIL...

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95 years ago Esso was established in the UK.
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45 years ago we developed synthetic rubber which revolutionised the motor tyre.
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20 years ago we produced the first synthetic jet engine lubricant.

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FINANCIAL TIMES

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Wednesday December 14 1983

Bold move by Mr Murray

IN CALLING off the national print strike planned for today, the National Graphical Association appears to have recognised two facts. First, no single union, however disciplined and well-organised, can consistently defy the law, in an attempt to overturn it, without the support of a substantial majority of the trade union movement. Second, the majority view of the trade union movement, as expressed forcibly yesterday by Mr Len Murray, TUC general secretary, is that such actions of like should be resisted, not like illegal industrial action but by political means.

Mr Murray's willingness to use the authority of his office to uphold what he sees as TUC policy, despite the narrow vote in the NGA's favour by the Employment Policy and Organisation Committee, is a notable and welcome event. But the immediate result has been to put his own position in some jeopardy. At today's meeting of the General Council he will come under strong attack from left-wing union leaders. His actions in the NGA affair have brought to a head a growing resentment on the left about the direction in which Mr Murray has been leading the TUC; this involves a pragmatic acceptance of the changes which have taken place in the rule of trade unions and a willingness to talk constructively with the present Conservative Government on issues which affect unions' interests.

Sectionalism

There is an element of play-acting in the behaviour of the left-wing unions in the NGA affair. For all their rhetorical hacking for the NGA, it is extremely doubtful whether they would be able to deliver their members' support for a print union in a practical way. The important question concerns the consequences for the trade union movement of a severe rebuff for Mr Murray or even, in the last resort, his resignation. It would almost certainly lead to a serious split, with the right- and left-wing unions increasingly going their separate ways and undermining the authority of the TUC as the spokesman for the movement as a whole. This would not be a matter of great concern to the Government or even to rank-and-file union members, most of whom are far more interested in what is happening in their own companies and plants than

Half a loaf for the regions

MR NORMAN TEBBIT'S distinctly green-edged White Paper on the regions is likely to satisfy no-one actively interested in the problem of regional decline—which probably means that he has got it right. Regional incentives pose a problem which is insoluble in principle: the greater the social need for aid, because of generally slack activity and high unemployment, the easier it is to show that aid gives no net benefit to the economy, but simply shuffles jobs from one place to another.

Indeed, as a select committee discovered last year, it is hard to prove that any economic benefit at all has flowed on from the nearly £1bn expended on regional aid in the last decade; which is why some government supporters would like to abolish the whole concept. On the other hand the social benefit in the regions is clear. Mr Tebbit puts the answer (or creation) of jobs at half a million.

This social argument has carried the day with the Government, which has a somewhat softer heart than it likes to admit, and Mr Tebbit has turned his mind to ways in which incentives in the development areas can be made more cost-effective. It has needed more great ingenuity to come up with some promising answers, though the scale will not satisfy the regional lobbyists.

The cost is to be reduced mainly by setting a ceiling (unstated) on the grants paid per job and grants can no longer be used simply to re-establish establishments. This meets two longstanding criticisms of incentives: the wonder is that it was not done before. The scale of grant (at present 20 or 22 per cent of cost) has yet to be fixed; Mr Tebbit may well expect that established industry, which sometimes complains of subsidised competition, will urge some scaling down.

At the same time the scope of the scheme is to be widened to include a range of services (so far undefined) and will be paid to support approved projects rather than limited, illogically, to qualifying premises. This broadening makes economic as well as social sense, for services are the growth area in all developed economies.

Mr Tebbit has a further aim

in mind, however: to try to divert aid away from branches of national and international enterprises toward new, small local companies, which are thought to be likelier to act as the nucleus of self-sustaining growth in future. It is not clear how much solid evidence there is to support this intellectually fashionable thought; and to turn it into action unfortunately means cutting additional grants to make room for higher selective aid. The history of official judgment is not as had as spectacular mistakes like De Lorean would suggest, but it is not inspiring.

On balance, though, the proposed changes show a welcome strain of commonsense and should prove as intended, much more cost-effective than the current system. The real question is explored but not answered in the White Paper—whether grant aid is the only, or indeed the most effective, way to encourage development in the declining regions.

Better example

The White Paper, for example, draws attention to the question of regional pay differentials, or rather the lack of them. As housing is much cheaper in the depressed areas and the journey to work commonly shorter, employment costs could be reduced without imposing abnormally low real rewards; national bargaining stands in the way. If the Government means to follow this thought through, it should seek to set a better example as an employer. Mobility, as is pointed out, is a double-edged weapon; better housing policies might help the unemployed, but still further impoverish the regions they leave.

Finally, as the EEC has recognised in its own aid policies, there is some evidence that infrastructure investment works better than subsidies and without unfairness; the Severn Bridge, for example, has done much for South Wales, and its present malfunction could prove a real regional crisis. We would still welcome a full scale review to examine these wider issues.

Meanwhile, Mr Tebbit's half loaf should prove more palatable than the present expensive stodge.

Mr Tebbit has a further aim

Murray in the eye of the storm

By John Lloyd, Industrial Editor



In the foreground (left) Len Murray, TUC general secretary, and (right) Joe Wade, general secretary of the National Graphical Association, who is due to retire shortly.

EARLY YESTERDAY morning, Len Murray opened the glass doors of the TUC and walked a few steps into the half circle formed for him by some 50 journalists and cameramen, his face livid in the TV lights.

Brendan Barber, the TUC's boyish-looking Press director, handed round copies of a statement issued from the special meeting of the Employment Policy and Organisation Committee. A few words leapt out of the page: "Committee... adopted a sympathetic and supportive attitude to... decision by the NGA national council to call on its members to take industrial action..."

Mr Murray then dropped his bombshell. After a few tense remarks on the NGA's "frustration" at being unable to reach a settlement with Eddie Shah, the Stockport Messenger Group chairman, the TUC general secretary wholly dissociated himself from the decision of a major committee, taken by a 97 majority, to support the industrial action...

Mr Murray was taking a considerable risk. At today's meeting of the General Council he will be under attack from left-wing union leaders. His actions in the NGA affair have brought to a head a growing resentment on the left about the direction in which Mr Murray has been leading the TUC; this involves a pragmatic acceptance of the changes which have taken place in the rule of trade unions and a willingness to talk constructively with the present Conservative Government on issues which affect unions' interests.

This world has gone and it will not come back. Partly through their own excesses, trade unions brought on themselves new laws which reduce their freedom of action in industrial disputes. Recession and the changing structure of industry have weakened some of their traditional bastions. With a few notable exceptions such as Fleet Street, labour relations have become more stable. The habit of deference to trade union wishes has been well and truly dropped by the present Government, together with the instinctive tendency to intervene in major disputes; its new labour legislation has been shown to work.

It is hard to believe, even with a stronger economy and a government of the left, that the status quo can be restored. Unions can fall away at the government and cause some disruption in the process. But it would be wiser to face up to reality and find more constructive ways of defending their members' interests.

At this morning's emergency meeting of the Council Mr Murray's job is on the line. If a vote is taken on whether or not the Council endorses the decision of the employment committee, and if that vote is for endorsement; his resignation becomes at least a possibility. Such a vote is bound to be close; and powerful figures in the TUC were saying yesterday that even if it goes narrowly against endorsement that is to support Mr Murray's unprecedented stand—he might still have to go.

Many would deem that a tragedy. His ability, stature and intelligence are beyond question: he has no obvious successor. Moreover, a number of right-wing unions, often reluctant followers to a TUC line, might well peel off from a forum whose centre could not hold.

Why has this cautious, meticulous "servant" put his future, and that of his movement, on the line?

First, we should remind ourselves how he got here. The Stockport Messenger dispute, the classic tiny progenitor of a great cause, has progressively and inexorably driven a wedge between those on the TUC who cleaved reluctantly in many cases to a recognition that union opposition to Government

policies must recognise laws they hate, and those who believe some quasi-insurrectionist movement could still be born.

Mr Murray has held steadfast to the former camp. In the two previous sessions of the employment committee and the one general council meeting before the abortive negotiations with Mr Shah, Mr Murray fought hard, and successfully, both to avoid splits and to keep TUC support with the letter of the law. Financially it would be for the NGA's "lawful" business unions would be asked to give that assistance that "properly" could.

Mr Murray's point is that this no longer on: the 1979 election showed it, while the 1983 election rubbed the unions' noses in it. Asself to "Labour" political snob has to be painfully, peacefully, re-written and within the framework provided by a hostile Government. No

one can doubt that the political levy which will avert legislation to change the present system of "contracting out" of the political levy payment to one of contracting in, on the assumption that the compromise proposed by the TUC appears fair to King, and can be defended.

If he succeeds, it will put the TUC in the uncomfortable position of policing a system which will force unions to be much more transparent about the rules on levy paying, and will doubtless cause more union members to "contract out"; but if he is a price he is willing to pay—indeed, he may even see

Why has this cautious, meticulous servant put his future, and that of his movement, on the line?

longer can the TUC be an "industrial opposition"; it has to re-establish its case, most of all "our own people."

Another that has even more favour with Mr Murray: union leaders must speak for real masses of people, rather than play to a militant gallery. His basic question to his colleagues is: can you deliver? Deliver on changes in trade union practice, and most of all by a fundamental disagreement with the strategy he is pushing along so rapidly and—until now—so

fast. The radicalism of that strategy is only now becoming apparent. Mr Murray won assent for it from the TUC Congress in Blackpool in September—a Congress in which he also showed that, in the four years remaining to him (he is 61) he plans to cast aside some of his restraint and go for his goal. The strategy might be summed up as gradualism allied to the ability to deliver, with both elements in his mind, equally important and contributing to the other.

Gradualism has always been intrinsic to British union practice (much to the impatience

of Marxists and other left-wingers in and out of it); but in the last two decades, the exercise of industrial muscle, or its threat, has convinced governments either not to legislate, or has rendered legislation impotent, and has even contributed heavily to one

Murray's defeat (Heath's).

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it as a boost to the TUC's authority.

Second, the National Economic Development Council last week agreed to explore the contentious area of where new jobs will come from—an exercise for which Mr Murray bad strongly pressed. He does not know how serious the Government will be, nor how much union pressure can force changes of attitudes or policy. But he believes the old ministerial certainties are now shattered: that Cabinet ideologies are turning at least part-pragmatist or have been silenced, and that some movement is possible. If he does a deal he does not know if he can deliver, but once again, he is willing to try.

A successful prosecution of this strategy would recreate the TUC in a new image—though one which its older officials will

recognise. It would not be a depoliticised union movement—that is impossible—but one willing to do business with any government. It would be favourable to Labour but concerned to keep out of its pocket, firmly wedded to a democratic structure and all its constraints.

This morning that strategy faces a test. Its opponents though battered, can still muster enough force to threaten Murray's fragile new structure. They do not accept that the Government has a mandate to legislate for, or as the Left would put it, against the Left.

The 1980 and 1982 Employment Acts are seen as draconian restrictions on the freedom to take industrial action, while the Trade Union Bill is regarded as an attack on unions' traditional democratic structures.

The posture which unions should therefore adopt, on this model, is of uncompromising hostility; and while the most sophisticated leftwingers no longer expect to destroy the Acts or the Government, they believe that the Acts can be made almost inoperable by the mobilisation of such resistance as to deter employers from using them because of the expense and disruption that would be caused.

For the Left, the NGA dispute is thus a perfect cause.

The union concerned is industrially militant and disciplined, the disruption it can cause widespread and costly, the industry—general print and national and provincial newspapers—fearful of head-on collision.

Whilst some leftists would concede that it would be difficult to mobilise their own members in immediate support, they argue that careful building

Men & Matters

Thornton's return

Hardly had the ink dried on Richard Thornton's resignation letter to GT Management, the successful investment group he had found 14 years ago, than RIT and Northern Traction made him an offer he had no intention of refusing.

RIT & N is the creation of Jacob Rothschild and, latterly, Nils Taube, a long-standing friend of Thornton's. The group is about to merge with Charterhouse Group, led by John Hyde, to form one of the all-singing, all-dancing conglomerates which are exciting so much City attention at the moment.

After leaving GT Management, Thornton had less than a month to work on his garden and enjoy the comfort of the fire at his Oxford home before the chance arrived to join Rothschild, Taube and Hyde with a brief to be up the group's Far East coverage.

That is the area where Thornton made his name and where the merged Charterhouse & J. Rothschild feels its global coverage may need strengthening.

Thornton will be concerned first of all with the structure of

the business Rothschild will set up in the Far East. The company says, enigmatically, that it has several ideas in mind.

The style of the house, the nature of its creation, and its willingness to drop its investment trust status when the merger was announced, suggests that Thornton could be deal-making as much as stockpiling in future.

He has already said that the ultimate financial tie-up might help find a link between a London broker and a Japanese securities house. RIT & N already has a stake in Kitcat and Aitken. Watch this space.

Seasonal risks

Bosses beware. Have you ever considered the risks attendant on the office Christmas party?

The inherent risks being courted when the sales director pours a large gin for the switchboard girl; or when the cartoon lady takes the premises of the personnel manager at their face value.

One enterprising company, Hambr Housley Legal Protection, is offering an insurance and advisory scheme to protect the employer from just such social pitfalls. The company is offering a 24-hour service and is telling its clients to ring at any time, day or night, if the revellers get out of hand.

The problem with seasonal jollifications, explains Hambr Housley, is where to draw the line. It appears that the odd cream cake or trifle has been buried with "gay abandon" at various managing directors in time gone by. The filing clerk has been recorded as telling the office manager just what she thinks of him. And some members of staff have become more friendly than might be considered appropriate with colleagues.

Our legal eagles warn against the temptation to employers to act "precipitately" on these occasions. "Bosses can find

themselves treading dangerous ground by giving employees their cards for getting carried away at the Christmas bash."

Sackings on Christmas Eve

Merrill Lynch—the thundering herd now on the charge for London's finest stockbroking analysts—has not entirely calmed. Business is booming to such an extent in some stockbroking firms in London that one broker approached by Merrill with its usual mega-buck offer remarked: "I can't afford to take a pay cut."

After effect

The Prime Minister has put Willis Faber, the City insurance broker, on the spot.

Last year, the firm sponsored a competition for manufacturing effectiveness. Sixty-three teams from British industry entered, and the £10,000 prize was won by a team from Dunlop which had planned a new way of making tennis rackets, using carbon fibre.

John McEnroe used one of Dunlop's black rackets at Wimbledon last summer.

Then, and since, Willis Faber has taken the view that, while delighted with the response, it was not committed to making the award a regular annual event.

Chairman David Palmer had more or less decided on one more competition.

Then Mrs Thatcher wrote to the Institution of Mechanical Engineers, declaring her "enthusiastic support" for its efforts to help industry improve its manufacturing effectiveness, and wishing good luck to competitors in the Willis Faber Award, which she hoped would "go from strength to strength."

Bomb-shell

Extract from a client's letter to

international insurance brokers,

Stewart Wrightson:

"I regret to inform you that

my bomb-proof, reinforced

nuclear survival shelter has been

totally wrecked by vandals."

Observer

Abbey National have a haven for roll-up money



Seven Day Account pays 8.25% net!

EXPLOSIONS IN KUWAIT

The shadow of Khomeini

By Roger Matthews, Middle East Editor

MOST DAYS the Arabic service of Tehran radio beams messages of insurrection and rebellion across the waters of the Gulf. The target is the peoples of the conservative Arab oil-producing states, essentially Saudi Arabia, Kuwait, Qatar and Bahrain.

Western attention tends to be focused more on Iran's three-year military attempt to overthrow the government of Iraq but it should not be supposed that Ayatollah Khomeini has in any way forsaken his goal of spreading his Islamic revolution to other and possibly more vulnerable states.

Wealth and nationalism are both recent acquisitions in the Gulf region. Some members of ruling families can remember days of semi-poverty during the Second World War when their economies had been shattered by the Japanese discovery of cultivated pearls and political guidance came from the British Resident.

Today their numbers remain small—the populations of Saudi Arabia, Kuwait, Oman, Bahrain, Qatar and the United Arab Emirates who form the Gulf Co-operation Council are less than 20m—but their combined financial resources may not be far short of \$275bn. Despite the sharp cutback in oil output they are still providing close to 15 per cent of the industrial world's requirements.

The well-co-ordinated explosion of six terrorist bombs in Kuwait on Monday seems to be a timely reminder of both their vulnerability and Iran's ambitions, for there can be little doubt that the Iranian regime was behind the attacks.

Kuwait, which is scarcely more than a city state of about 1.5m people, is geographically and politically exposed to the conflicts of the Gulf. It is only about 100 miles from the scene of some of the bitterest fighting in the Gulf war and its population is far from homogeneous.

As a wealthy Arab state, with reserves of over \$65bn, Kuwait has no force to support Iraq, its brother Arab state, in the war. It has contributed at least \$6bn in cash to the Iraqi war effort and still acts as an important world's requirements.

Yet Kuwait and its ruling Al-Sabah family have become increasingly uncomfortable in this role. Its own Shia Moslem minority, co-religionists of Ayatollah Khomeini, tend to be



rather ambivalent about the war. Pragmatically, they enjoy the stability, wealth and relative political freedom of Kuwait.

Emotionally, they tend in private conversation to give away their eagerness for confirmation of Iranian successes on the battlefield.

The Emir of Kuwait would much prefer the war not to become a domestic issue. His Government cannot have been happy at warnings from Iran during the past three months that it considered the degree of support being given to Iraq threatened to make Kuwait a co-belligerent. The Iranian threat to stop and search ships heading for Kuwait remains on the horizon.

During the first year of the Gulf war, Kuwait was bombed three times by Iranian aircraft. Although the targets were not very significant, two border posts and a gas-gathering station—and the Iranians claimed that the attacks had been carried out "in error," the message was clear enough. The Kuwaitis feared the message was becoming even clearer during the increasingly bellicose exchange of threats this autumn which marked the delivery to Iraq of French Super-Etendard aircraft equipped with Exocet missiles.

Although Kuwait's investment income would suffice to tide it over a closure of the Strait of Hormuz, the risk that the war with Iran may spill over into the rest of the Gulf pre-occupied the summit meet-

ing of the six-member Gulf Co-operation Council in Qatar last month.

Quite extraordinary security measures were taken to protect the bands of state from Saudi Arabia, Kuwait, Bahrain, Qatar, the United Arab Emirates and Oman. This was partly because of the anxiety provoked in Qatar by the discovery a couple of months earlier of a cache of arms and explosives. But it also reflected the fact that the GCC owes its existence largely to concern about external threats. The militarily weaker Gulf states wanted to free themselves at least partially from the influence of Iran and Iraq, and also to demonstrate to President Reagan that a U.S. military presence was not required on the ground to protect them from a Washington-perceived Soviet threat.

Kuwait prides itself that it is the most politically sophisticated of the GCC states and the most internationally oriented. Alone among them, Kuwait holds elections to a National Assembly—admittedly with a very limited suffrage—and maintains relations with the Soviet Union.

To an extent, this policy is dictated by the large Palestinian population in Kuwait, estimated at between 300,000 and 400,000. Kuwait is the only Arab Gulf state to have admitted Palestinians in such numbers.

While a proportion of those Palestinians have adopted Kuwait, even though they will probably never be allowed

citizenship, there is almost certainly a radical fringe which would for example support the rebel faction attempting to unseat Mr Yasser Arafat as chairman of the Palestine Liberation Organisation.

Iranian influence is amongst those people that terrorist infiltrators might seek assistance, particularly after the recent deepening of the strategic relationship between Israel and the U.S. and the deterioration of the situation in the Lebanon.

Much of Iran's early propaganda after the overthrow of the Shah was designed to promote itself as the leading advocate of the Palestinian cause. And Ayatollah Khomeini has actively sought to invoke the power of Islam as a replacement for the fast-fading aspirations of Arab nationalism.

The political conservatism and timidity of the rich is visible elsewhere in the Gulf, and Iran must be hoping that if it can undermine one regime, the others will topple in succession. However, there is no evidence yet that Saudi Arabia, the real prize for the radicals, is showing signs of political strain while Oman, under the pro-Western Sultan Qaboos, remains aggressively independent of Arab radicalism.

The United Arab Emirates—with seven member emirates—is holding together better than many people would have forecast 10 years ago, despite recent problems about the scale of budget cuts.

Bahrain and Qatar also appear outwardly politically calm. There is no evidence of any groundswell of domestic discontent with their leaderships. But all these states fear that they cannot for ever be isolated from the ferment in the region.

ARGENTINA. Brazil, Mexico, Nigeria, Venezuela, the Philippines, Ghana—one after another they announce they cannot pay the current instalment or interest on their debt. A flurry of activity follows. Bankers, Government officials and international bureaucrats scurry about until they agree on the size of the patch to the country's financial position. Another "crisis" passes or is swept from public attention by some newer, possibly larger, foreign or domestic problem.

Yet in the smaller Gulf states, where nationals are a minority of the population as in Kuwait, stability rests more on political factors than on the efficiency of the security forces. The Al-Sabah family's power rests on its ability to provide continued prosperity and stability, not on its police force. The collapse of the unofficial Souk al-Manzil stock exchange earlier this year, with paper debts of \$90bn still in the process of being unscrambled, caused a deep financial unease within the country. The unease was exaggerated because senior officials admitted openly that they had allowed the speculative wave of share-buying to proceed to counteract the debt over the Gulf war.

The world decline in oil prices and the fall in Kuwait's own production levels is also imposing financial restraint on the Government after a decade of non-stop growth. Kuwait still enjoys one of the highest per capita incomes in the world, but must be anxious about the effect on its population if lower growth rates are combined with a growing sense of physical unease. For the very wealthy, security and survival abroad may become more attractive than only recently acquired nationalisation.

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International Debt

There is a way to defuse the bomb

By Allan H. Meltzer

that the governments control. The exchange would lighten their debt burden and improve the quality of the banks' claims. The debtors would, of course, have to make the politically difficult decision to surrender partial control of state-owned enterprises, but this seems far less costly than the most likely alternatives—continued severe reductions in standards of living for most of the population or an explicit moratorium on debt payments.

The banks' loans are valued by the accountants and regulators, well above the value the loans would bring if sold in financial markets. These values are fictitious. If the loans were traded like bonds, they would now sell well below par. The banks have little chance to recover the full value of their loans. When they occasionally sell loans to other banks, they receive only about 70 to 80 per cent of the face value. If part of the debt is exchanged for equity, as I propose, the exchange should be made at current market value.

Debtor countries and creditor banks have no incentive to look at this solution to the debt problem, or any other, until they are convinced that they will not be bucked on to by the taxpayers. The first step toward solution is to end the present stalemate. The public has a large stake in this issue because uncertainty and current policies restrict world trade and hinder economic development and recovery.

The most severe restrictions are imposed by the International Monetary Fund. The Fund requires countries to reduce imports and to expand exports as a condition of receiving aid. But Brazil, Mexico, Argentina, and Nigeria have substantial trading arrangements. When each country contracts its imports, it contracts the exports of one or more of the others, so all are worse off.

These contractive policies make no sense. They are cut from the same cloth as the financial policies of the 1920s, and they have a similar result—repeated, spreading financial distress.

The debtor countries should exchange part of the outstanding debt for shares in the firms

debts is to sell the property and settle the debt.

This traditional practice has not been used this time because many of the loans are guaranteed by sovereign governments. These guarantees have been debased, however, by the policies many of these governments followed. Instead of encouraging efficiency and growth, many of the debtor countries followed inflationary policies, built large central government bureaucracies and allowed them to control most of the investment and a large share of the spending financed by foreign loans.

The governments in the debtor countries now own or control many firms and valuable assets, including oil wells, petrochemical plants and banks in Mexico; iron ore, electric power plants and petroleum refineries in Brazil, and other assets elsewhere. These governments can be a source of profits if they are operated efficiently. They also offer a way to reduce the external debt to manageable grows.

The banks record the fees and the interest payments as income, but they receive only the new money that they add the Fund advance. The income that the banks report is just their own money recycled back to them. The increase in the Fund's

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Letters to the Editor

Competition policy—an insoluble area?

From the Chairman, National Bus Company

Sir—Thomas Sharpe's generally thoughtful article on competition policy (December 7) contained a passing, but misleading, reference to the express passenger transport business. The implication was that National Express as a public monopoly exploited its dominant market position. The simple answer is contained in his first paragraph where he rightly says "there are losers as well as winners." National Express merely did what any other market leader would do in the face of competitive threat.

The most important effect of the deregulation of express coach services in October 1980 was that express coaches were restricted to embark upon unrestricted competition with British Rail, which in a market still has a market share roughly double that of the express coach. Such healthy competition continues to be frustrated by the fact that BR Inter-City is subsidised by the tax payer and in a price sensitive market BR cannot use uneconomic pricing as a weapon to constrain coach market share.

It must be recognised that there are natural barriers in any market to free competition. In this case, the high cost of market entry. National Express operates a national coach network with established coach-to-coach interchange points (made use of by 25 per cent of our customers). When integrated

with regional bus services this provides comprehensive geographic coverage (over 100 principal destinations served direct from Luton for example). This network is backed by a substantial marketing capability covering passenger handling at off-street terminals, booking systems and a nationwide network of agency outlets to make it easy to gain access to the product. New market entrants could not compete effectively without this back-up and given the uncertain circumstances described in the previous paragraph the necessary capital investment was a very high risk proposition. In fact, a substantial number of independent coach operators operate in conjunction with National Express principally to gain the benefit of our broad marketing capability.

The movement of customers by coach occurs in several ways: National Express is indeed market leader in the high risk long return regular express service business based on the sale of individual seats. Independent operators have the lion's share of the complementary fields of private coach charter and excursions, which are low risk, low return businesses requiring little capital investment and only local marketing capacity.

In a more general sense, a few additional observations can be made. The scheduled express services in this country, as an effective presence in the market place, will need to be in the hands of relatively few national operators, regardless

Fall in capital spending

From Professor D. Myddleton

Sir—Mr Peter Rees, Chief Secretary to the Treasury, is reported (December 7) as suggesting that public sector capital spending "has probably remained about level in real terms since 1978/79." This may be so for the nationalised industries, at about £6.5bn 1980 pounds each year, but surely not for the public sector as a whole?

The National Income and Expenditure Blue Book shows a significant fall in general government capital spending from £11.6bn 1980 pounds in 1973 to less than £7.5bn in 1978 and to less than £4.5bn in 1982.

It is not so much the fall in government capital spending that is to be deplored since it is generally "investment" easily turn out to be wasted. Rather it is the staggering increase in the cost of the welfare state, from 22 per cent of national income in 1972 to 32 per cent in 1982 (that is, from about £3.6bn to about £5.4bn 1980 pounds).

Competition policy is a difficult and perhaps insoluble area. Liberalising markets will only allow competition to develop if the emphasis is placed on the product. Government intervention in the long distance travel market has in recent years included support for car manufacturers and BR who between them have a share of about 85 per cent, but nothing for independent express service business.

Independent operators have the lion's share of the complementary fields of private coach charter and excursions, which are low risk, low return businesses requiring little capital investment and only local marketing capacity.

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The need for power stations

From Dr L. Brookes

Sir—Dr Papadopoulos of the South Bank Polytechnic (December 5) joins the ranks of those who, though bearing no responsibility, think they know better than the CEBG how its affairs should be conducted.

Arguing from some slight of hand with the plant reserve margin he tells it that it has 10 per cent more power station capacity than it ought to have. Taking this as his starting point and projecting electricity at its recent growth rate of 4 per cent per annum (compared with the 7 per cent per annum when economic growth was at the level the Government thinks it will shortly return to) he asserts that a power station that will not come on line until the 1990s will not be needed.

The 4 per cent electricity growth rate which he takes as the norm has occurred during a period in which the industrial

output component of GDP (an important factor in electricity demand) fell by 18 per cent. This is surely a trend most of us would rather see brought to a halt.

Dr Papadopoulos seems to want to plan for its perpetuation.

(Dr) L. G. Brookes, 16 Ipswich Road, Bournemouth.

Revival of direct investment

From the Executive Secretary, Wider Share Ownership Council

Sir—John Moore's article on the Stock Exchange survey (November 15) notes the survey as saying: "We have yet to see any substantial move to encourage a revival of direct investment in established Stock Exchange listed businesses." This is sad but true.

One reason is, perhaps, that many people are not certain how to go about investment. They need advice but do not know where to seek it. This is

strange because most potential investors have bank accounts. Although their bank manager cannot commit himself or his bank by accepting any responsibility, he is the ideal person to consult. He is easy to reach and his unique knowledge of the investor's private financial affairs enables him to indicate how a portfolio of shares should be compiled; also he usually has daily contact with stockbrokers and banks have their trust divisions for the larger investors. Perhaps the banks could give more encouragement to their customers to seek advice.

Although it is pleasing to see wider share ownership through pension schemes, our council would also like to see more private investment either directly or through company employee share ownership schemes which, I am glad to say, are becoming more popular.

Ivo Nicholls, 156 Hoyes Lane, Kenley, Surrey.



FINANCIAL TIMES

Wednesday December 14 1983



ISRAELIS POUND ARAFAT LOYALISTS IN TRIPOLI

U.S. shells Syrians near Beirut

BY NORA BOUSTANY IN BEIRUT AND DAVID LENNON IN TEL AVIV

U.S. warships opened fire on Syrian anti-aircraft positions in the Lebanese mountains yesterday after American aircraft on reconnaissance flights were shot at by an Israeli embassy spokesman said.

"There was naval gunfire directed at anti-aircraft positions in the mountains east of Beirut which fired on U.S. reconnaissance aircraft," he said.

Shortly afterwards, Israeli gunboats pounded guerrilla encampments of Palestine Liberation Organisation (PLO) leader Yassir Arafat's loyalists along the coast near the port city of Tripoli. This was the second Israeli attack against Palestinian strongholds in less than a week.

It was not clear whether the U.S. action was in any way related to the Israeli gunboat shelling. A spokesman for Mr Arafat said three of their encampments had been hit. The clashes occurred as prepara-

tions were going ahead for President Amin Gemayel of Lebanon to fly to London for a two-day visit, and coincided with negotiations to finalise arrangements for the evacuation of the besieged Christian town of Deir al-Qamar in the Chouf mountains.

Yesterday's actions have also cast doubt on whether the Israelis will allow the UN-sponsored evacuation of Mr Arafat's fighters to go ahead.

The army spokesman in Tel Aviv said that the gunboats scored direct hits on strongholds and roadblocks of the loyalist PLO forces south of the northern Lebanese port.

The PLO forces fired artillery rounds back at the attacking gunboats, but the Israeli spokesman said that its navy had suffered no casualties.

Earlier in the day, two Israeli soldiers were injured when a bomb exploded at the side of a road in Sidon as their patrol passed by. Before

that, there had been an unsuccessful hand grenade attack on an Israeli armoured patrol in the town.

Israel has so far refused to give any guarantees to Greece or the UN that it will not attack the Arafat forces when they sail from Tripoli. Israel vehemently opposes the UN decision to give protection to the PLO forces being evacuated.

A number of ministers in Israel have said that Mr Arafat should not be allowed to leave Tripoli alive. The Cabinet has not endorsed this view, but Israel is determined to prevent a smooth departure for Mr Arafat, especially after his group claimed responsibility for the bomb in Jerusalem last week which killed five passengers on a bus.

President Gemayel will today meet Mrs Margaret Thatcher, the British Prime Minister. Sir Geoffrey Howe, the Foreign secretary and leader of the opposition during his visit to London.

Explosions in Kuwait, Page 19; U.S. concern on suicide attacks, Page 4

Hellenic Lines files for protection

By Andrew Fisher in London

HELLENIC LINES, the leading Greek liner shipping company, which ran into financial trouble over interest payments, has filed for protection from creditors under Chapter 11 of the U.S. bankruptcy code.

The company, based in Greece but with much of its management in New York, defaulted last month on a \$24m interest payment on an \$80m credit arranged by Morgan Guaranty and three other banks.

Since then, the banks - also including Continental Illinois, also of the U.S., National Westminster of the UK (through its U.S. subsidiary), and Banque de la Société Financière Européenne, of France - have had 10 ships arrested. Other creditors have had at least seven more seized.

The filing under Chapter 11 will only affect Hellenic's U.S. operations and assets. It is unclear, though, how these will be defined, as Hellenic runs scheduled shipping operations between the U.S., the Mediterranean, the Middle East, Africa, and south Asia.

Hellenic, headed by Mr Gregory Callimanopoulos, embarked a few years ago on a \$320m expansion programme to reinforce its position as a leading container-ship operator on these routes.

The finance came from shipyards and banks. Hellenic's banks, led by Morgan Guaranty, decided to arrest the various ships after it became clear that the Callimanopoulos family was not prepared to put up more of its own money.

The shipping company said its U.S. subsidiary, Hellenic American Agencies Inc, had also found it necessary to file for Chapter 11 protection after the filing by Hellenic Lines, its main client. The agency company deals with customers, organising their cargoes and documentation.

Bankruptcy proceedings start for IBH

Continued from Page 1

Among the shareholders affected, apart from Herr Esch himself with 9 per cent are General Motors of the U.S., the Dallah Establishment of Saudi Arabia, Powell Duffry and Babcock International of the UK, and the Schroder Minchmeyer Hengst (SMH) bank, whose extended lending to the concern helped precipitate the crisis.

Herr Esch, who founded IBH eight years ago and rapidly built up through cheap acquisitions, resigned as head last month after his own restructuring plan failed. At its peak, IBH employed over 10,000

UK sales boom puts gloomy official output figures in doubt

BY ROBIN PAULEY IN LONDON

BRITISH INDUSTRY is recovering only very slowly from recession, and manufacturing industry in particular is continuing to have a very thin time, according to official figures released yesterday.

The Central Statistical Office figures for the output of production industries show a fall in October, contrary to market expectations which had forecast a rise after three fairly stagnant months. However, this index is among the more notoriously unreliable and is useful only as a guide to longer-term trends.

The last three months show a rise in total output of 1 per cent over the previous three months and 1.7 per cent on a year ago. The monthly figure for October was a drop of 0.5 per cent compared with September.

Even on a three-monthly basis the output figures indicate only a weak recovery, but there are signs that the figures may be underestimating the true position. The recent Confederation of British Industry trend surveys, which have a high reputation for accuracy, indicate a

higher level of output than the official figures are recording.

The persistently booming level of retail sales and consumer spending indicate that there should be some feed-back into domestic industry's order books; if the entire spending boom was being fuelled by imports, the balance of payments would by now be substantially negative rather than close to balance.

One of the problems with the production industries output index is its construction. About 70 per cent of the survey is in value terms, which then has to be deflated; stock adjustments have to be calculated and then everything has to be seasonally adjusted. This regularly leads to very substantial revisions to monthly figures.

The index for manufacturing industry, for example, showed a substantial jump from 93.2 in June to 94.8 in July before falling back to 94.6 in August. This July figure has now been heavily revised to 94.4 (1980 = 100).

BNOC price agreement delay

BY RICHARD JOHNS IN LONDON

AGREEMENT between the British National Oil Corporation and oil companies on prices for North Sea crude for the first quarter of 1984 are expected to be delayed until after Christmas and perhaps into the New Year.

BNOC, which disposes of royalty oil in behalf of the British Government, and in addition purchases 51 per cent of output under participation arrangements, began exchanges with suppliers and customers at the beginning of the week.

It is evidently aware that any North Sea reduction could undermine the Organisation of Petroleum Exporting Countries' fragile price structure. In particular, any cut could trigger off one by Nigeria, whose light crude is in direct competition.

Yesterday BNOC dismissed as unfounded a report from New York attributed to "senior U.S. oil industry sources" - that it was likely to cut prices by up to one dollar a barrel within the next two weeks.

In London one major U.S. oil company suggested that pressure on BNOC was "highly exaggerated," suggesting that Brent Blend, the North Sea reference, was still competitively priced in relation to comparable West Texas crude.

In the oil industry the belief was also expressed that the Treasury would put pressure on BNOC not to bow to any market pressures and to prevaricate as long as possible.

BNOC's discussions with the industry would normally have started at the beginning of December but were deferred to await the outcome

of Opec's conference in Geneva. It ended last Friday by confirming its preference price of \$29 for the "marker" crude Arabian Light, its production ceiling of 17.5m barrels a day and existing quotas of member states.

Squeezed by conflicting pressures, BNOC, as well as most oil companies, will want to delay a final decision as long as possible to see whether Opec succeeds in restoring confidence in its ability to maintain its official price structure in the face of a sagging spot market. Any agreement could be delayed to the beginning of the year.

BNOC is in a difficult position because it pays for North Sea crude at official selling prices and risks suffering losses through selling on the spot market at below official rates.

Renault reduces stake in Volvo Car to 9.4%

By Kevin Done in Stockholm

RENAULT, the French motor group, has reduced its shareholding in Volvo Car, the car manufacturing subsidiary of the Swedish industrial concern, to less than 10 per cent.

In a surprise move, it has sold back to the Volvo parent company a stake of 5.6 per cent in Volvo Car for SKr 180m (\$22.3m), leaving it with a holding of 9.4 per cent. The other 9.6 per cent is held by Volvo.

Renault originally paid SKr 80m for the shares through a convertible loan.

President Gemayel will today meet Mrs Margaret Thatcher, the British Prime Minister. Sir Geoffrey Howe, the Foreign secretary and leader of the opposition during his visit to London.

Explosions in Kuwait, Page 19; U.S. concern on suicide attacks, Page 4

Yet again, there was no holding the dollar yesterday and the gilt-edged market is now becoming distinctly edgy at the persistence of the trend. Meanwhile, back in the real economy, according to the official figures, UK production went into reverse in October. But this may reflect more on the perversity of this statistical series than the course of the domestic recovery.

German industry

The buffing and puffing of West Germany's economic locomotive is taking a grave toll on many of the stokers in the engine room. Yesterday, IBH finally gave up its battle to stave off bankruptcy while GHH, the largest mechanical engineering group in Europe, hinted that net losses of DM 83.9m recorded during the year to June might force a dividend cut for the second year in succession.

The experience of these two companies is not altogether typical. GHH always looked a maverick within the country's capital goods industry, while GHH can blame most of its problems squarely on its biggest subsidiary, MAN. Yet, with Thyssen, Volkswagen and others still showing losses, the overall picture has hardly been encouraging.

The worst should by now be over. Renault was originally expected to increase its holding in Volvo Car to 20 per cent in 1985-86. Volvo Car is also repaying to Renault an outstanding convertible loan of SKr 80m.

Volvo and Renault entered a far-reaching technical and financial agreement at the end of 1979, aimed at co-operation in research, product development and production.

At the time, Renault paid SKr 170m for a 9.4 per cent share of Volvo Car and subscribed to two convertible loans, each of SKr 80m, that would have increased Renault's holding in two stages to 20 per cent by 1985-86. The first loan was converted into equity in 1981, raising Renault's stake to 15 per cent.

Both companies emphasised yesterday that the technical and industrial co-operation would not be affected in the change in shareholding. Renault would still be able to appoint two members to the Volvo Car board.

Since 1980, Volvo Car's financial position has developed far more favourably than the parent companies had expected, which has allowed them to reduce the financial support originally granted.

By increasing its stake to more than 90 per cent, Volvo has also secured itself much greater freedom of manoeuvre under Swedish corporate tax law for transferring profits from one part of the group to another.

State fund for French car maker, Page 21

GAF chief hands over control

By Paul Taylor in New York

MR JESSE WERNER, chairman of the U.S. chemicals and building materials group, yesterday conceded defeat in the proxy battle with a group of dissident shareholders for control of the company. Mr Werner told GAF shareholders at the reconvened company annual meeting in New York yesterday that he was handing over control of the company to Mr Samuel Heyman and his slate of nine other directors.

The new board was to meet later yesterday. The dissident shareholders' victory marks the end of a 10-month battle for control of the company sparked by disagreements over its future direction. It opens the way for GAF to sell its chemicals business.

Mr Heyman said after the meeting that GAF will seek to sell the speciality chemicals business rather than dispose of its building materials group, as the previous board had favoured.

Allied Corp earlier this year offered to pay \$150m for the chemicals division but subsequently called off the deal. Last week, Allied said it might be interested in reopening discussions. Mr Heyman has said at least three companies have expressed interest in buying the chemicals business.

Amalgamated Sugar revealed separately in a Securities and Exchange Commission filing that it has increased its stake in GAF to 7.5 per cent. In the filing, Amalgamated Sugar said it holds 1.09m GAF common shares.

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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Wednesday December 14 1983

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MAN problems may force GHH dividend cut

BY RUPERT CORNWELL IN OBERHAUSEN

GHH, Europe's biggest mechanical engineering group, could be forced to cut its dividend again in the current financial year, as a result of continuing difficulties at its principal subsidiary, the MAN engines and commercial vehicles concern.

Herr Klaus Göttie, who replaced Dr. Maurof Lehnings barely a month ago as GHH's chief executive, confirmed that his group would make a payment to shareholders for the year ending June 30 1984, but would not disclose its size.

GHH has already been obliged to reduce its 1982-83 dividends to DM 10 from DM 14, as last year showed a net loss of DM 83.9m (\$30.5m) compared with a profit of DM 64.3m in 1981-82.

Although most of GHH's other divisions managed to turn in profits despite the effects of the recession in the engineering sector generally, these were more than wiped out by

turnover at MAN (Maschinenfabrik Augsburg-Nürnberg), in which GHH has a 75 per cent stake.

The Augsburg-based company this week reported that its net operating loss in 1982-83 reached DM 323m, after a deficit of DM 150m the previous year. It was differences over how to handle the crisis at MAN which led to the departure of Dr. Lehnings at the start of November.

According to Herr Gerd Wollburg, MAN's finance director, however, the deficit for the current financial year should be "markedly lower." He hoped that the company would be back in the black by 1984-85, thanks to the rationalisation measures already under way.

Herr Otto Voigt, MAN's chief executive, said that the problems at West Germany might ease the problems of both GHH and its troubled subsidiary.

Although total orders dropped during 1982-83 by 7.5 per cent from the exceptional levels of a year earlier, there are now clear signs of a pick-up.

Industrial modernisation fund cash for French car makers

BY DAVID MARSH IN PARIS

THE FRENCH Government's newly created industrial modernisation fund is due to make its first low-cost loans to industry before the end of the year, with a sizeable chunk of the initial payments being made to the leading car manufacturing groups, Renault and Peugeot.

The fund is being financed for the most part by tax-free savings deposits gathered from the public by France's network of mainly nationalised commercial and savings banks.

More than FF 25bn (\$3bn) has been collected from the banking system in the tax-free Cofidec accounts, which pay interest at 7.5 per

cent, since the system started in September. The funds have, however, been garnered mainly at the expense of savers switching money from standard longer-term bank deposits on which tax has to be paid.

Industry Ministry officials say a decision on dividing up the first batch of loans to industry is to be made on December 22. Renault and Peugeot are both seeking cash to help to finance introduction of robots and automated assembly line techniques at their French factories.

Officials, however, denied reports that the two groups were to receive FF 500m each of the Government's FF 3bn this year and a further FF 1.5bn next year.

Payments to Peugeot could be made at a time when the Government's relationship with the leading private car group has deteriorated as a result of Peugeot's plan for large-scale lay-offs at its Talbot plant at Poissy, near Paris.

Shell Brasil forecasts first fall into the red

BY OUR RIO DE JANEIRO CORRESPONDENT

SHELL BRASIL SA, the largest privately owned company in Brazil which had sales last year equivalent to \$3.7bn, is forecasting its first ever loss in 1983, after 70 years of operations.

Sr Abel Carapelli, president of Royal Dutch/Shell's Brazilian subsidiary, said the loss would be "several billion cruzeiros." At the average exchange rate for the year, this would put it in the range of \$10m.

He attributed most of the responsibility for the result to the company's heavy investments in bauxite and aluminium in Brazil, most of which are not yet showing a return.

Shell Brasil expects the industry's sales to decline by 6 per cent to 7 per cent this year.

In 1982 the Anglo-Dutch company suffered a 6.2 per cent reduction in its overall sales, marginally better than Petrobras, the giant state-owned distributor which saw sales decline by 7.2 per cent.

1982 Shell Brasil made a small profit of Cr 1.5bn (\$7.8m) at the exchange rate at the time on sales of Cr 701m. Before monetary correction under the inflation adjustment formula, it made a loss of Cr 5.5bn.

UNCERTAINTIES BESIEGE CROSS-BORDER LEASING IN BRAZIL

BY ANDREW WHITLEY IN BRAZIL

INTERNATIONAL leasing operations for Brazil - viewed by the Fernando Gómez Government, until very recently, as an ideal way of maintaining capital goods imports at no immediate cost to the vital foreign trade figures - have become a notable casualty of the debt renegotiation marathon.

The reason is not hard to understand. The foreign debt talks have so far ignored what is, after all, a side issue. The total assets in question are probably no more than \$1.5bn, compared with Brazil's gross external debt of over \$40bn.

But the trap of uncertainty which the industry finds itself in today has also been aggravated by a number of decisions by Brasilia.

"We realise our problems pale by comparison with those of the big banks," said Mr Karl Parrish, president of Manufacturers Hanover Leasing, last week in Rio de Janeiro. He was on his way to Brasilia to seek redress for the leasing business in the new Brazilian refinancing package, confident that leasing could - and should - play a role in solving the country's problems.

In February, when the international bank's first emergency loan to Brazil was put together, it was decided, controversially, that cross-border leasing was not a per-

missible application for the new money.

Now, apparently, was it clear to anyone concerned whether leasing assets should or should not be included in part two of the rescue package, dealing with the rolling-over of those bank loans falling due for repayment in 1983. As a result, they were left out.

Cast into limbo, whether by oversight or neglect, cross-border leasing to Brazil has come to a virtual standstill. This year the industry is gloomily forecasting a 40 per cent decline in new business, measured in U.S. dollar terms.

In contrast, it had grown over the previous five years at a phenomenal average rate of 45 per cent a year. Last December the 57 companies operating in the local market had total assets of \$2.6bn, split roughly equally between U.S. dollar and cruzeiro-denominated transactions.

"We have put a hold on most transactions because of the uncertainty over how they will be treated in the debt renegotiations," said Mr Parrish.

Manufacturers Hanover, which leads the sector in Brazil, with a 10.2 per cent share, says it has about 10 deals, each with an average value of \$5m, in the pipeline.

Spotlight goes down in cable TV battle

By PAUL TAYLOR in New York
SHOWTIME and the Movie Channel, two U.S. cable television channels which merged three months ago, are to acquire the assets of Spotlight, an ill-fated pay-TV joint venture.

The move is the latest in a series of consolidations and mergers which have marked a shakeout in the industry.

There are some signs that the emerging economic recovery in West Germany might ease the problems of both GHH and its troubled subsidiary.

Although total orders dropped during 1982-83 by 7.5 per cent from the exceptional levels of a year earlier, there are now clear signs of a pick-up.

U.S. GIMMICK LURES SPANISH DEPOSITORS

Banks fight a give-away battle

BY DAVID WHITE IN MADRID

A GOOD interest rate or a pair of skis? This kind of option is becoming standard practice in Spanish banking. In the battle for customers' deposits more and more banks have started offering anything from cars to decorative clocks.

Video cassette recorders (VCRs), colour television sets and dishwashers are the most frequent prizes in this new trend, which threatens to turn bank branches into consumer bazaars.

The cue has been taken from the U.S., where a similar craze was rating a year ago, but in Spain the idea has taken a step further.

The presents are being distributed not just as introductory incentives but in lieu of financial remuneration on clients' accounts.

Depending on how much you deposit and for how long, you can get a bicycle or a holiday, in one bank, for instance, for Pta 300,000 (\$1,900) placed for a year you can come

away with an English language course. On the other hand, you will receive only 3 per cent interest.

At another bank you can opt to sacrifice interest for five years on your carefully saved Pta 1m and claim your Seal Panda car.

Choices also range from an electronic organ to a complete edition of once-banned history classic, Hugh Thomas's *The Spanish Civil War*.

The give-away scheme is one of the means by which the bank is trying to recover some of the deposits lost since the expropriation.

Other banks can now be expected to join in the fray to catch up with the savings banks in the race for clients' funds.

As a means of promotion, the scheme works not only for the manufacturers of hi-fi equipment, television sets or mopeds, which have found a new sales outlet.

Not surprisingly, however, it has

sparked a retailers' revolt. Electrical goods stores have been campaigning against this novel and unexpected form of competition.

Up to now, the give-aways have been displayed in the banks. However, to avoid provoking the retailers any further, Banco Hispano-American has decided to leave the goods in stock elsewhere and give its clients vouchers instead.

From an official point of view the system creates a problem by blurring the distinction between what is consumer spending and what is private saving. From an accounting angle, too, it has given the banking authorities a small headache.

Savings banks have been recording the presents as part of their promotion and advertising expenditure, rather than as part of the cost of their liabilities.

The trouble is that nobody can tell where the gift ends and the payment begins.

Belgian group forecasts doubled profit

By PAUL CHEESERIGHT in Brussels

UCB, the Belgian chemicals, pharmaceuticals and films group, expects to double its ordinary profits this year as the recovery in earnings through the first half continues through the second.

But the group is maintaining its interim dividend at a net BFr 60 (\$3.07), it announced yesterday. Total net dividend payments for 1982 were BFr 150.

Following restructuring last year, the group's films sector has moved back to profit. There has been continued growth in pharmaceuticals, and the chemicals division has roughly maintained its profits, despite the sale last year of fertiliser interests.

Swiss investor puts \$26m into Californian thrift institution

BY WILLIAM HALL IN NEW YORK

MR WERNER RAY, a 40-year-old Swiss investor, is paying \$26.8m for a 25.6 per cent stake in the Beverly Hills Savings and Loan, a small California company, and will head a new international operation which will open an office in London early next year.

He will become vice-chairman of the Beverly Hills Savings bank and spearhead its effort to lure European investors into the U.S. real estate market.

The Canadian Belzberg Brothers

have been active in the California savings and loan market for some time.

A total of 56 applications to form new California savings and loans are currently awaiting approval by U.S. bank regulators. The surge in interest in entering the California

ownership of a private German bank.

Mr Ray is the latest in a growing list of investors to become involved in the California savings and loan market. California state laws have recently been changed with the result that California savings and loans have much more freedom to engage in different financial activities.

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Turner was planning to meet with cable system operators yesterday to discuss CNN's losses which result in part from Turner's battle with the Satellite News Channel, the American Broadcasting Company and Westinghouse Electric joint venture which Turner acquired recently for \$25m.

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AKTIEBOLAGET GÖTAVERKEN

NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF 8 1/4% GUARANTEED BONDS DUE JANUARY 1985

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Fiscal Agency Agreement dated December 7, 1978 made between Aktiebolaget Götaverken and Orion Royal Bank Limited that US\$22,000 aggregate principal amount of 8 1/4% Guaranteed Bonds have been purchased for application against the mandatory sinking fund requirement for January 15, 1984 and that US\$7,180,000 aggregate principal amount of 8 1/4% Guaranteed Bonds in coupon bearer form in the denomination of US\$1,000 each and bearing the undermentioned distinguishing numbers, namely:

2	1174	3007	3388	4307	472	2010	891	8462	10498	10522	19075	1934	2034	2075	21204	21677	22116	22088	25147	25755	26275	26778	27223	27662	28055	28515	28949	29434
3	1241	3041	3491	4328	478	6012	892	9453	10437	10525	19077	1935	2037	2076	21205	21683	22120	22089	25160	25758	26277	26780	27232	27664	28057	28517	28950	29435
4	1241	3014	3401	4341	476	8027	895	9453	10499	10527	19078	19351	2038	2076	21206	21680	22121	22081	25161	25760	26278	26784	27235	27665	28062	28518	28951	29442
5	1241	3014	3401	4341	476	8027	895	9453	10501	10528	19082	19352	2039	2077	21207	21682	22124	22082	25162	25761	26281	26785	27235	27666	28063	28519	28952	29443
6	1241	3014	3401	4341	476	8027	895	9453	10502	10529	19083	19353	2039	2077	21208	21683	22125	22083	25163	25762	26282	26786	27236	27667	28064	28520	28953	29444
7	1241	3014	3401	4341	476	8027	895	9453	10503	10530	19084	19354	2039	2077	21209	21684	22126	22084	25164	25763	26283	26787	27237	27668	28065	28521	28954	29445
8	1241	3014	3401	4341	476	8027	895	9453	10510	10530	19085	19354	20311	20770	21211	21699	22135	22085	25165	25764	26284	26788	27237	27667	28065	28521	28954	29446
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11	1241	3014	3401	4341	476	8027	895	9453	10518	10537	19103	19354	20312	20771	21214	21705	22136	22088	25168	25767	26287	26791	27237	27667	28065	28521	28954	29446
12	1241	3014	3401	4341	476	8027	895	9453	10519	10537	19104	19354	20312	20771	21215	21706	22137	22089	25169	25768	26288	26792	27237	27667	28065	28521	28954	29446
13	1241	3014	3401	4341	476	8027	895	9453	10520	10537	19105	19354	20312	20771	21216	21707	22138	22090	25170	25769	26289	26793	27237	27667	28065	28521	28954	29446
14	1241	3014	3401	4341	476	8027	895	9453	10521	10537	19106	19354	20312	20771	21217	21708	22139	22091	25171	25770	26290	26794	27237	27667	28065	28521	28954	29446
15	1241	3014	3401	4341	476	8027	895	9453	10522	10537	19107	19354	20312	20771	21218	21709	22140	22092	25172	25771	26291	26795	27237	27667	28065	28521	28954	29446
16	1241	3014	3401	4341	476	8027	895	9453	10523	10537	19108	19354	20312	20771	21219	21710	22141	22093	25173	25772	26292	26796	27237	27667	28065	28521	28954	29446
17	1241	3014	3401	4341	476	8027	895	9453	10524	10537	19109	19354	20312	20771	21220	21711	22142	22094	25174	25773	26293	26797	27237	27667	28065	28521	28954	29446
18	1241	3014	3401	4341	476	8027	895	9453	10525	10537	19110	19354	20312	20771	21221	21712	22143	22095	25175	25774	26294	26798	27237	27667	28065	28521	28954	29446
19	1241	3014	3401	4341	476	8027	895	9453	10526	10537	19111	19354	20312	20771	21222	21713	22144	22096	25176	25775	26295	26799	27237	27667	28065	28521	28954	29446
20	1241	3014	3401	4341	476	8027	895	9453	10527	10537	19112	19354	20312	20771	21223	21714	22145	22097	25177	25776	26296	26800	27237	27667	28065	28521	28954	29446
21	1241	3014	3401	4341	476	8027	895	9453	10528	10537	19113	19354	20312	20771	21224	21715	22146	22098	25178	25777	26297	26801	27237	27667	28065	28521	28954	29446
22	1241	3014	3401	4341	476	8027	895	9453	10529	10537	19114	19354	20312	20771	21225	21716	22147	22099	25179	25778	26298	26802	27237	27667	28065	28521	28954	29446
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24	1241	3014	3401	4341	476	8027	895	9453	10531	10537	19116	19354	20312	20771	21227	21718	22149	22101	25181	25780	26300	26804	27237	27667	28065	28521	28954	29446
25	1241	3014	3401	4341	476	8027	895	9453	10532	10537	19117	19354	20312	20771	21228	21719	22150	22102	25182	25781	26301	26805	27237	27667	28065	28521	28954	29446
26	1241	3014	3401	4341	476	8027	895	9453	10533	10537	19118	19354	20312	20771	21229	21720	22151	22103	25183	25782</td								

INTL. COMPANIES & FINANCE

Atari seeks own way out of video game woes

BY LOUISE KEHOE IN SAN FRANCISCO

ELECTRONIC MAZES and shoot-outs have saturated the U.S. market, say Mr James J. Morgan, the new chairman of Atari, the struggling video games and computer subsidiary of Warner Communications.

Recks of half-price video games in supermarkets and department stores testify to his view that "America is mired out and America is shot out."

"But the video game business," Mr. Morgan states emphatically, "is not dead." The future of this industry depends, he argues, on the next generation of video games reawakening interest.

His faith in the video game is unwavering. In 1983, about 5.5m video game consoles will be sold in the U.S., he predicts. Everyone is focusing on the fact that that number is down from 8m units sold in the U.S. last year, but every other consumer industry in this country would kill to get into 5.5m households this year. Game software sales will be up over last year, by 10-15 per cent, he estimates.

White unit sales may be healthy, but even Jim Morgan denies that dollar revenues on those sales are in a steep decline. "With seven companies liquidating their inventories and getting out of the business what would you expect?" asks Morgan.

As the leading video game supplier, Atari has taken the brunt of the declining popularity of the electronic game cartridges that emulate arcade

games on home television sets. The company's spectacular growth has been dramatically reversed, with revenues plunging and losses for the first nine months of 1983 totalling over \$500m.

In February, Atari began laying off workers at its California manufacturing plants, transferring some of the jobs to factories in Hong Kong and Taiwan. In all, over 3,000 Atari workers were displaced. Its problems were soon echoed by other video game companies.

The home computer market has also been badly shaken by the entry of International Business Machines, and by dedicated pricing.

Atari's problems were compounded in the summer, when Mr. Raymond E. Kassar, the chairman and chief executive, resigned.

Warner communications turned to Mr. James J. Morgan, then executive vice-president of Philip Morris, the U.S. cigarette company, to rescue Atari. He took over in September. "My charter was to get out here, get control of the company, get spending back in line, get sales up and try to make money," says Morgan. "I have not been given a specific timeframe."

The idea continues to circulate, however, that Warner will close down Atari, or sell it, as losses mount. "I've received 10 phone calls about it this morning," Morgan acknowledged, when the point was put to him. The calls do not seem, however,



Mr. James J. Morgan (above) is the new chairman of Atari, is prepared to march out of step with the consumer electronics industry at large.

to have shaken his confidence. "We have just lost \$500m, and now things are starting to get better. Would you walk away from that, after all the pain?"

"The one thing that would be disastrous for Atari," says Mr. Morgan, "would be for me to drive this company to the point where it had a good fourth quarter by robbing from the first two quarters of next year."

"The problems of Atari in-

volves getting intelligent people to focus their energies in the right direction. There is no magic to it. You have to spend time with people, talk to people, teach people, put them on the back, kick them in the butt."

Getting the ideas involved to lower level employees has been more difficult. "We have about 3,000 employees now. I think I have spoken to 2,000 of them," says Morgan. "But I am just an empty suit." Employee morale will not be good until there is some tangible sign that Atari will survive. Morgan's answer appears to be the point of off. Last week a group of several hundred Atari employees voted down a move to bring a trade union into the company against management wishes.

Mr. Morgan is, however, ruthless when it comes to cutting expenditures. "Atari's overhead spending in July would have supported a company that was going to grow from \$2bn to \$3bn." Atari's sales went down from \$2bn to \$1bn. "I have reduced overhead spending by 40 per cent since July by cutting out waste."

With costs coming under control, Mr. Morgan is turning his attention to the vagaries of the consumer electronics market. "We are in a shakeout period," he says.

"I am willing to march out of step with the history of this industry and the way our competitors are marching."

Already, Atari has set the consumer electronics business convention of cutting prices to increase sales. Last month, Atari announced that it would raise the prices of its home computers and video games, withdrawing from an industry-wide price war.

Morgan also argues that "it is not technology, but vision and knowing the consumer that will create new demand for video games and home computers in the future." In addition, he rejects the common view that home computers will outmarch

dedicated video game systems.

"Why should anyone pay \$500-\$900 for a home computer when they want to play games? Anyway, a game player is basically a computer—it could be upgraded if the manufacturer offered add-on products."

Mr. Morgan has even chosen

to ignore the traditional show-

case of the consumer business this year. At January's con-

sumer electronics show in Las

Vegas, Atari will have nothing

new to sell. "Our critics will

have a field day," he predicts.

Stymied against the tide

seems to be a Morgan specialty.

While others are bemoaning lost

opportunities, looking for a

market shakeout in home com-

puters, Mr. Morgan sees them as

the "most extraordinary oppor-

tunity to make money."

He believes the home com-

puter market has yet to be

unlocked. "Nobody has dis-

covered the application that will

make John or Jane say: 'I

didn't know a computer could do

that I have got to have one.'

Atari has the "birthright" to

be the company that goes to the

consumer with the first really

compelling application of com-

puter technology," he maintains.

He expects such applications to

be "dedicated computers."

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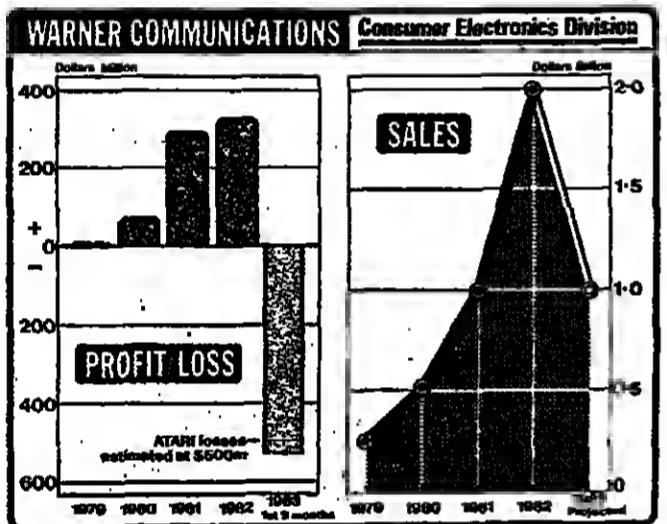
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Leaf Confectionery, Inc.

has been acquired by

Huhtamaki Oy

The undersigned acted as financial advisor to Leaf Confectionery, Inc. in this transaction.

Lehman Brothers Kuhn Loeb

Incorporated

NEW YORK • ATLANTA • BOSTON • CHICAGO • DALLAS
HOUSTON • LOS ANGELES • SAN FRANCISCO • LONDON • TOKYO

December 14, 1983

This announcement appears as a matter of record only.

Commercial Paper Program

CREDIT NATIONAL

Paris, France

We served as financial adviser in connection with this program and also serve as the commercial paper dealer.

BECKER PARIBAS
A.G. Becker Paribas Incorporated

December 1983

This announcement appears as a matter of record only.

NOVEMBER 1983

U.S. \$55,000,000

Syndicated Letter of Credit Facility
to support Issues of Commercial Paper
in the United States of America by

Pirelli Financial Services Company N.V.

Guaranteed by

PIRELLI

Pirelli Société Générale S.A.

Arranged by

Credit Suisse First Boston Limited

Provided by

Credit Suisse

National Westminster Bank Group

Union Bank of Switzerland

Crédit Lyonnais

The First National Bank of Boston

Istituto Bancario San Paolo di Torino

Manufacturers Hanover Trust Company

Orion Royal Bank Limited

Letter of Credit issued by

Credit Suisse

Commercial Paper Dealer

The First Boston Corporation

Agent Bank

Credit Suisse First Boston Limited

All of these securities have been sold. This announcement appears as a matter of record only.

December, 1983

AVX INC.

2,500,000 Shares

Common Stock

L.F. ROTHSCHILD, UNTERBERG, TOWBIN

LEHMAN BROTHERS KUHN LOEB

ROBERTSON, COLMAN & STEPHENS

BEAR, STEARNS & CO.

THE FIRST BOSTON CORPORATION

A.G. BECKER PARIBAS

BLYTH EASTMAN PAINÉ WEBBER

ALEX. BROWN & SONS

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENRETTE

DREXEL BURNHAM LAMBERT

GOLDMAN, SACHS & CO.

HAMBRECHT & QUIST

E.F. HUTTON & COMPANY INC.

KIDDER, PEABODY & CO.

LAZARD FRERES & CO.

MERRILL LYNCH CAPITAL MARKETS

SALOMON BROTHERS INC.

SMITH BARNEY, HARRIS UPHAM & CO.

PRUDENTIAL-BACHE SECURITIES

DEAN WITTER REYNOLDS INC.

ALLEN & COMPANY

WERTHEIM & CO., INC.

A.G. EDWARDS & SONS, INC.

MONTGOMERY SECURITIES

F. EBERSTADT & CO., INC.

OPPENHEIMER & CO., INC.

PIPER, JAFFRAY & HOPWOOD

UK COMPANY NEWS

Intasun soars £4m—market share up

INTERIM RESULTS of holiday tour operator and charter airline group Intasun Leisure show pre-tax profits £4.02m ahead at £20.02m from turnover of £130.7m, compared with £104.04m previously.

The directors point out, however, that the results for any year are dominated by figures for the opening six months.

They add that a somewhat larger loss for the second half, compared with the same period last year, will result from additional costs associated with recent expansion in the travel and airline divisions and the impact of a further seasonal imbalance introduced by Lancaster Holidays and the acquisition of Airways Holidays.

To partly redress disparity, the interim dividend is being increased from 1.4p to 1.5p net from earnings of 30.8p (25.8p) per 10p share. Last year's total distribution was 4p.

Tax charge rises from 2.7m to £4m.

The 1983-84 winter holiday market remains competitive but despite this and the reprinting and relaunching of the group's main competitors' brochures, sales by early December showed a real increase of 50 per cent over the same month of 1982-83.

For summer 1984, an initial reaction to the Intasun Travel division brochure has been "most encouraging".

Air Europe's total fleet capacity, which has already been sold for summer 1984, will be retained at last summer's level, with the purchase of a second Boeing next March to replace the 737 leased from British Airways for summer 1983.

The Intasun Travel sector carried a record 562,000 passenger

HIGHLIGHTS

After brief looking at the industrial production figures Lex moves on to comment on the latest figures from Smith & Nephew where profits of £30m up by 28.6 per cent met the market's most optimistic expectations. The column reviews the West German capital goods industry in the light of the bankruptcy of ISH and the loss at GHH, Europe's largest mechanical engineering group. In the UK Meyer brought out figures showing profits shooting up to £17m from £5.3m. Lex goes on to review how the group is being reshaped into a less cyclical animal. Finally Lex comments on tax and financial futures.

gers in the first half, a rise of 28 per cent over the corresponding period in 1982, for the division as presently constituted. The load factor in 1983 was 95.2 per cent (94.4 per cent).

The directors say that despite a slow start to the summer 1983 booking period, a strong improvement occurred after Christmas which continued throughout the rest of the season. Although overall the summer market showed almost no growth, the airline division increased its market share.

They add that Air Europe maintained an operational fleet of nine aircraft in summer 1983, comprising seven Boeing 737 and two Boeing 757, one of which was leased from British Airways. This arrangement was cross-less with Air Florida which was mutually terminated at the end of the winter 1982-83 season.

The airline carried 962,000 passengers for the period, an increase of 11 per cent. The interim report reveals that the first season's operation of Air Europe's Boeing 767 aircraft

figure of 16 per cent.

Of its £46m "cash mountain"

Mr Goodman said the group had no immediate plans to spend it but added that "it is always available should the right opportunity turn up."

He said Horizon did not feature in any of the group's take-over plans.

● comment

Intasun seems to have hit on a rite of success formula. Whilst its main package holiday business battles it out with Thomas Cook and the other majors, other more specialist bits—Greek taverna holidays, Club 18-30 package cheapsies from Lancaster—are hotbeds on in bits of the market less well supplied with heavyweight competition. Lancaster said 25,000 holidays this year look like being for some 60,000 next year; 3,000 skiing holidays this year, and maybe 20,000 next and so on. These peripheral bits have come from nowhere in 1981 to 34 per cent of the business this year, and with an average 1983 group rate of 20 per cent against 10 per cent for the main business, could be a success.

At the operating level profits moved ahead from £24.42m to £28.27m from which interest charges total less at £2.97m against £4.54m.

The contribution from assets grew from £3.52m to £3.75m. Tax came to £10.3m compared with £7.36m and there were minority interests of £15,000 (£18,000).

In the last full year pre-tax profits on sales of £27.25m (£25.12m) See Lex

Smith & Nephew expands by 28.6%

A RISE of 28.6 per cent in pre-tax profits from £23.4m to £30.05m was recorded by Smith & Nephew Associated Companies for the 40 weeks to October 8 1983.

The third quarter contribution was £11.06m, compared with £8.41m in the 1982 comparable period.

Sales, excluding inter-company and associate sales, expanded from £212.82m to £243.94m. The group is engaged in the manufacture of medical and health care products, textiles, clothing, toiletries and plastics.

Earnings per 10p share, which have been re-stated to reflect a one-for-eight rights issue in May, are expected to rise to 10.5p.

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Minhouse

Minhouse, a Dutch computer systems house, has joined the British over-the-counter market run by Granville via a placing by underwriters.

Granville offered shares in Minhouse at a minimum price of 25p and placed 30 per cent of the equity, 800,000 shares, at a striking price of 27.5p, capitalising Minhouse at just under 27.5p. The price values the company at over 25 per cent above the market knocked the share down to 27.5p. The 1982 figures were flattered by loss elimination, but it is unclear to what extent the group has benefited this time from its two U.S. acquisitions, a cheque printer and a financial publisher. The group will only say that they have more than offset financing costs.

Minhouse, which continues to invest heavily in specialist security printing, having spent £10m in this period, bring gearing up five points to 44 per cent of shareholders' funds. The most notable improvement comes from the associates, where pre-tax profits were up 95 per cent; a performance which the group attributes to good local management and a wider range of products.

Mr Theo Mulder, a Minhouse director, said that it was "a coming in the Netherlands that foreign markets are better than Amsterdam."

Yearlings rate rises

The interest rate for this week's issue of local authority bonds is 9.13 per cent up three sixteenths of a percentage point from last week and is unchanged on last year's comparable date.

The bonds are issued at par and are redeemable on December 14 1984.

A full list of issues will be published in tomorrow's edition.

Leigh Interests

In pursuance of its divestment policy Leigh Interests has disposed of Mottershead & Smith, Birmingham, for £200,000 cash. Parent company loans of £350,000 are to be repaid over six years. As a consequence of the sale there has been a reduction in group banks indebtedness of £1.4m.

Realised capital surpluses, after tax, transferred to capital reserves, totalled £391,000 (£1.15m).

Better conditions and merger benefits give Meyer £17m halfway

BOARD MEETINGS

The following companies have called directors' meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends or final and the sub-dividends shown below are based mainly on last year's timetable.

The profit includes £130,000 (£121,000) surplus on sale of assets, and £4.5m (£4.000) additional depreciation on shop adaptions as part of the former retail outlet account representing expenditure on shop adaptions is now being written off over its useful life.

Turnover rose from £139.82m to £145.88m, total profit £2.5m (£2.57m), which leaves the net profit at £2.57m (£2.65m), equal to 10.2p (£8.7p) diluted per share. Cost of the dividend is £654,000 (£704,000), the final being 1.5p (£1.75p).

GOOD TRADING conditions, and the benefits from rationalisation following the merger of the constituent groups, have enabled Meyer International to record a profit of £16.92m in the half year ended September 30 1983, compared with £8.35m in the corresponding period of 1982.

The second half is continuing "somewhat similarly" to the first, it is expected to produce "satisfactory results," the directors state. With the benefits of the merger beginning to come through and better trading conditions, the second half of last year produced a profit of some £13.5m.

Turnover of the group, which is interested in forest products, timber and builders' merchants, and manufacturing, and was formed on the merger of Montague L. Meyer and International Timber, advanced from £261.67m to £275.71m (£262.02m) up to £1.57m to £1.59m, and there were surpluses of £795,000 (£661,000) on the sales of timber assets.

Another boost to the results was a reduction from £5.88m to £5.48m in net interest payable.

Although the activity has remained dull for the construction industry, while the house-building sector (together with repair, maintenance and improvement) has been much more active. Timber producers throughout the world have been increasing prices to restore profitability, resulting in rising import prices in the UK.

In those circumstances the group has been able to improve net margins. Manufacturing units have operated nearer to capacity.

The contribution from overseas companies has been better. Good results came from North America but as a whole, returns in both Netherlands and Australia are still below acceptable levels because of difficult trading conditions.

Highest equity ratings in London attracted Gouda-based Minhouse in preference to its domestic market. A number of Dutch institutions were invited to the issue but none accepted.

Mr Theo Mulder, a Minhouse director, said that it was "a coming in the Netherlands that foreign markets are better than Amsterdam."

See Lex

NSS over £5.5m for year and pays more

FOR THE year ended October 2 1983 profits of NSS Newsagents rose from £5.25m to £5.57m, and the dividend on capital increased by the February rights issue is 3p net, the minimum forecast. In the previous year the total was 2.75p.

The profit includes £130,000 (£121,000) surplus on sale of assets, and £4.5m (£4.000) additional depreciation on shop adaptions as part of the former retail outlet account representing expenditure on shop adaptions is now being written off over its useful life.

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McCorquodale expands overseas

DESPITE FIERCE competition, second half taxable profits of worldwide specialist printer and printing machinery maker McCorquodale advanced from £3.13m to £3.81m, the total for the year to September 30 1983 to £7.31m, which is 18 per cent ahead of the previous year to September 30 1982.

McCorquodale, chairman, says the group's strategy to build up overseas investments proved its value. Total trading profits of overseas operations, particularly associates, advanced by 26 per cent from £2.3m to over £3m.

Earnings per 50p share are given as rising by 7 per cent from 26.38p to 28.38p and the year's dividend is being lifted from 9p to 10p net with a final of 6.25p (5.75p).

BIDS AND DEALS

Booker agrees £13m for Bishop's

By Roy Macpherson

Booker McConnell has finally emerged as the bidder for Bishop's Group, the food retailer and wholesaler, with an agreed shut-out deal worth just under £13m in cash.

Talks have been taking place since mid-summer, between Bishop's and several other food industry interests until Booker, the agriculture, shipping, publishing and Budgen food retailing group eventually put up acceptable terms.

Booker is offering 281p in cash for each Bishop's voting share, unchanged, plus 100p in kind, or 221p for each "A" non-voting share which represents a premium of 11p to the closing price yesterday after a fall of 30p.

Irrevocable undertakings to accept the offer have been received from holders of 61 per cent of the voting shares and 51 per cent of the "A" ordinary capital.

Strategic, institutional shareholdings, notably those controlled by Courtaulds Pension Fund, with 20 and 40 per cent respectively of the voting and non-voting equity, are understood to have accepted Booker's approach in the light of Bishop's recent losses.

Its net assets, however, were down at 331p per share at the year end, or 217.4m, including unlisted investments at cost of £23.000.

Booker expects that its food distribution division will have turned over more than £750m in 1983, through its 105 Budgen supermarkets and shops, the Mace and Wavy Line suppliers and the BBW cash and carry outlets. Bishop's is expected to complement and increase Budgen's operations since, although they do not compete in any location, their geographical trading area, size and trading policy are said to be similar.

The bidder is putting up an alternative to its cash terms in the form of 94 per cent loan notes. Bill Samuel has advised Bishop's and S. G. Warburg Books for Booker McConnell.

The recommended cash offer by Astonford for Firms and Sons has become unconditional in all respects. Acceptances have been received in respect of 2,558,561 shares, representing 98.44 per cent of the existing share capital. The offer remains open until further notice.

Inchcape £36m deal with RIT & Northern associate

By DAVID DODWELL

Inchcape, the international trading and services group, has agreed to pay £36.3m for the trading activities division of the Transcontinental Services Group, a 30 per cent-owned associate of Mr Jacob Rothschild's RIT & Northern.

RIT & Northern formed Transcontinental just over a year ago to manage its investment associate, Jacob Rothschild International Investments, with the high reputation they had and the geographical overlap they had overseas with Inchcape's own operations.

Transcontinental will retain its financial services division. Cash balances of about £20m will be added to the £26.3m paid by Inchcape for future acquisitions, perhaps in the U.S.

The trading services division purchased by Inchcape is made up of four main operating companies—Caledon Brett, an international cargo inspection and testing operation; Great Britain, a shipping service; and Gellatly, which acts as a loss-adjuster worldwide, and Gellatly Hankey, a shipping

agency.

In the year to March 31 1983, these companies earned pre-tax profits of £4.3m on a turnover of £70.5m.

Mr Peter Foron, managing director of Inchcape, said yesterday that his company had been attracted to make an offer because of the highly specialised nature of the companies they had, and the high reputation they had and the geographical overlap they had overseas with Inchcape's own operations.

The purchase has been funded in part by a series of disposals

made by Inchcape over the past year, and a further £10m is available.

Mr Foron said Inchcape had

targeted to run the companies as separate entities, maintaining the present structure and management. They would be introduced to new areas of operation by Inchcape, both geographically, and in business terms, he said.

Mr Francois Mayer, chairman of Transcontinental, said yesterday that the RIT had had no intention of selling these businesses, but had simply received an offer that was too good to refuse.

He said that Transcontinental would aim to invest the £56m cash now in hand in the U.S. probably in financial services, and in businesses involved in managing and syndicating real

estate.

RIT & Northern revealed yesterday that Mr Richard Thornton, until early last month

director of investment at GT Management, had joined the group with responsibility, particularly in the Far East.

See Men and Matters

New U.S. offshoot for Ansbacher

Henry Ansbacher Holdings, the merchant bank, has established a U.S. subsidiary to incorporate its existing U.S. business. This is currently undertaken by the New York representative office of Bermuda-based Henry Ansbacher in America which was set up in May this year and has been largely involved in shipping finance.

The new U.S. company, Henry Ansbacher Holdings Incorporated (HAI), which will start operations on January 1, will be a fully-owned subsidiary of the U.K.-based company and will concentrate on mergers and acquisitions, specializing initially on media-related business, including publishing, com-

munications and high technology industries.

The core of the U.S. operations will be database which Henry Ansbacher has acquired from the Thadema Foundation, a so-called "charitable foundation" registered in Liechtenstein.

The UK bank has already paid £1.5m towards the purchase price of database, half in cash and the remainder in its own shares—the rest will be paid on deferred terms. This will complete £1m to be paid in two equal instalments on January 30 and June 30 1984, in shares with an option for half to be paid in cash and ultimately to develop a broad corporate finance operation in the U.S.

Mr Lindsay Smith, a director of the UK company, said yesterday that although HAI's initial strength would be in the media related field, the aim was to expand into more major mergers and acquisition business.

Further progress will be made in the detailed planning of the proposed consolidation of coachbuilding operations at the Eastfield site and towards the building and equipping of an engineering shop.

Allianz syndicated euro credit

Allianz Versicherung, West Germany's largest insurer, was yesterday making its final plans for a takeover bid for Eagle Star Holdings, the British insurance group, which will be worth more than the £915m offered by BAT Industries.

Allianz is understood to be planning a substantial syndicated euro credit.

At the start of trading on the London stockmarket Allianz, at the insistence of the Panel on Takeovers and Mergers, will remain open until further notice. It will clarify the terms of an offer

which it said it would make when it indicated its plans at the beginning of last week.

Shares of Eagle Star rose 15p to 715p, which places a value of that company of £989m.

Allianz said at the beginning of last week that it would be making a higher bid than the 660p per share offer made by BAT.

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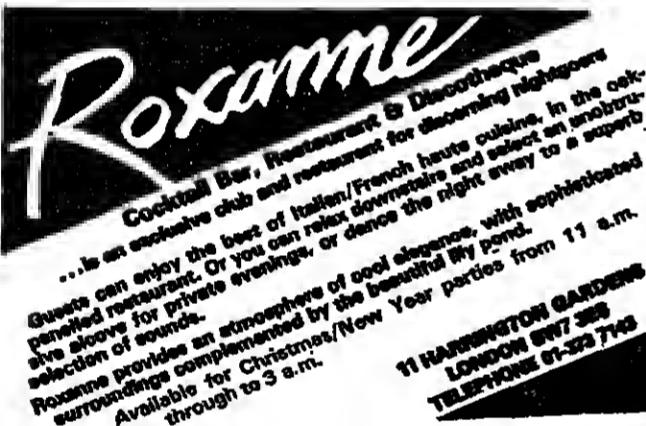
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NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN
MAKTA ELECTRIC WORKS, LTD.

EDR holders are informed that Makta Electric Works has paid a dividend to holders of record August 20, 1983. The cash dividend payable is Yen 80 per Common Stock of Yen 80.00 per share. The dividend is Class B of the depository and is not entitled to receive dividends other than dividends of Japanese withholding taxes, into United States Dollars.

EDR holders may now present Coupon No. 5 for payment to the undermentioned agents:

A. R. of Egypt, P. R. of Germany, The Netherlands, Spain
Argentina, France, Norway, Portugal, Switzerland
Brazil, Hungary, Rep. of Korea, United Kingdom
Czechoslovakia, Italy, Singapore, U.S.A., Zambia

Portions of the dividend with a 15% withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends not claimed after March 20, 1984.

Amount payable 1/2 respect or current dividends

Country No. 5 Gross Dividends payable less 15% Japanese withholding tax
EDR denomination Yen 80.00 Yen 80.00 Yen 80.00
1,000 shares \$36.25 \$32.51 \$30.60

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LEGAL NOTICE

IN THE MATTER OF
BANQUE COMMERCIALE
(CAYMAN) LIMITED
(in liquidation)
AND IN THE MATTER OF
THE COMPANIES LAW CAP. 22

NOTICE IS HEREBY GIVEN that by an Order of the Grand Court of the Cayman Islands dated 21st November, 1983 the voluntary winding-up of the above-named Company was made under the Companies Law of the Cayman Islands. The Honourable Court and the creditors of the Company are required to prove their debts to the liquidator of the above-named Company as soon as possible after the date of this notice in writing, and the particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned, Richard Graham-Taylor, Joint Liquidator, P.O. Box 620, Grand Cayman, British West Indies, the joint liquidators of the above-named Company and if any debts or claims are not proved within 6 months from the date of this notice, the same will be deemed to be satisfied.

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FINANCIAL TIMES SURVEY

Wednesday December 14 1983

Business Information Systems

New technology is acting as the catalyst to speed up the flow of business information from providers to users. The trend now is towards increasingly specialised data services to meet clients' particular requirements.

A growing demand for customised services

ANYONE DOUBTING the money to be made in business information need look only at Reuters, the world's oldest international news agency. Pre-tax profit in 1980 was just over £4m on a turnover of £90m. By 1982, pretax profit had grown to £37m and this year it could touch £60m.

This spectacular growth record is the result of Reuters' success in developing computer-based information services for the business market, provided, in the main, through the ubiquitous Reuters Monitor video screens.

In addition to its familiar money market and commodities services, it has added in recent years a shipping service, selective commodities service for futures markets, specialists and oil service, a combination of price contributed by dealers, terminals, market prices, and — perhaps, most significantly — news and economic indicators.

Reuters claims this has sold faster than any previous new product, and it is a pointer to the principal trends in electronic information.

Proposals to float Reuters on the Stock Exchange have focus-

street, which provides information on U.S. companies; and Topic, the Stock Exchange's own general news service.

In both Britain and the U.S. Reuters competes with Telerate which was floated in the U.S. last year, and in the U.S. with Quotron, Monchick-Weber, and Teletel, among a host of others.

There were 20 publicly available computer-based information systems in databanks in 1983, mostly dealing with scientific and technical information, the kind of information brought together by Europe's European Commission initiative in European database management.

By 1979 there were more than 400 databanks covering much more than scientific and technical subjects; the number of users of this information grew from 10,000 to 100,000 between 1985 and 1970. The total is expected to exceed 300,000 by 1985 in the U.S. alone.

Categories

These big financial information services are the gift on very substantial gingerbread. Business information services fall naturally into three categories. First, on-line business information provided by outside

bureaux which the businessman can have access to through a terminal in his office (the Reuters video screen is a good example).

These bureaux are often referred to as "spinners," a reference to the fact that their livelihood depends on keeping big computer disc memories spinning information out to their clients.

A special case in this category is British Telecom's Prestel service which provides on-line computer information for display on commercial television sets via the telephone lines.

Originally planned as a home information system, Prestel's marketing thrust has gone through several metamorphoses in its short life. Now the accent is on business information and the latest venture — in combination with InterCom Videotex — is Citiservice, which offers a package of financial and commodities information.

Second, there are the in-house systems which make it possible for a business executive to have access to his company's computer-based information through a terminal on his desk.

The most dramatic development in this area in the past two years has been the advent of the professional personal computer giving the executive the facility to modify and

manipulate information taken from the main files.

Third, there are on-line services provided by organisations to their customers to facilitate business between them. The most powerful example here is the cash and treasury management systems which all the world's major banks are installing to give their corporate clients more direct and immediate control over their funds worldwide.

In all these categories the new electronic technology initially acted as a kind of catalyst. It speeded the movement of information from the provider to the user without altering it in any way. So, for example, a professional journal like *Chemical Abstracts* has been available in the form of massive printed volumes for over 75 years; it has been available in on-line form for just over 10 years, but as abbreviated entries which make searches quicker — the customer still has to go to the printed volume for the abstract and to the original paper for the full text.

Now the trend is away from simply providing raw statistics and towards a "packaged" product in which value is added to the data to customise it to suit the client's requirements. So, for example, although a number of on-line information

companies provide "news alert" services based on searching through a menu of items of possible interest, when the ITT Corporation and the Financial Times decided to link bands to provide a novel service, they chose to offer a customised news alert — tailored to the immediate interests of their subscribers.

Mr Robert Braverman, ITT senior vice-president, said: "For the first time, subscribers will be able to specify their interests and receive news and intelligence, tailored to their needs, virtually whenever and wherever they wish."

Services

Tailoring general news is, of course, simply a sophistication on the old theme of dedicated subject coverage. Just as *Chemical Abstracts* and *Biological Abstracts* provided specialised information for professional chemists and biologists, so the major UK legal retrieval services Lexis and Eurolex provide similar services for lawyers.

The UK bureaux and computer services company Selcom (a BP subsidiary) is now making available the full text of the House of Commons Hansard reports for on-line access through visual display terminals.

The system was designed for futures traders and companies involved in commodity trading and takes advantage of the distributed processing techniques with considerable intelligence in the "Uniscope" terminals — we have shunned the traditional concept of a central mainframe computer which is accessed by remote terminals," said Mr Texcne Andrew, Selcom president.

"Instead, we have opted for a broadcast mode of data transmission where each terminal receives all the data output, but will only be authorised to display the information agreed."

"We have developed a terminal to meet the needs of the international commodity trade

on behalf of the market.

Earlier this year, Unicom News, a joint venture between United Press International and Community News Service (CNS) launched what it claims is the world's most advanced real-time commodity prices monitor, Uniscope II.

The system was designed for

CONTINUED ON NEXT PAGE

SIZE AND GROWTH OF ON-LINE MARKET

Description	1980 US\$m	1985 US\$m	Annual compound growth %	Source
● UNITED STATES:				
On-line database services	1,900	3,000	+ 9.5	Creative Strategies Inc. (1981)
Commercial on-line databases	1,000	3,400	+ 25.0	Link Resources Inc. (1981)
Computerised databases	77	393	+ 38.0	I. D. Corporation (1981)
On-line database services	1,436	4,275	+ 24.0	Input (1981)
On-line bibliographic and factual databases				
Average	900	3,340	+ 30.0	Monitor (1981)
Average	1,063	2,880	+ 22.0	Monitor (1981)
● EUROPE:				
On-line database market	65	4,300	+ 130.0	Computer weekly (1981)
On-line database market	123	1,400	+ 63.0	Input (1981)
On-line bibliographic and factual databases	83	—	—	Monitor (1981)
On-line database market	124	460	+ 30.0	CS and P (1982)
Average	99	2,053	+ 83.0	Monitor (1981)

Source: Knowledge Industry Publications.

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- Specialist users: Videotex services: a boon for the fast-changing money market II
- Commodity markets: quest for "creative commodity broking" II
- Legal information systems: why Britain's lawyers are not yet rejoicing III
- The Stock Market: the City welcomes a technology revolution III
- On-line news and current affairs: an under-valued resource...IV
- New technologies: Hardware and software: today's technology is being stretched by the demands of the growing business information industry III
- Data base markets: the future looks promising V
- Case studies: how two top companies make sense of a deluge of business data; new system offers big benefits for Britain's Export Credits Guarantee Department IV and V



Pick up the phone from the future.

This phone will do things most of us never dreamed possible. It will even transmit data on to a VDU. It will be very much at home in tomorrow's electronic office.

And it exists now.

But even a phone as advanced as this will one day become obsolete. Nobody quite knows when. Nobody quite knows what will replace it. Nobody knows for certain what telecommunication equipment will be like in the office of the '90s and beyond.

All of which brings us to this phone's greatest attribute of all. The part you don't see.

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Called MD 110, it is far and away the most sophisticated telecommunication system available. And it has one priceless advantage.

It has the ability to accept any communications

equipment. Either in use today, or even beyond the foreseeable future.

Obsolescence is just not part of its vocabulary. It is digital. It will handle voice and data transmission simultaneously. It can operate as a single system in one location, or as a multi-location system spread across the country. Distance makes no difference.

It undertakes all internal and external communication and it is cost effective from as few as 150 extensions, to as many as 12,500.

It is endlessly adaptable to change — expansion, relocation, computerization — any change in voice or data transmission needs.

You simply cannot outgrow it.

It can be phased into an existing system without disruption. Even accommodating existing telephones.

No company can afford to ignore the importance of communication. But the pace of change is such that most of today's telephone systems are out-dated before they can be installed. MD 110 changes all that — at the same time providing substantial savings in cost and time.

It is the single most effective step yet in taking business communications into the future.

Think about your company's needs over the next few years — for the next few decades. Then let us show you what MD 110 can do.

Your present phone system can put you in touch with us.

But that is where any similarity ends.

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BUSINESS INFORMATION SYSTEMS II

More customised services

CONTINUED FROM PREVIOUS PAGE

and can, for the first time, provide traders with price quotations, real time foreign exchange rates and the full *Unicom News* service on a single terminal."

"Single screen" is an emotive expression. Already, a dealer might have on his desk a Reuters screen for universal commodities information and news, a Teletate screen for financial information and money broking and an ADP Comtrax monitor for U.S. markets and high resolution graphics.

He could add a London Commodity Exchange "Manifest" screen for continuously updated price information and his desk will be getting cluttered.

At present, there seems to be no agreement on whether dealers should work with a variety of screen with a single screen with the picture divided into separate "windows" or with a screen which can be changed rapidly from one set of information to another.

Company executives would

Catalyst

Some of the information may be drawn off for processing at a secondary site or information centre, yet more may be down-loaded to personal computers on the desk top.

Again, the technology has provided the catalyst—"the information was always there, but you could never get at it," comments Mr. Andrew Rodger, director of marketing for Pack-age Programs, a UK software company which provides man-

agement information systems for many top companies including Rank Xerox, Black and Decker and Wimpey.

"But the more you give people the more they want. Nice to know quickly becomes need to know. There is a creeping sophistication built into business information systems."



Mr Terence Andrew, president of *Unicom News*: meeting the needs of the commodity trade

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- * delivery on in-house systems and local area networks
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Here, and on the next three pages, correspondents highlight some of the specialist users of business information systems

A boon for the money markets

VIDEOTEX SERVICES have created the first "live" money markets in London. Up-to-the-minute details from any of the ever-changing money markets is not cheap, but many customers are finding that it is less expensive than acting on out-of-date information.

Inhabitants of the Square Mile all need to know at least something about one of the money markets. Before the arrival of videotex services, daily newspapers or a series of telephone calls were the only way to shop around for prices.

Unlike the stock or commodity exchanges, there was nowhere one could go and compare prices in one place. Videotex, the rapid collection and distribution of information on prices in a standard form, displayed on a network of terminals, was ideal: people who use this data can also supply details of their own to create a live exchange.

The Reuters Monitor and Teletate, from America's Teletrate along with AP-Dow Jones, are the most successful of these professional services which carry information about money itself. But each and every one of these services carries some commodity information, besides more general items on stocks, commodity prices or news.

Professional services such as these are costly because a leased telecommunications line has to be routed to the terminals to connect it to the wider network. But they are interactive, so information can be sent as well as received, and they offer the fastest dynamic service so that the most up-to-date price changes are displayed.

Reuter's Monitor is the acknowledged world leader in the field, with some 15,000 terminals hooked up in 74 countries.

Miss Julie Holland, the money market manager, said that it can offer information from the exchanges and markets, the chance to deal electronically, rather than over the telephone and, ultimately, the opportunity to process all this information.

In its first and foremost role as an information provider, Monitor is being used to display the changing price of

foremost supplier of details about the American markets as a result.

Rapid access to such exotic markets is Teletate's big attraction, according to a director, Mr. Eli Antar, who, until recently, was the man whose job it was to sell the service to the European market.

"Our big advantage over

Reuter's Monitor is a much more thorough picture of dollar currencies, and the ability to bring together the financial information about the Western Hemisphere," he claims.

The Teletate service, which at \$500 costs much the same as its competitors per month, is highly specialised in its ability to provide detail about U.S. Government securities, or the so-called "Fed Watchers"; this is an analytical service which tries to penetrate to the heart of the longer and more complex TOPIC system sums up the price bids and offers for shares.

Meanwhile, since Citservice is available on Prestel, it is far cheaper for people in Britain outside of the Square Mile to pay the 'phone call and small usage-cost of videotex—some tens of pence—rather than buy a leased line which is going to be used infrequently.

Benefit

Another advantage of the Prestel videotex delivery is that a common terminal is used for all transactions: many brokers' desks are becoming cluttered up by the individual terminals which various videotex services employ. Reuters recently came up with a single, programmable keyboard which can perform all the functions required in a dealing room.

Flintel, the Financial Times service, has a money-market option which is called International Financial Alert. For £750 a year this leased line service offers investment advice services such as interest rate projections, spot and forward exchange rate projections and reviews of currency positions.

In other words, ICV updates the prices only if they change over this period of time. For a money-broker this time lag would be unacceptable, but for the private individual or smaller companies, it is adequate. ICV must gather its details about the money markets by telephoning a number of brokers with whom it has an arrangement, "because there is no one generating electronic signals for the money market."

These videotex services also offer more limited use of their information on Prestel, in the form of general pages which compress the output which would usually take up many tens of pages.

Impact of technology on the commodity markets

The key to creative broking

COMMODITY prices for softs and metals will soon be dealt at the speed and in the volumes now possible for stocks and shares. Commodity brokers face the kind of electronic competition which has gripped the stock markets.

The first fully-integrated electronic commodity broking system may leapfrog the Stock Exchange's early lead, not simply following current prices, but planning what futures ought to be.

Mr. Andrew Wedmore, project manager for the systems being installed as part of a nine-point plan by leading commodity brokers, S. and W. Berliford, has a name for it: "Creative commodity broking."

He said that commodities are the last, conservative bastions of the City of London where

transactions still tend to take place in a particular place or exchange, and where calculations associated with many millions of pounds might still be done with pencil and paper.

Several London commodity exchanges now supply digital information on prices to the videotex information services. The International Commodities Clearing House, a collective rather like the Stock Exchange, has lately provided positions and prices with its Classic system.

"Almost every price or variable can change at any time. We have to account for the supply conditions (whether it is long or short), currency fluctuations, our equity control and even the changing political climate or just the weather," said Mr. Wedmore.

To cope with this changeable environment, Berliford is being based in along a nine-point plan which takes in each aspect of commodity broking. The ultimate goal is instantaneous control of the Berliford prices and positions in its major commodities: coffee; sugar; maize; oil seeds; nuts; rubber; tea.

The most important point is the ability to be able to control position in a commodity, to be long or short. This involves taking basic information from the Classic and Reuters Monitor service, calculating the price and supply of a certain commodity.

The next step is to be able to control the use of Berliford's equity and track its credit position around the world. This

is kind of financial management is common to most businesses, but it is far more complicated to know when our system to other brokers," added Mr. Wedmore.

Berliford is one of the biggest commodity brokers, with a turnover of £2.752m and profits of £54.7m in 1982.

Eighteen months ago it also decided to take electronic technology much more seriously.

Berliford's Information Technology (or BIT) is the group's new commercial computer services arm, a spin-off of its own in-house data processing activities. Mr. Wedmore actually works for BIT, which is managing the development of Berliford.

Hectic

The support of a commodity broker has all the usual problems associated with any financial or broking system—and quite a few more which are peculiar to that market. Commodities are traded by taking a position, or making an agreement to buy and sell at particular prices; the market is far more hectic as a result.

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"Prestel used to be 'too fragmented, with all these high-quality professional services, offering a little glimpse of what they offer on their pages,'" said Mr. Taylor. "The aim of Citservice was to bring it all together for the general business-user."

The fragmentary services are often highly detailed and dynamic, but cost thousands of pounds.

Miss Holland explained that, for Reuters at least, this is proving to be a very profitable business, since the change in a fraction of a cent adds up to thousands of dollars saved.

She believes that the videotex money market still has room for growth to service these business viewers, now that the money-brokering community is reaching saturation point.

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BUSINESS INFORMATION SYSTEMS V

The data base market is growing by 20 per cent a year, as Raymond Snoddy reports

The future looks promising

BUSINESSMEN in major American cities can now keep in touch with the latest commercial information wherever they are, thanks to satellite, FM radio and a portable monitor, the size of a pocket calculator.

The monitor has an alphanumeric display which allows users to receive current prices, delayed by 15 minutes, from the New York and American stock exchanges, options on the American and Chicago boards and selected futures.

This is just one example of how new products—at least in the U.S.—are making business information services more portable and flexible.

This particular service, run by a company called Telemet America, allows a user to have an individually programmed portfolio of up to 20 shares on which to keep a personal watch. A "sleep," followed by a digital message display, informs the user about any news breaking about the individual shares.

Future plans include the transmission of a much wider range of business data.

In the UK, Air Call, the messaging company, have alphanumeric displays for relaying messages as well as beeps—a system that could be developed to provide a range of simple business information.

In the office itself, systems are being developed which could, in the long run, improve the relationship between the non-technical businessman and

Decision support system

CONTINUED FROM PREVIOUS PAGE

One answer would have been to rewrite the system to suit Europe, "but the development costs were absolutely horrendous," and Mr Lenton was determined that the accounting system would be under his control to avoid a repetition of the "New York lock-out."

So almost a year ago, the company began to use Wizard, first on Comshare's own time-sharing service, Commander II, then on Amex's own large IBM computer in Brighton.

The three principal functions of the system were to provide a management reporting service, a forecasting system and a budget system. All are "critically important," but the budget—in which six separate pieces of information are brought together into one coherent picture—is the toughest test.

It used to take three to four weeks and Mr Lenton speaks wistfully of the failed attempt and the times the system simply threw up nonsense. The budgeting exercise was tried on the Wizard system for the first time

Alan Cane

It is almost inexhaustible source of storage for digital information. A single laser disc can hold the equivalent of 50,000 A4 sheets of paper, although at the moment there is the disadvantage that the disc can be "written" on only once.

Mr Graham Lea, chairman of the British Association of Data Base Providers, believes that the personal computer boom is also helping to make electronic business services and information more accessible to the average business. When a personal computer finally does reach the desk of every executive it will give almost every user the ability to "download" their own information from a large central computer, inside as well as outside the organisation, and create their own personal databases.

Such a trend, which could also limit the expansion of the companies which insist on running their own computers, which can be as high as £50 an hour for on-line bases—could be avoided, and one of the barriers to the more widespread use of sophisticated computer-based information systems removed.

An additional benefit of laser discs would be that pictures and diagrams could be included as well as text. One data base company, Perigamor's Info Line, which deals in international patents, is already accompanying its technical information with diagrams.

While the future of business information services are likely to be marked by new methods of storing information more cheaply, easier and ultimately more human ways of gaining access to it and more economic methods of distribution the most dramatic changes are likely to be less spectacular.

The real breakthrough may come much more from the exploitation of existing technology and the expansion and maturing of the business information market, rather than from the immediate impact of new ideas.

The use of on-line information services is slowly spreading from the major multi-nationals to medium and small companies and the necessary skills from the world of the scientific and financial community, used to accessing data bases, to the more general businessman in search of better information on which to base decisions.

Mr Lea, who is also managing director of Geosystems, a geological and mineral data base, believes the problem is still too few users although it data base market is showing two-way system.

"Our strategy is to have a central database of 'clean' numbers which we can trust, which will be accessible to those permitted access via an IBM Personal Computer."

Alan Cane

growth of around 20 per cent a year.

Mr Lea believes that competition is helping to ensure that more businesses and a wider range of companies will begin to use more sophisticated information systems.

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Britain's Export Credits Guarantee Department has plans to extend its business information system (above). Its operation parallels the needs of many other forms of business—for example, the insurance world.

Case study: how a busy government department set up its own business information system on issues related to exports and insurance.

New system offers big benefits

BRITAIN'S Exports Credits Guarantee Department took on a pilot project during Information Technology Year in 1982.

Now, far from treating it as a "one-off" experiment, the department is already extending the system and looking towards the future in business information systems with which it is already in tune.

Prestel, the first operational videotext service in the world, is an example of how the mere existence of a service does not create the market for it.

It is only now that Mr Frank Burgess, general manager of Prestel, can say he is feeling more bullish about its prospects than ever before.

By aiming specific products at carefully targeted market segments, such as real-time booking systems for travel agents, or commodity news for brokers, Mr Burgess says he can now see prospects of trading profit for Prestel in 1983-84.

The growth should be helped by the fact that by Christmas local telephone charge rates will apply to 92 per cent of the country. One-way telex has already been introduced via Prestel and development is already under way to make it a two-way system.

The department had already equipped its London offices with a new PABX—the SL1 from GEC's Reliance Systems.

This was intended to provide not only smoother communications channels, but to prepare the way for information technology.

Installing the GEC computer as the core of the business information system was painless enough, much of the cost being met by the Department of Industry's pilot scheme. From then on, the ECGD and GEC were on their own.

Extended

The need for an information network was identified in two areas: management, information and project control. It was introduced first on a limited "guinea pig" basis and is now extended to all senior management and to the staff of one of the project groups within the ECGD.

Senior management in London and Cardiff have access via videotext terminals on their and their secretaries' desks to a personal diary database.

Originally looked upon as an easy first step to information processing, the diary system quickly proved to be invaluable.

Each manager's diary entries are available for all to see—

colleagues and staff—to help make appointments, organise meetings and so on. Though other colleagues cannot, of course, make diary entries, they can leave a message in a colleague's personal electronic mailbox.

Regular work-returns may then be produced by conventional data processing reporting and, more importantly, the system can easily report when "exception" conditions occur.

• Word processor link-up: The WPs will be able to transmit to and receive information from the GEC computer for translation to and from videotext format, into A4 page format.

Links with the word processors are straightforward, as the machines (made by Convergent Technologies, with which GEC has a marketing agreement) and the GEC software people can control the interfacing from both ends.

Application

A useful application of this principle will be used on the weekly reports to which managers add personal comments on issues not shown up by the information on file.

The GEC equipment links to the IBM system by leased telephone line between London and Cardiff. It uses its own 3270 emulation and hosting software to take data from the IBM system and convert it into videotext formats to provide interrogation sequences by end-users.

Managers can now screen the up-to-date position of various aspects of the ECGD's business. The current development is to be extended to provide a similar information database and diary system to the department's nine regional offices.

They will be linked to the London GEC computer via the telephone network through the London SL1 PABX.

• Electronic reporting:

The other aspect of the information system is "tactical" project control—work similar in principle to that met in many service and construction industries.

On a day-to-day basis, staff can use the screens to quickly calculate the premiums necessary for various projects. This takes in the variables inherent in any insurance undertaking and uses information held in the videotext database.

Many of the ECGD's guarantees in the project field may take months to negotiate. To keep close control over the progress of complex negotiations, the department monitors its involvement and information is passed on to the officials concerned.

Previously this was done by laboriously compiling weekly, monthly and quarterly returns. Now, as part of the pilot, one element of the database has been designated to hold the data relating to project guarantees under negotiation. This enables detailed information to be available immediately.

Michael Wiltshire

How Raytheon software helps the Woolmark make the international scene.

Up in lights on Tokyo's Ginza or sewn into a label in London's Savile Row, the Woolmark must be protected. And this is the job of the International Wool Secretariat (IWS).

When this organization decided to computerize, it chose Data Logic, a Raytheon company headquartered in the U.K., to supply system and software design.

That system now helps IWS monitor and disseminate new developments and techniques in the manufacture and care of wool, and keeps textile producers and retailers abreast of the latest trends in fashion, styling, advertising, and promotion. It also assists in tabulating and interpreting market research, economic analysis, and sales forecasting.

Yet this is just one example of Data Logic's long experience in computer systems, embracing a great variety of applications.



In the U.K. alone, these range from evaluating the performance of students in the Army Apprentices College, to a nationwide distributed processing network for England's largest independent dairy, all the way to a computer-controlled operations system for the world's largest refrigerated container facility.

The result is a total systems business geared to the burgeoning growth of automation throughout industry.

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UK COMPANY NEWS

N. Sea expansion to boost I C Gas

Imperial Continental Gas Association yesterday gave details of the acquisition by its 50 per cent owned subsidiary Century Power and Light, of half the North Sea interests of the British Electric Traction Company with effect from December 31 1983. The consideration, excluding production profits prior to January 1 1984, amounts to approximately £28m, and will be financed by long term borrowing.

The BET interests include a 5 per cent participation in the Mauretan Field, which increases the Century stake from 9 per cent to 11.5 per cent.

The acquisition follows the recent acquisition by Century of a 0.25 per cent stake in the Fories Field, at the striking price set by BP of £7.5m, and reflects the company's policy of expansion in the North Sea where it already has substantial interests.

The other shareholders in Century are London Merchant Securities, TR Industrial and General Trust, and TR Trustees Corporation.

Mr Jim Stretch, a director of IC Gas, said yesterday that the Mauretan Field had attained peak production of 90,000 barrels per day earlier than expected. He added: "The field is performing much better than we dared hope."

At the same time as announcing the Mauretan acquisition IC Gas reported a cut in taxable losses from £1.77m to £1.07m in the first half to September 30 1983. Turnover advanced by £0.96m to £205.7m.

However the directors of this holding company, with interests in the fuel and power industries and the manufacture and supply of compressed air equipment, point out that, as on previous occasions, interim figures provide little guidance to the outcome of the year.

Most of the group's activities are seasonal and income from UNERG—through which a major part of the group's ultimate interest is held—and dividend income from Petrofina and Intercom are the mainstay of the first half. In the previous 12 months pre-tax profits fell by 6 per cent to £38.5m.

In fact, the interim figures are even less indicative than usual, as the second half will be significantly influenced by the Mauretan and Fories acquisitions.

The interim dividend is being lifted from 3p to 4p net per £1 share to reduce the disparity between it and the final. For the previous year a total of 10.6p was paid from earnings per share of 22.5p. First half losses were reduced from 2.11p to 1.83p.

Trading profits for the six months rose £11.66m to £12.97m, while pre-tax profits were struck after depreciation of £12.06m (£10.65m) and net interest payable of £8.65m (£4.38m), and included an income from investment of £615,800 (£24,000).

Turnover of the subsidiaries in the Color Group rose by 11.8 per cent to £106.85m and the trading profit was £2.81m higher at £8.38m, mainly as a result of

improved margins and lower redundancy costs. Depreciation and interest charges rose reflecting increased levels of capital expenditure.

Meanwhile turnover of Compair Group fell by 3.2 per cent to £34.95m and trading profit declined sharply from £7.22m in £4.21m, reflecting adverse trading conditions which led to intensified price competition particularly in the construction sector.

In the all operations group turnover attributable to Century Power and Light, in which IC Gas has a 38.8 per cent interest, rose by £54.000 to £12.22m. This reflects the acquisition of Acanca Oil Corporation in April 1983, the directors say. Trading profit rose from £430,000 to £1.93m.

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Danish bank launches
£50m FRN
issue, Page 44

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday December 14 1983

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WALL STREET

Retail sales underline rate fears

THE ANNOUNCEMENT of a sharp increase in U.S. retail sales in November intensified Wall Street's fears of renewed inflationary pressures yesterday, bringing further rises in both long and short-term rates in U.S. Treasury securities, writes *Terry Byland* in New York.

Leading stocks tried to resist the setback in the bond market but lost ground towards the end of the session. Dealers commented that year's end tax selling in the stock market is now nearing completion and that yesterday's relatively steady performance from stock prices may indicate that this sector could move independently of bonds for a while.

The Dow Jones industrial average ended a net 5.70 down at 1,253.89 after the market had abandoned a mid-session rally which took the Dow Jones to 1,261.99. Airline issues continued to attract buyers.

The rise of 1.9 per cent in November retail sales was well above market forecasts, despite the growing evidence of a very strong opening to the Christmas selling season at the major retailers.

Some sources had predicted a rise of

only 0.7 per cent in retail sales, after a 1.1 per cent gain in October.

The bond market opened lower, with the key long bond falling below par value for the first time since mid-August.

Treasury bill rates jumped by as much as 12 basis points.

The sharp rise in rates strengthened fears that either interest rates will forge ahead of their own accord in the New Year or the Federal Reserve will be obliged to raise them to fight off inflation.

The stock market was in two minds. While the setback in bonds and the prospect of higher interest rates bode ill for stocks in the medium-term, higher earnings from the retail and kindred companies could act as an immediate spur to the stock market.

The stock market's resistance to bond market weakness was encouraged by comments from Mr Malcolm Baldridge, the Commerce Secretary, that the rise in retail sales indicates an "excellent" outlook for a sustained expansion of the economy.

Once again, American Express, a further 5% down at 235 in heavy trading, proved a weak spot as the market digested the board's warning of a 10 per cent fall in earnings this year because of problems at the insurance subsidiary.

Steadiness in IBM, 5% higher at \$124, helped the rest of the market. Teledyne jumped 3% to \$136. Diebold, at \$77, recouped \$1 of recent losses.

In heavy industrial stocks, General Electric put 1% to \$58. Xerox at \$50 was 5% better on the announcement of its further expansion into financial services, via the acquisition of a privately held investment banking firm.

Persistent doubts over the outlook for car sales, reiterated by some brokerage houses in their comments on November's retail sales outcome, left General Motors at \$74 and Ford at \$41, both 5% down, and Chrysler 5% off at \$28.75.

AT&T stocks again led the active list, the old 5% up at \$64 and the new 5% down at \$19.

Other active issues included Baxter Travenol, 5% down at \$22.5 in further response to last week's bearish report by a major brokerage house. But G.D. Searle, another pharmaceutical group, depressed recently by bearish comment, traded at \$43.5, a gain of 5%.

Turnover in the credit market was restrained with investors continuing to stay on the sidelines. But rates were quickly adjusted to take account of the reception accorded to the November sales figures. Three-month Treasury bills, discounted at 9.07 per cent, jumped nine basis points while the six-month at 9.27 per cent discount showed a gain of 12 basis points.

The key long bond opened at 99% and could make no recovery, with the yield a shade above the coupon rate of 12 per cent.

EUROPE

Amsterdam performs an encore

A REPEAT performance in Amsterdam yesterday took share levels to another record high for the sixth time in eight sessions on the strength of foreign investors and interest in international stocks.

The ANP-CBS index, calculated at midday, gained 0.5 to 148.8 with advancing stocks outnumbering declines by 102 to 81.

KLM was particularly sought by U.S. buyers, who were more appreciative of the airline's healthy November traffic figures than local investors. KLM added FI 4.50 to FI 193.50, a high for the year.

Other Dutch internationals to benefit from overseas attention were Akzo at FI 88.7, up 40 cents, and Philips 20 cents better at FI 41.8. Royal Dutch, however, shed 80 cents to FI 135.80.

Continued on Page 36

LONDON

Oil shares pick up most of losses

LEADING OIL shares reacted nervously in London to reports from New York, later denied, that the British National Oil Corporation planned to cut its North Sea oil price.

Blue-chip issues initially moved down in sympathy but oils picked up most of their losses by the end of the day. The Financial Times Industrial Ordinary index ended 3.1 down at 130.6.

Elsewhere, Eagle Star was again active, gaining 18p to 715p ahead of Allianz's increased bid, due today. In food retailing, Bishop's Group shed 30p to 210p after receiving recommended bid terms from Booker McConnell.

Government securities again gave ground with closing losses in long dated issues ranging to 1/4 and those for short-dated stocks around 1/4.

The strong showing by the U.S. dollar against sterling prompted widespread gains among South African golds but turnover in Australians was restrained by erratic movements in the Australian dollar against the U.S. and UK currencies.

Details, Page 37; Share Information Service, Pages 38-39

SOUTH AFRICA

ALL SECTORS suffered from a lack of direction in Johannesburg and shares ended mixed after a very quiet day's trading. Among gold shares, Buffels rose 50 cents to R58 and Geduld 75 cents to R44.75.

Two members of the Gold Fields group, for which unchanged interim dividends were announced, moved in opposite directions. Driefontein added 25 cents to R57.75 while Doornfontein fell the same amount to R27.

Elsewhere in mining, Rustenburg Platinum shed 20 cents to R12.70 and De Beers was 10 cents easier at R9.20.

Industrials were narrowly mixed but with a firmer bias.

CANADA

GAINS POSTED by consumer product issues in Toronto were balanced by widespread weakness in the metals and mining, gold, and oil and gas sectors, leaving shares mixed.

The strength in consumer products was attributed to higher third quarter earnings from Seagram, which added 5% to C\$40.

Montreal was marginally ahead with small advances recorded in banks, utilities and industrials.

TOKYO

Speculatives caught in the fray

A SHARP downturn for high-priced issues and more sacrifice selling of speculative stocks sent the Nikkei-Dow average below 9,400 in Tokyo yesterday, against growing investor concern over the general election on Sunday and the yen's fall against the U.S. dollar, writes *Shigeo Nishizaki* of *Iti Press*.

The Dow index of 225 select issues lost 56.44 to finish at 9,385.56, the first close below the 9,400 level since December 2. Declines outnumbered advances 440 to 222, with 215 issues unchanged. Volume dwindled further to 274,411 shares from Monday's 295,900.

New funds virtually stopped flowing into the stock market, discouraged by the yen's fall, terrorist attacks in Kuwait, and intensified pre-election nervousness.

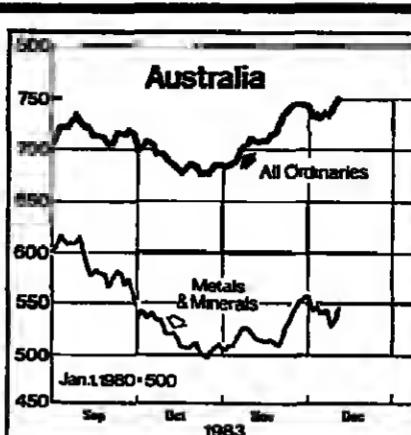
The broad decline was paced by heavy selling of speculative issues, which slipped after rising on strong margin buying since last summer. Aoki Construction suffered a limit loss of Y50 to Y700, while Tokyo Construction dropped Y30 to Y378, Godo Shusei Y30 to Y535 and Sumitomo Metal Mining Y15 to Y985.

Many high-priced stocks also surrendered Monday's big gains. Fanuc was down Y800 to Y10,200, Kyocera Y60 to Y8,850 and TDK Y30 to Y5,320. Among international populars, Hitachi lost Y15 to Y799, Fuji Photo Film Y40 to Y1,970, NEC Y30 to Y1,370 and Toyota Motor Y30 to Y1,440.

Toshiba, up Y5 at Y395, was again the volume leader with 21,586 shares changing hands. Nippon Soda gained Y13 to Y638 and Domatsu Y12 to Y522.

The bond market continued to draw support from improved supply and demand conditions. Even marginal rises in bond yields from their current record low levels were immediately followed by buy offers.

The yield on the benchmark 7.5 per cent government bond due in January rose slightly on the yen's weakness in the morning, but closed lower at 7.505 per cent from Monday's 7.52 per cent.



AUSTRALIA

Flotation encourages euphoria

A EUPHORIC stock exchange reception to the Australian Government's decision to float the dollar saw the share market establish record highs yesterday, writes *Lachlan Drummond* in Sydney.

The All-Ordinaries index, the broad market indicator, closed 7.4 up at 751.2, to eclipse the previous record of 746.2 set on November 17, 1980.

With the Australian dollar slipping back 1.13 cents against the U.S. currency to close at 89.85 U.S. cents against last week's expectations of a significant appreciation, share traders took a shine to base metal miners and other groups dependent on export income or with significant offshore operations.

But it is more a mood of freedom than share market fundamentals than has encouraged the exchanges, as well as the injection of more than A\$450m in traders' hands from Elders IXL's purchases of Carlton and United Breweries shares in the past week.

Indeed, a rush of buying for the new owner of the brewer saw its share price recover by 8 cents to A\$4 on total turnover of almost A\$8m, which provided a large slice of total trading value of about A\$63m.

Meanwhile, in attaining its new peak, the All-Ordinaries index has displayed a reversal of market priorities, with the

impetus coming from the index's industrial component rather than the resources sector, which fuelled the previous peak level three years ago.

The All Industrial index reached new ground in May and, by adding 7.6 to 973 yesterday, is up by 54 per cent from the beginning of the year and 216 better than the pre-1983 peak which was set in April 1981.

The All Ordinaries too, is up 54 per cent from its January level of 487.8, while the All Resources segment is languishing at 574.7 (up 7.1 on the day), 262 below its November 1980 record and 42 below its year best set in September.

However, it has gained 48 per cent so far this year at its current level and clearly has considerable scope for improvement should metal prices move ahead strongly.

In any case yesterday saw base metal miners score some of the best rises with the encouraging currency movement.

BHP, meanwhile, gained 15 cents to A\$14.10 adding A\$30m to its market capitalisation, which now stands just short of A\$4.9b.

Trading in Thomas Nationwide Transport was heavy, with some indications that News Corp was unloading its holdings. TNT gained 7 cents to A\$2.30. The enthusiasm of brokers at the end of trading was unbounded and, while one or two cautious souls spoke of profit-taking and fundamentals, they remained unshaken in their belief that while the market may turn lower before Christmas, the traditional Australian New Year share market recovery would leave the 750 level for the All Ordinaries index as a mere reference point as they charted untried ground.

SINGAPORE

STATEMENTS by the Malaysian Prime Minister, Mahathir Mohamad, that the constitutional crisis could be resolved boosted Singapore trading yesterday and left the Straits Times index 21.22 higher at 987.26.

Banks were strong, with DBS 25 cents up at S\$1.00.

HONG KONG

PRE-CHRISTMAS caution emerged in Hong Kong yesterday as share prices increased slightly in thin trading. The Hang Seng index gained 6.07 to 862.81.

Hutchinson Whampoa was featured again, partly due to North American interest, and closed 20 cents up at HK\$14.20.



In 1947, Asia's first international airline winged its way from Europe to the Philippines. That airline was ours.

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The Philippines beckons you with its endless white sand beaches. Clear emerald waters. And seashells among the rarest in the world. And for those who go for big city amenities, the Philippines offers deluxe accommodations and complete recreational facilities.

And the best thing about it is, it costs much less than most of the major Asian holiday destinations.

Contact us or your travel agent and ask about our "Thousand Island" half price fares for travelling in the Philippines.

Philippine Airlines to our paradise islands.

*Subject to airline. Amsterdam-Bahrain-Bandar Seri Begawan-Bangkok-Bentong-Dhahran-Dubai-Frankfurt-Hong Kong-Hamadatsu-Jakarta-Karachi-Kota Kinabalu-Kuala Lumpur-Kuwait-London-Los Angeles-Manila-Melbourne-Paris-Pekin-Taipei-Makati-Rome-San Francisco-Seoul-Singapore-Sydney-Taipei-Tokyo-Zurich

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 35

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 34

These figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise

rates of dividends are annual disbursements based on test declaration.

dividend also extra(s). b-annual rate of dividend plus dividend c-liquidated dividend. cld-called d-new yearly dividend declared or paid in preceding 12 months g-dividend in Canadian funds, subject to 15% non-residence tax. l-dividend declared after split-up or stock dividend. l-dividend paid in this year, omitted, deferred, or no action taken at latest dividend meeting. l-dividend declared or paid this year, an accumulated issue with dividends in arrears. n-new issue in the last 12 weeks. The high-low range begins with the start of financial year and ends day delivery P/E-price/earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. t-1/2 stock split. Dividends begins with date of split. stl-states. t-1/2 stock paid in stock in preceding 12 months, estimated cash value ex-dividend or ex-distribution date. u-new yearly high. valuing halted. v-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by companies. wd-when distributed. wi-when issued. wr-warrants. x-ex-dividend or ex-rights. xds-ex-distribution, without warrants. y-ex-dividend and sales in full yield-yield.

in full.

EUROPE

Amsterdam performs an encore

Continued from Page 33

Elsevier recovered some earlier losses and finished F1 5 stronger at F1 470, while VNU, at F1 121, gained F1 2.

Gist-Brocade, the biotechnology group, was relatively active prior to the closing of subscriptions tomorrow for its two-for-one rights issue. It closed F1 1.50 firmer at F1 180.50.

Aegon, the insurance group, was a focus of some attention although its share price remained unchanged at F1 109.50 at the close, while banks were quiet with ABN 50 cents higher at F1 388.50.

The domestic bond market was 20 to 30 cents lower prior to the late announcement of the Government's final bond tender offer of the year.

Most sectors in Paris finished mixed although the CAC General index, calculated at midday, recorded a record 151.90, up 0.4 helped by the continued liquidity from share savings accounts which have a limited time to take advantage of Government tax incentives.

Profit-taking hit Moët Hennessy, trimming FFr 5 of its previous session's FFr 33 gain, to close at FFr 1,415. Pernod Ricard held steady at FFr 749 as did Pernier at FFr 433.

Elsewhere, L'Oréal reversed recent losses with a FFr 10 gain to FFr 2,188 and Matra put on a similar amount to FFr 1,270, while Legrand improved FFr 30 to FFr 2,055.

Overall, motors, portfolios, constructions and engineering gaoed on the day while stores, electricals and metals finished lower. Banks and oils were mixed.

Fiscal incentives for shareholders underpinned firmer Brussels trading yesterday, with strong gains in utilities and chemicals.

Intercom led utilities with a BFr 35 rise to BFr 1,915 as Electrotel added BFr 50 to BFr 6,200.

Solvay was in the vanguard of chemical issues, putting on BFr 30 to BFr 3,400 but UCB managed only a BFr 20 advance to BFr 4,110.

In steels, Arbed rose BFr 10 to BFr 1,184 with Cockrill-Samhre unchanged at BFr 169.

Early advances in Frankfurt were overtaken later in the day leaving most sectors mixed in quiet trading. The Commerzbank index eased 0.6 to 1,015.

MAN lost DM 2 to DM 134 after announcing a net loss of DM 148.2m for 1982/83 against a DM 31.7m profit for the previous year. Hopes, expressed by the group's finance director, of a return to profit in 1984/83 did not impress investors.

Considerable activity in motors saw Daimler-Benz advance again with a further DM 7.4 to DM 638.50 ex dividend, while VW secured a DM 3.60 gain to DM 203.40. BMW, also strong recently, put on DM 2.30 to DM 431.80.

Losses during the session included Schering, DM 1.50 lower at DM 362.50, BASF DM 1 off at DM 168.50 and Degussa a similar amount easier at DM 371.

In stores, Kaufhof surrendered DM 4 to DM 285, while Karstadt's decline was limited to DM 1 at DM 284 with Horten unchanged at DM 185.

The Bundesbank entered the domestic bond market with purchases of DM 44.5m compared with the previous session's DM 11.9m. Isolated issues managed gains of 0.20 basis points, but generally U.S. interest rates continued to deteriorate.

Active trading in Milan saw widespread losses particularly for the Preseanti group. Italcentri plunged L.1,900 to L.37,400 with other declines limited to two and three figures. Banks and holding companies lost ground.

In reaction to last week's wave of buying, prices closed weaker in Stockholm with declines outnumbering advances by a margin of four to one.

Some foreign buying in Zurich pushed prices higher, although banks were most unchanged, and foods were mixed. The domestic bond market was little changed.

Fairly active trading in Madrid took prices lower with banks generally weaker.

AMERICAN STOCK EXCHANGE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld.	P/	Stk.	120s	High	Low	Close Prev.	Chg. Pct.	12 Month High	Low	Stock	Div. Yld.	P/	Stk.	120s	High	Low	Close Prev.	Chg. Pct.	
35.27	34.27	RENT	2.20	6.2	88	314	32	31	314	+1.0	74.27	73.27	SOMA	0.00	16	8	8	8	8	8	8	-1.0
44.24	43.24	RNSB	1.00	16	96	94	94	94	94	+1.0	124.24	123.24	SOMA	0.00	11	10	10	10	10	10	10	-1.0
72.25	71.25	RSC	1.00	16	102	92	92	92	92	+1.0	264.25	263.25	SOMA	0.00	14	13	13	13	13	13	13	-1.0
48.15	47.15	RSG	1.00	16	120	112	112	112	112	+1.0	324.25	323.25	SOMA	0.00	17	16	16	16	16	16	16	-1.0
15.17	14.17	RTH	1.00	16	123	115	115	115	115	+1.0	41.27	40.27	SOMA	0.00	18	17	17	17	17	17	17	-1.0
20.25	19.25	RTHC	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	19	18	18	18	18	18	18	-1.0
26.25	25.25	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	20	19	19	19	19	19	19	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	21	20	20	20	20	20	20	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	22	21	21	21	21	21	21	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	23	22	22	22	22	22	22	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	24	23	23	23	23	23	23	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	25	24	24	24	24	24	24	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	26	25	25	25	25	25	25	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	27	26	26	26	26	26	26	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	28	27	27	27	27	27	27	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	29	28	28	28	28	28	28	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	30	29	29	29	29	29	29	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	31	30	30	30	30	30	30	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	32	31	31	31	31	31	31	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	33	32	32	32	32	32	32	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	34	33	33	33	33	33	33	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	35	34	34	34	34	34	34	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	36	35	35	35	35	35	35	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	37	36	36	36	36	36	36	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	38	37	37	37	37	37	37	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	39	38	38	38	38	38	38	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	40	39	39	39	39	39	39	-1.0
14.14	13.14	RTHG	1.00	14	123	115	115	115	115	+1.0	15.25	14.25	SOMA	0.00	41	40	40	40	40	40	40	-1.0
14.14	13.14	RTHG	1.																			

INDUSTRIALS—Continued

High	Low	Stock	Prce	Yield	Div	Wk	Chg	Wk %	PE
21 91	91	Knap Fnt Sp	12	20.15		12	85	5.62	24.4
130 58	58	Knorr Hg	100	8.8	1.2	5.5	12.6	72	10.5
155 110	110	Knorr Hg	130	21.0	1.0	1.2	12.5	12.5	20.5
20 72	72	Knorr Hg 2nd Hdg	68.00	14.5	0.9	4.5	61	32	15.0
12 14	14	Knorr Hg	130	3.6	1.5	0.6	12.1	12	12.5
132 93	93	K.L.C. Int 100	131	1	1.2	1.2	100	170	170
26 26	26	Klabin Ind 100	131	1	1.2	1.2	100	170	170
480 345	345	Klabin Ind 100	131	1	1.2	1.2	100	170	170
22 22	22	Klabin Top 100	131	1	1.2	1.2	100	170	170
133 97	97	Klabin Top 100	131	1	1.2	1.2	100	170	170
50 50	50	Klabin Top 100	131	1	1.2	1.2	100	170	170
65 65	65	Klabin Top 100	131	1	1.2	1.2	100	170	170
144 82	82	Klabin Top 100	131	1	1.2	1.2	100	170	170
16 16	16	Klabin Top 100	131	1	1.2	1.2	100	170	170
212 142	142	Klabin Top 100	131	1	1.2	1.2	100	170	170
145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
46 46	46	Klabin Top 100	131	1	1.2	1.2	100	170	170
51 51	51	Klabin Top 100	131	1	1.2	1.2	100	170	170
72 72	72	Klabin Top 100	131	1	1.2	1.2	100	170	170
180 65	65	Klabin Top 100	131	1	1.2	1.2	100	170	170
48 48	48	Klabin Top 100	131	1	1.2	1.2	100	170	170
47 47	47	Klabin Top 100	131	1	1.2	1.2	100	170	170
24 24	24	Klabin Top 100	131	1	1.2	1.2	100	170	170
78 78	78	Klabin Top 100	131	1	1.2	1.2	100	170	170
221 170	170	Klabin Top 100	131	1	1.2	1.2	100	170	170
26 26	26	Klabin Top 100	131	1	1.2	1.2	100	170	170
212 142	142	Klabin Top 100	131	1	1.2	1.2	100	170	170
145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
46 46	46	Klabin Top 100	131	1	1.2	1.2	100	170	170
51 51	51	Klabin Top 100	131	1	1.2	1.2	100	170	170
72 72	72	Klabin Top 100	131	1	1.2	1.2	100	170	170
180 65	65	Klabin Top 100	131	1	1.2	1.2	100	170	170
48 48	48	Klabin Top 100	131	1	1.2	1.2	100	170	170
47 47	47	Klabin Top 100	131	1	1.2	1.2	100	170	170
24 24	24	Klabin Top 100	131	1	1.2	1.2	100	170	170
221 170	170	Klabin Top 100	131	1	1.2	1.2	100	170	170
26 26	26	Klabin Top 100	131	1	1.2	1.2	100	170	170
212 142	142	Klabin Top 100	131	1	1.2	1.2	100	170	170
145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
46 46	46	Klabin Top 100	131	1	1.2	1.2	100	170	170
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47 47	47	Klabin Top 100	131	1	1.2	1.2	100	170	170
24 24	24	Klabin Top 100	131	1	1.2	1.2	100	170	170
221 170	170	Klabin Top 100	131	1	1.2	1.2	100	170	170
26 26	26	Klabin Top 100	131	1	1.2	1.2	100	170	170
212 142	142	Klabin Top 100	131	1	1.2	1.2	100	170	170
145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
46 46	46	Klabin Top 100	131	1	1.2	1.2	100	170	170
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48 48	48	Klabin Top 100	131	1	1.2	1.2	100	170	170
47 47	47	Klabin Top 100	131	1	1.2	1.2	100	170	170
24 24	24	Klabin Top 100	131	1	1.2	1.2	100	170	170
221 170	170	Klabin Top 100	131	1	1.2	1.2	100	170	170
26 26	26	Klabin Top 100	131	1	1.2	1.2	100	170	170
212 142	142	Klabin Top 100	131	1	1.2	1.2	100	170	170
145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
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72 72	72	Klabin Top 100	131	1	1.2	1.2	100	170	170
180 65	65	Klabin Top 100	131	1	1.2	1.2	100	170	170
48 48	48	Klabin Top 100	131	1	1.2	1.2	100	170	170
47 47	47	Klabin Top 100	131	1	1.2	1.2	100	170	170
24 24	24	Klabin Top 100	131	1	1.2	1.2	100	170	170
221 170	170	Klabin Top 100	131	1	1.2	1.2	100	170	170
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145 145	145	Klabin Top 100	131	1	1.2	1.2	100	170	170
46 46</									

COMMODITIES AND AGRICULTURE

EEC reaches interim deal on import of NZ butter

BY IVO DAWNAY IN BRUSSELS

EEC Agriculture Ministers finally agreed yesterday to an interim deal allowing a further 13,633 tonnes of New Zealand butter to be exported to the Community for the first two months of 1984 at preferential tariff rates.

The settlement, which foresees a total ban on low-tariff New Zealand butter imports from January 1, was only reached after French and Irish opponents of the quota levels insisted that their agreement would not prejudice new talks in the spring.

The 13,633-tonne level represents 1/4th of the 33,000-tonne annual quota initially proposed by the Commission.

Britain, which had been pressing for a quota of 55,000 tonnes, welcomed the compromise yesterday, although it was acknowledged that compe-

ting new talks will be necessary for a five-year settlement sought by New Zealand to be reached.

France's insistence that a comprehensive butter agreement must be linked to a new sheepmeat package may backfire in the spring, however.

New Zealanders have noted that a voluntary restraint agreement limiting lamb exports to France and Ireland is due to expire at the end of March.

Budgetary uncertainties pre-

vented the ministers from reaching agreement on most other issues during the two-day talks.

Mr Poul Dalsager, the Agriculture Commissioner, again emphasised that funds for the policy would quickly be exhausted if an interim deal on the Commission's July package of reforms were not reached.

Mr Michael Jopling, British Agriculture Minister, said the

crisis was now beginning to concentrate minds. 'There is a growing realisation that there are no short cuts or easy ways of buying our way out of the situation or avoiding it by other means.'

Moscow immediately affected will be farmers in less-favoured areas following the failure of the agriculture ministers to agree an interim deal allowing aids from structural funds to continue after the new year.

In the case of UK hill farmers, this could mean the loss of £20m in general grants and a further £25m under EEC provisions for hill-grazed livestock.

NY sbnd etc shr cm shr cmwfy This could be made up, however, by national governments and programmes which in the UK already constitute 80 per cent and 75 per cent of existing hill-farmer aids respectively.

Metal prices depressed by interest rate fears

By Our Commodities Editor

FEARS THAT U.S. interest rates will remain high depressed aluminium, copper and precious metal prices in London yesterday in spite of the continued fall in the value of sterling against the dollar.

Cash aluminium lost £1 to £1,077.5 a tonne and cash higher grade copper closed £6.5 down at £998 a tonne on the London Metal Exchange.

Tin was sustained by support buying from the buffer stock of the International Tin Council which offset a fall in the Straits tin price in Penang overnight of M\$0.14 to M\$29.25 a kilo, only 10 cents above the Tin Agreement floor level.

Lead held firm following news that Asarcor had lifted its U.S. selling price back to 24 cents, descending a cut in 23 cents announced on Monday. However, Asarcor reduced its copper price from 69 to 68.50 cents a pound.

• INDONESIA is to buy 45,000 tonnes of rice and 68,000 tonnes of wheat from the U.S. under a \$30m (£21m) soft loan agreement signed in Jakarta in the fall. The loan, equivalent to 10 per cent of rice and 75 per cent of existing hill-farmer aids respectively.

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